Bombings

threaten

of Sikh

problem

By John Elliott in New Delhi

PROSPECTS FOR an early settle-

ment of India's Sikh unrest in Pun-

iab have suffered a serious setback

with bomb attacks over the week-

end and with dramatic develop-ments in the political leadership of

the Sikh's main political party.

settlement

Monday May 13 1985

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World news

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UK death Rescue toll rises bid for after fire

Leon British, the British Home Secretary, will address the House of Commons today on the fire at the Bradford City lootball team's home ground on Saturday in which at

Surgeons are working around the clock to save the lives of 12 other people. Seventy of the 200 people admitted to isospital after the packed football stand burned to the ground are being detained for treat-

ment
The lire, the second biggest disaster in British football history (66 people died at Ibrox Park, Glasgow in 1971), began 10 minutes before half time and spread quickly as supporters tried to escape on to the pitch or through exit gates, many of which were looked. which were locked.

Protest at Pope

Thousands of demonstrators clashed with riot police in Utrecht while leading Dutch Catholics attacked Pope John Paul's policies on the first day of his visit to the Nether-

Ortega in talks

Nicaraguan President Daniel Orte-ga met Spanish Communist Party officials in Madrid after winning political but not economic backing from Prime Minister Felipe Gonza-lez over the U.S. trade embargo against the Central American na-

S. Africa union call

Fosatu, the Federation of South African Trade Unions, called on Transvaal employers to pay workers who attend the funeral on Tuesday of Mr Andries Raditsela, a union organiser who died while be-ing held by police. Page 2

Swedish strike

Swedish civil servants, staging the country's biggest ever public sector industrial dispute, made their first concessions to the Government last night by allowing key post office workers to return to work today. Earlier story Page 2

Italians began voting in local and

regional elections which could have

Tehran car bomb

A car bomb exploded in a busy Tehran street during the morning rush hour, killing 15 people and wound-ing at least 50 others. Page 3

chev in a telegram marking the 40th anniversary of the end of

Palme strike plan

Swedish Prime Minister Olof Palme says he cannot rule out the introduction of special legislation ordering striking civil servants back to work. Page 2

University occupation

Left-wing activists occupying the Athens University chemistry building are refusing to leave and have renewed their threat to blow the building up if police break in.

Druze take icons

Druze leader Walid Jumblatt said monastery outside Sidon, and would not return them until Pope John Paul took a more even-handed attitude to Lebanon's Christian-Moslem conflict. Page 3

Bhopai victims

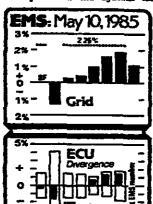
Victims of the Bhopal poison gas disaster in India show few signs of recovery and the gas may have polbuted the city's soil and water supply, according to an independent medical team's survey.

Business summary

Maryland at stadium S and L

U.S. RANKING officials are trying to assemble a rescue package to save Old Court Savings and Loan of Maryland which faced a heavy run on deposits at the weekend. Prior to the crisis. Old Court was one of the most rapidly expanding savings in-stitutions in the U.S., boosting assets in the last three years to \$840m from \$140m. Page 16

EUROPEAN Monetary System: The Irish punt remained the firmest currency within the system last



eek, although attention tended to focus on the performance of the dol-

The latter fluctuated quite sharply as the market awaited further erification on the direction of the

U.S. economy.

The D-Mark was slightly firmer but there was no pressure on the weaker member currencies with the weakest, the Belgian franc, comfortably within its divergence

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the meakest currency in the system, defines the cross rates from phich no currency (encept the kind) may move more than 2k per cent. may more more than an per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of Eu-

MEXICUS trad is for the

CHILE and its creditor banks are considering a World Bank guarantee to help the country raise part of the \$1.95hn it needs to meet a balance of payments gap. Page 17

NICARAGUA announced measure: Israeli tribute

Israeli President Chaim Herzog told Soviet leader Mikhail Gorbachev in a telegram marking the

AUSTRIAN banks face radical reworld war two in Europe that Jews forms outlined by the Finance Minwould never forget the Soviet army's role in saving them from the tio adequacy. Page 17; World Banking Survey, Section III

LLOYD'S underwriters whose af fairs are managed by interests of Minet Holdings will be told today they stand to lose more than £80m

(S73.2m). Page 6 CARL ICAHN, the Wall Street investor and takeover specialist, is considering a bid for control of Trans World Airlines after acquiring a 20.5 per cent stake in the transatiantic carrier.

ZAYRE, the fast-growing U.S. discount department store, expects this week to report earnings of \$14m for the first quarter against \$10.6m in the corresponding period last year. Page 20

his men took Christian icons from POWER CORPORATION of Cana-the 274-year-old Greek St Saveur da the holding company controlling da, the holding company controlling financial services, industrial and resource subsidiaries, has reduced its debt substantially and is now looking for new projects or acquisitions, according to Mr Paul Desmarais, chairman, Page 20

> Some statistical material in this issue may not have been updated, as a result of an unauthorised meeting called by cierical members of the Sogat 82 union in London on Friday.

W. German state voters deliver rebuff for Kohl

BY PETER BRUCE IN BONN

CHANCELLOR Heimut Kohi, the West German leader, and his Christian Democrat (CDU) party, have suffered a humiliating electoral defeat at the hands of the opposition Social Democrats (SPD) in the country's biggest state, North Rhine Westerly 18

Westphalia. SPD politicians in Bonn were ju-bilant last night after their deputy chairman, Herr Johannes Rau, who has ruled the state with an absolute majority for the past five years, not only held on to that majority but increased the party's vote from 48.4 per cent in 1980 to nearly 53 per

The CDU vote collapsed by some 7 percentage points from the 43.2 per cent won in 1980, and not even the modest gains made by its Bonn coalition partners, the Free Democrats (FDP), whose vote has risen from 4.98 per cent to just under 6 per cent, will be enough to enable them to form a government in the state, home to a third of West Germany's voters.

The collapse of the CDU vote is ven more dramatic if measured against the 45.2 per cent they won in the state during the last general election in 1983. Then the SPD took only 42.8 per cent.

The radical Greens party also suffered badly at the hands of the SPD, and failed, despite increasing

Germany at the beginning of the month.

The SPD has now scored two im-

its vote, to reach the 5 per cent mark and gain entry to the state parliament. North Rhine Westphalia is the most heavily industrialised state in the country and ought to have been a natural hunting ground for the environmentalist Greens, who even failed to win 5 per cent in the Ruhr area, the industrial heart Greens spokesmen conceded af-

ter the polls had closed yesterday that a continuing debate in the party, over whether to make legalised sex with children part of their party platform, had seriously damaged their performance in the poll. Yesterday's vote is a personal blow to Chancellor Kohl, who not only chose the CDU candidate, Dr Bernhard Worms, over the former CDU leader in the state, but also

The vote is also being seen as a judgment on the Chancellor's successful attempt to persuade U.S. President Rouald Reagan to visit the German war cemetary at Bitburg, despite a fierce international row, during his state visit to West

campaigned heavily on his behalf.

The SPD has now scored two impressive victories over the CDU this year, the first being in March when it snatched overall control of the Saarland from a CDU-FDP coali-tion. Herr Willy Brandt, a former Chancellor and chairman of the party, voicing particular satisfaction at the poor showing by the Greens yesterday, said the North Rhine-Westphalia vote had proved the SPD could rule the country on

its own. Herr Rau, who, despite his reluctance when questioned on the subject during the run-up to yesterday's vote, is now likely to come under great pressure from within the rty to either stand as a candidate for the federal chancellorship in the next general election in 1987 or to take over afterwards should the present leader, Herr Hans-Jochen Vogel, fail to wrest control from

Both Chancellor Kohl and Dr Worms blamed the poor CDU showing yesterday on the difficulties Bonn is having in bringing down unemployment, which reached a post-war record of 10.6 per cent in

Reagan faces challenge over budget cuts

BY STEWART FLEMING IN WASHINGTON

AS PRESIDENT Ronald Reagan yesterday put the final touches to his ambitious plans to reform the U.S. tax system, as his Democratic opponents in the House of Repreentatives were threatening significant revisions to his budget-cutting package, passed by the Senate last

Mr William Gray, the Democrat who heads the House of Represenwho heads the noise of heptesen-tatives budget committee, pledged yesterday that his committee will this week report on a budget resolu-tion which will match the over \$50bn of budget cuts for 1986 which the Senate approved.

But he stressed that the Democratic package will look very different from the Republican one. In particular the House of Representa-tives he suggested, is going to find alternatives to the cuts in benefits for 36m retired Americans and the reduced government spending for America's farmers. "I do not think the House will do to senior citizens in America what obviously the President and his party did in the Senate" Mr Gray said yesterday.

Even some Republicans in the House of representatives sensitive to their own re-election prospects next year, are rejuctant to endorse the cuts in benefit for the aged which Mr Gray claims contribute one fifth of the proposed budget savings in the Senate plan. They are fearful too that Mr Reagan may have exposed himself to efforts to

BY ALAN FRIEDMAN IN MILAN

CITICORP, the world's largest

banking group in asset terms, is in

an advanced stage of negotiations that could lead later this week to a

\$120m purchase of Banca Centro

Sud, an Italian state-controlled bank which is part of the IRI state

The agreement, not yet finalised,

will require the approval of the Banco di Roma, the IRI bank which

holds 74 per cent of Banca Centro

stockmarket authority suspended

dealings in the bank's shares,

If Citicorp succeeds it will have Florence.

holding group.

shareholders.

Mr Yasuhiro Nakasone, the Japanese Prime Minister, told a parliamentary committee at the weekend that he thought cuts in both personal and corporate taxes next year might be appropriate. Belore the Boun summit, 10 days ago, he said the Japanese economy did not need extra sti-mulus for the time being. Page 16

cut even deeper into defence spend

make significant concessions on de-fence spending to achieve that nar-row victory, concessions which amount to a serious rebuff for Mr Caspar Weinberger the Defence Secretary. But Mr Reagan's decision to make that sacrifice now is widely seen as evidence that he has shrewdly chosen the right moment

Some highly regarded political nalysts such as Mr David Gergen, the former Reagan Administration communications director, are arguing that by putting himself back in the vanguard of efforts to reduce the budget delicit Mr Reagan has pulled his presidency out of a "nose

The Senate vote came after two weeks which saw the President suffering a succession of political reverses. These included defeat of his plans for funding the Contra rebels Continued on Page 16

fulfilled its long-held ambition of

acquiring an Italian bank with a

branch network. One attraction is

to gain control of a local bank with

a deposit base so as to gain access

to funds which are otherwise costly

ples and active in the south of Italy, has 43 branches and L1,847bn

(\$928m) in deposits. Last year net profits totalled L22.7bn.

year to buy Credito Varesino, a private Lombardy bank which was

Citicoro tried unsuccessfully last

Banca Centro Sud, based in Na-

on the Italian interbank market.

Citicorp set to buy

which are traded on Milan's secon-dary market. It is believed that Citi-group. Varesino was sold instead to

dary market. It is believed that Citi-corp's Italian subsidiary would not Banca Popolare di Bergamo.

attempt to make a tender offer for the remaining 26 per cent of Banca Centro Sud, which is held by 10,000 the first headquarters in Milan

Italian state bank

The weekend's events pose Mr Rajiv Gandhi, the Prime Minister, his gravest Sikh crisis since his mother, Mrs Indira Gandhi, was assassinated by two Sikh security guards six months ago. They under-line fears that the Punjab problem ing.
The President was forced to will become a long-running sore, which could divert the Government from its planned economic reforms

At least 80 people died and over 150 were injured in two days of bomb attacks by Sikhs in northern India. By last night more than 1,000 people had been arrested in a clampdown and the New Delhi police claimed they had arrested three Sikh extremists responsible for the city's bomb attacks which claimed

Throughout the weekend there were fears that there might be a violent Hindu backlash against the Sikhs, as happened after Mrs Gand-hi was assassinated. But this did not materialise and last night the police and army claimed they had

the situation under control.

Sant Harchand Singh Longowal the relatively moderate leader of the Akali Dal, the main Sikh party, resigned along with two other top officials to pave the way for a take-over by Mr Joginder Singh, 90-year-old father of Jarnail Singh Bhindranwale, the leading extremist who was killed when the army took over the Golden Temple in Amritsar nearly a year ago.

The resignations are to be considered by leading Sikhs at a conference on May 22.

The degree of unrest among sikhs was further demonstrated on Saturday when the Shiromani Gundwara Parhandhak committee (SGPC), the Sikhs' main religious organisation, decided to pull down and rebuild the Akkal Takht, the holy building inside the Golden Temple complex, which was badly damaged in last year's army action. Moderate Sikhs, with the govern-

ment's support, rebuilt the Akali leaders have now accepted argu ments from their extremists that the buildings has been defiled and must be replaced. This would probably be an emotionally disturbing exercise for the Sikh community throughout India, upsetting the Government's attempts to cool the situation.

Continued on Page 16

Brazil proposes fresh deal for IMF loan

of the state.

BY ANDREW WHITLEY IN RIO DE JANEIRO

BRAZIL has proposed a rearrangement of its loan agreements with the International Monetary Fund to gain more time to put its economic house in order. Under the proposal the new civilian Government of President José Sarney would not need to take into account the austerity measures agreed under mili-

Brazil wants to replace its present extended fund facility loan agreement, which is due to expire first quarter of 1985 fell 42 per cent by loan lasting 12 to 18 months.

Bankers involved say that while to \$2.3hn with imports rising 37.6 No additional funds from the IMF they are insisting on a meaningful

important implications for the per cent, oil exports dropping 8.6 would be required, as the \$1.5th would be required, as the \$1.5th country's political future. Page 2 per cent and non-oil exports falling still to be disbursed under the old programs would be replaced with a programe would be replaced with a new loan unlikely to exceed \$1.4bn.

The IMF is reported to be agreeable

Antonio Carlos Lemgruber, the Brazilian Central Bank Governor, are bance Ministry and the Central gued that this would be unacceptBank, told the Financial Times on to the change.

The Brazilian bank advisory com-

mittee in New York also agreed over the weekend to propose to the country's other 700 bank creditors a third 90 day extension of existing debt renegotiation terms, to allow time for fresh negotiations with the IMF to be completed.

The second phase of the Brazilian renegotiations has already been extended twice beyond its original deadline of December 1984, and was due to expire at the end of this month. But the technical level discussions between the Brazilian

Government and the IMF team on Government and the IMF team on the conditions to be attached to the been made in last week's negotianew loan will begin in Brazil only in tions with the banks, which are the week of May 27.

In last week's first round of dis-York next Monday.

Cussions between the Brazilians The advisory count and the full, 14-bank advisory comlieved to be unent ously negotiated multi-year re-scheduling agreement, the biggest is anxious to wrap up the 16-year, stumbling block to emerge was the question of monitoring of the Bra-soon as possible, fearful that fur-

bank agreements will be submitted tions, including "new money." to Congress for its approval.

ments from this year onwards, on the lines of the latest Mexican rescheduling agreement.

scheduled to the resumed in New The advisory committee is be-lieved to be unenthusiastic about

mittee on the revival of the previ- the proposed switch to a stand-by zilian economy by the IMF after the ther delays will only play into the end of the fund's agreement. hands of hard-liners in the Bri Bankers involved say that while ian Government and Congress.

Sr João Sayad, the Brazilian monitoring procedure - involving at Planning Minister, who takes a least six monthly check-ups - Sr tougher line on the foreign debt isable to Brazil's Congress. In con- Thursday that Brazil needed better trast to the past, both the IMF and terms on its foreign debt renegotia-

o Congress for its approval.

The Planning Minister, who is
Another serious point of disclose to the leadership of the Brazilagreement, according to Brazilian ian Democratic Movement Party, officials was the issue of "down paythe senior partner in the ruling ments" during the agreed seven-year grace period. Under the origi-nal draft agreement, negotiated by Other officials put the likely sum the Figueiredo Government in Feb-ruary, Brazil would have made pro-Brazil is to avoid drawing down its gressively increasing capital repay- recently restored foreign exchange International Capital Markets,

UK consortium secures £15m

BY JASON CRISP IN LONDON AND CHRIS SHERWELL IN SINGAPORE A BRITISH consortium led by Gen- GEC Computers and EASAMs, a get round the problems of sending

the country. The highly ambitious project could eventually cost nearly

particularly strong competition from Thomson of France which is inderstood to have underbid the GEC group by about C3m.

The UK consortium, which in Zealand. cludes British Telecom, Marconi

eral Electric Company has won a GEC subsidiary which will manage technology.

The Singapore decision is a considerable boost for the British standards in both viewdats, as used by British Telecom's Prestel service, and teletext, as used by BBC's Ceefax and ITV's Oracle.

view is also likely to have considerable potential in other countries, the broadcast route. particularly the Far East. The Brit-

Singapore electronics contract

supply a trial installation for Telenew, an information system combining telephone-based viewdata and broadcast teletext services. Teleview is claimed to be the world's most sophisticated informa-tion system. The Telecommunications Authority of Singapore plans to give up to 1m terminals to practically every home and business in

The order was won in the face of ish viewdata system looks like be- all system with just 1,200 subscrib-

£15m (\$18.3m) order in Singapore to the project says it won because it quickly on a telephone line in a supply a trial installation for Tele-offered a system based on proven viewdata service. Teleview sub-

Cibn over five years.

Teleview has been developed to system.

scribers will use television sets with special adaptors to telephone a cenviewdata system. The information may come back, however, either via the telephone or broadcast on a dedicated television channel addressed to an individual set. Pic-The combined system in Tele- tures and Chinese characters can be sent much more quickly using

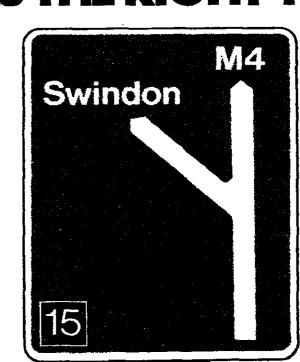
The initial £15m order is for a tricoming a world standard as it has ers. A demonstration project is to been adopted by many other Euro- start in September and the full trial pean countries as well as Hong should be in operation by early Kong, Malaysia, Australia and New 1987. If it is successful there will be an international tender for the full

-- Contents -

Office reorganises 10 is in the muscle 15 Technology: rise and rise of Lombard: a service from Big

FOR HONDA IT WAS THE RIGHT TURN.

and branches in Turin, Rome and



Honda have just chosen Swindon as the site for their new venture into Europe. Arnidst fierce competition. Many tried - and tried with financial incentives - but

Swindon was chosen, Not on the basis of a few years' rate rebates or rent grants, but the real benefits gained from an existing, skilled engineering workforce, low overheads and superb

communications. For Swindon is at the centre of the Western Corridor, an hour from Heathrow by road and 50 minutes from London by train. At the centre, too, of the most modern

telecommunications network in Europe. tf, like Honda, you think Swindon could be just right, get the Fact File. Contact Douglas Smith, Industrial Adviser,

Civic Offices, Swindon. Telephone (0793) 26161 ortelex 444449.

JOIN THE

World Trade 5

Letters..... 15 Management 10 Men and Matters 14

Management: UK Post Europe's oil refineries: knife

NINETEEN black mine workers have died and 36 are in hospital after the faction fighting during the last month at gold mines in South Africa's Orange Free

The 15-minute clash between an unknown number of migrant Basotho and Xhosa mineworkers erupted on Saturday night at a compound for black employees of the President Rand gold mine near the town of Welkom, which is managed by Anglo

THE POLITICAL crisis facing

weden's Social Democratic

Sweden's Social Democratic Government deepened at the weekend when the state em-ployer board moved to lock out about 80,000 civil servants, including about 55,000 teachers,

in the country's biggest public sector industrial dispute.

The strike has caused growing unease in Swedish financial markets, which already have been unsettled by a continuing large outflow of capital from the country. Short term interest

rates rose sharply on Friday amid rumours of imminent government moves to tighten fiscal and monetary policy.

fiscal and monetary policy.

The lock out is the Government's response to the continuing strike by 20,000 civil servants, members of the 285,000-strong TCO-S public sector union, in support of a controversial pay claim which is threatening to break the Government's voluntary 5 percent pay guideline.

cent pay guideline.

The union turned down at the

weekend a last ditch offer from the state appointed mediator—

it was accepted by the state em-ployer board—and last night no

new negotiations between two sides were in sight.

Civil service lock out

deepens Swedish crisis

American Corporation Mine security officials broke up the fight with tear gas. Angle American says that it does not know why the fight took place between men armed with knives, rocks and sticks. A similar outbreak last weekend at the same compound between 400 Basothos and Khosas left one man dead and another

seriously injured. Last month nine men died a zonther fight between Xhosas and Basothes at the

The lock out means that about half a million Swedish school-children will be without

About 150 state agencies are

affected by the strike and lock out, which has closed Sweden's airports for scheduled air traffic

and is beginning to hit indus-

Mr Olof Paime, the Prime Minister, expressed disappoint-ment and surprise at the union's rejection of the medi-ator's latest offer. He said that

the Government could not allow the strike to blow off

course its economic strategy for lowering inflation, but he

is anxious that it should be ended by negotiation rather

made by the state in March last year included a clause

allowing the unions to re-negotiate if their wages fell substantially behind the private

TCO-S is claiming compensation of 3.1 per cent a year,

but the Government maintains that an increase would

ease would anti-inflation

A two-year wage agree

teachers from today.

trial production.

than legislation.

programme.

neighbouring President Steyn

President Rand is South Africa's 13th largest gold nine and produced 22.6 metric tonnes of gold last year. President Steyn the country's 12th largest gold mine, produced 24.4 tomes

last year.
Faction fighting is not uncommon in South Africa's gold mines. Anglo American said yesterday that fights in the past had stemmed from disputes over land or cattle.

Mine personnel officers be-lieved that last weekend's dispute had been settled, but they had been unable to determine its precise cause and

were taken unawares when fighting flared again on Saturday evening.

• Mr Wille Malembo, 18, a detained activist of the United Democratic Front, was taken to hospital in the eastern Cape town of Oudtsboorn on Saturday after going

leader and Front member, who is also on hunger strike, were arrested last Thursday on charges of public violence. • The Federation of South African Trade Unions has called on Transvaal employers to give a day's paid leave to to give a way's pain react to employees to attend the funeral tomorrow of Mr Andries Raditsela, a union organiser who died from a brain haemorrhage last Monday after being questioned by police.

Bonn under pressure on cereal price cuts

BY IVO DAWNAY IN BRUSSELS AND PETER BRUCE IN BONN

WEST GERMANY faces intense pressure to relax its rigid stand against cuts in EEC cereal prices as a sixth round of talks begin between Community farm

ministers today.

The mounting frustration at Germany's blockage of an agreement on a 1985-86 farm prices package over the cereals issue has now led to widespread criticism in the German press. Several newspapers and agro-economists have attacked Herr Ignaz Kiechele, the Farm Minister, for his refusal to offer a compromise on the European Commission's call for a 3.6 per

cent price cut for grains. "Bonn is smashing the last pieces of china in Brussels," a leading Frankfurt daily said. Others have pointed to the conflict in Bonn's public avowal of majority voting to speed decision-making in Community forums and its implied threat of veto over cereal price cuts.
Nevertheless, it is understood
that the German Cabinet has
given Herr Klechele authorisa-

tion to wield the veto if any attempt is made to force the issue to a vote at this week's talks. Such a move would win the backing of the UK—the most vocal advocate of ceres, price cuts on the grounds the the principle of the right of veto must be nobeld.

A British abstention would be enough to prevent other mem-ber states from forcing through

BY ALAN FRIEDMAN IN MILAN

political future. Polls close this

afternoon, but definitive results are not likely until tomorrow. The administrative elections.

which are expected to attract a turnout of more than 80 per cent, are being billed by the major parties as a test of the

performance of the five-party

ruling coalition headed by Sig Craxi, the Socialist

Italians start voting in

crucial regional elections

AN ESTIMATED 44m Italians "mid-term test" and indicated

began voting yesterday in local that he will resign if the five and regional elections which parties of his coalition— could have profound impli-Christian Democrats, Socialists,

and Liberals

a vote accepting the cuts by

qualified majority.

Given the continued blockage, there seems little likelihood that a new Commission compromise package, due to be tabled today, can succeed. The Italian presidency of the farm council is also unlikely to try to push for a vote if this will clearly be unacceptable.

There has been some speculation however that Hear Kinchle is always and passion however that Hear Kinchle it in however that Hear Kinchle is a ramed with stones and smoke bombs protested against the bombs protested against the visit of Pope John Paul II to Utrecht yesterday during a trip to the Netherlands that has been described as the most difficult of all his travels.

Police battled with stones and smoke bombs protested against the visit of Pope John Paul II to Utrecht yesterday during a trip to the Netherlands that has been described as the most difficult of all his travels.

Police battled with stones and smoke bombs protested against the visit of Pope John Paul II to the Netherlands that has been described as the most difficult of all his travels.

Police battled with truncheons to keep protesters away from the Congress Hall where the confrontant protected against the visit of Pope John Paul II to the Netherlands that has been described as the most difficult of all his travels.

Police battled with stones and smoke bombs protested against the visit of Pope John Paul II to the Netherlands that has been described as the most difficult of all his travels.

would require the unanimous backing of his colleagues in the face of continued Commission insistence on a more substantial insistence on a more substantial

minimum 3.6 per cent cut. Mr Michael Jopling, the UK minister, would undoubtedly point to the budgetary implications of such a move. The Italians have long argued that any relaxation of the austerity prices package for northern products would parallel concessions for the

Mediterranean.
That would almost certainly lead to the final bill exceeding the Ecu 20bn (£12bn) budget allocated to agriculture and thereby require the endorse-ment of finance ministers.

poll less than

per cent. This is considered

unlikely; the five-party coalition at present holds 56 per cent of

A key result will be the vote

won by the opposition Communist Party, which polled almost 30 per cent of the vote in the 1983 general election and in last year's European

elections overtook the domi-nant Christian Democrats by a

time the biggest party in Italy.

papal visit to Utrecht

Protests mar

armed with stones and smoke

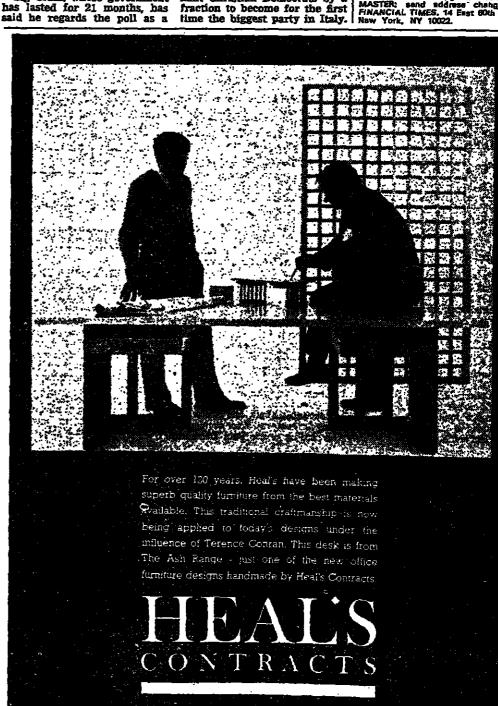
tion, however, that Herr Kiechle might allow a small, symbolic reduction in cereal prices—perhaps by 0.9 per cent—as a gesture to Community solidarity. Approval of this would require the unanimous gather straying members of the flock back into the fold. Dutch This would leave Britain Catholics have been in the vanisolated in its battle for a guard of the worldwide church

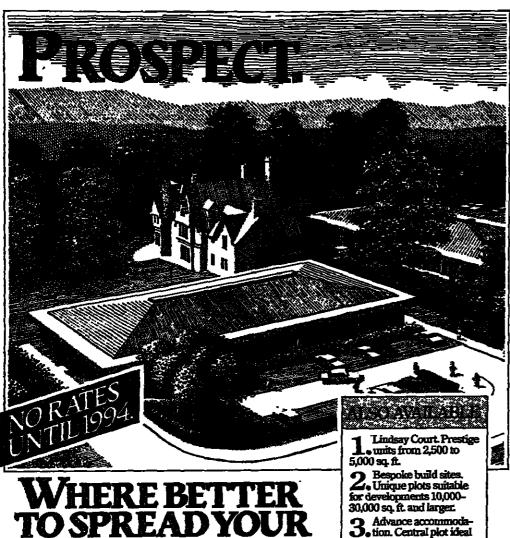
for the last two decades, differ-ing with the Vatican on issues such as contraception, priestly celibacy and ordination of The Pope, the most conserva-tive church head in recent years, exhorted the Dutch to seek closer unity with Rome, to accept Vatican decisions in good faith and to aspire to a spiritual renewal. This me clearly was aimed at defusing bitter opposition that has surrounded the naming of the last four bishops, conservatives

who were chosen over the local church's wishes. The hope is that the Pope's personal charm and unshakeable conviction will win back Catholics, many of whom are non-practising and unstableder. unorthodox. Upon his arrival on Saturday, the Pope delivered a fervent evangelical appeal in Dutch to much smaller numbers of followers than had been expected. Only about 10,000 turned out to see him kiss the ground in Eindhoven, compared with forecasts of up to 100,000.

outcry over the Pope's trip. security arrangements have been among the tightest in postwar history, with more police mobilised than for any of Queen Beatrix's appearance

FINANCIAL TIMES, USPS No 19084





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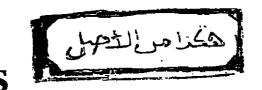
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OVERSEAS NEWS



Jumblatt rejects call for dialogue

By Nora Boustany in Beruit

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MR WALID JUMBLATT, the leader of the Moslem Druze community in Lebanon, yesterday rejected any dialogue with Christian militia commanders and expressed regret over the fate of Christians under their

Speaking at his ancestral home in the village of Mukh-tara the Druze chieftain re-buffed a call by Mr Elie Hobelka, the newly-appointed Christian militia commander, for a dialogue among battling Lebanese factions. The mainly Druze militis of

Mr Jumblatt pushed through a string of Christian villages from its mountain strongholds on April 28, securing acress to the coast at Jlyych. More than 10,000 Christian families were displayed in the Druze takeover. displaced in the Druze takeover.

Mr Hobelka, who replaced the hardline Christian commander Mr Samir Geagea on May 9, has since declared allegiance to Syria. However, Mr Hobeika's violent past and his involvement in organising the Sabra and Chatila massacres of Palestation abelians in September tinian civilians in September 1982, make him no more acceptable to the Druze than his pre-decessor. Mr Geages seized power in a Christian militia

revolt on March 12.

Mr Jumblatt warned that this was the last chance for President Amin Gemayel to govern the country and described his election as a historical mistake, He yowed that the Christian militias would be tried for the massacres committed in the past. "I am sorry for this end for Christians through the leadership of Hobeika and

The beleaguered Christian community is now concentrated in a border strip in south Lebanon, East Beirut and areas

north of it.

Mr Jumbiatt admitted that his men had razed the Christian village of Alman to the ground and ripped away icons from a famous Greek Catholic monastery at the village of Deir

Reuter adds from Washing-ton: A secret U.S. operation set Reuter adds from Washington: A secret U.S. operation set up to make pre-emptive strikes against Moslem extremists was disbanded this year after an unauthorised car-bombing mission left 80 dead in Beirut, the Washington Post said yesterday.

In Paris, the Iranlan opposition

away, police said.

The last major bomb attack for the bomb, estimated by no Tehran was in March, when a suicide bomber killed himself and 13 worshippers at the weekly open-air prayer gathering on Tehran University campus.

Israel confirms 'no PLO' stand in Shultz talks

SY DAVID LENNON IN TEL AVIY AND TONY WALKER IN CAIRO

Israel rejected the attempt by Mr Shultz to bridge the gap between that position and the PLO's insistence on its partici-pation by suggesting that the representatives should be drawn from members of the Palestine National Council (PNC), the PLO's "parliament in exile."

Mr Shimon Peres, the Prime Minister, told the Cabinet after the departure of Mr Shultz that he had told him that Israel was prepared to conduct direct nego-tiations with a Jordanian-Palestinian delegation, provided it did not include participants committed to the Palestinian Covenant. The Covenant does not accept the right of Israel to

But Mr Yitzhak Shamir, the Foreign Minister, did not emulate the Premier's attempt to hide Israel's rejection of the U.S. suggestion under a careful formula which could be correctly interpreted only by those familiar with the seman-tics of the region.

ISRAEL has made it clear to Mr executive. We cannot differen George Shuitz, the U.S. Secretiate between the two. There tary of State, that its objections is no place for any formula to any PLO members participation which will enable the PLO to

ing in a joint Jordanian-Pale-stinian delegation to peace talks are unchanged.

enter negotiations."

Mr Yassir Arafat, PLO chair-man, said in Peking yesterday that there was no question of non-PLO members being in-volved in a joint delegation. He had agreed with King Hussein of Jordan that a joint delegation would include the initiative was the last chance for a Middle East peace settle-

ment.
Mr Shultz said during his flight from Tel Aviv to Cairo: "We need to find people who are wholly recognised as repre-sentatives of the Palestinians and who also have a background that is acceptable in the

negotiating process."

He later talked for several hours to President Hosni Mubarak of Egypt before flying to Jordan to meet King Hussein.
The Jordanian monarch had

eturned earlier yesterday from brief visit to Saudi Arabia, where he consulted King Fahd,
While in Jerusalem, Mr
Shultz also discussed Israel's
economic woes. Mr Peres told the Cabinet that Mr Shultz had the said after meeting Mr made it clear that the US\$1.5bn Shultz: "The PNC is a part of (\$1.21m) emergincy economic the PLO. It decides the policy aid sought by Israel would be of the PLO and appoints its given without any preconditions.

Tehran car bomb kills 15

bazaar (central market) during the morning rush hour yester-

A CAR bomb exploded in a People's Mujahedin group conbusy Tehran street near the demned the bombing and said it was not responsible. The blast started fires which

destroyed eight shops and a warehouse. Twenty buildings were damaged and windows day and state radio sam warenouse, people were killed and at least were damaged and windows were shattered 250 metres away, police said.

Palestinian POW deal in doubt

after leak

By Qur Tel Aviv Correspondent

A PLAN to exchange about 1,000 Palestinian prisoners of war for three Israeli soldiers held prisoners by a PLO faction is now in doubt following leaks from Damascus about the imminent

The exchange was due to take place this week with the assistance of the International Committee of the Red Cross (ICRC). But a French news agency report about it over the weekend led the Palestinians to deny the deal had been concluded

The three Israelis have been held prisoner by Mr Ahmed Jibril's Popular Front for the Liberation of Palestine—General Command since being captured in Lebanon to 1982.

They were not included in the November 1983 exchange of six Israeli prisoners of the PLO for all 4,500 Palestinians held by Israel in the Ansar detention camp in southern

After emptying Ansar at that time, the army subsequently refilled it with 1,200 detainers who were recently transferred to Israel when the army pulled back from that area of southern Lebanon.

Israel also holds some 120 prisoners believed to belong to the PFLP-GC organisation. One of the demands of the Palestinian organisation was that the released prisoners be given the option of leaving or returning to their homes in the occupied West Rank in the occupied West Bank and Gaza Strip.

In Damascus, a spokesman for the PFLP-GC sain yester-day that negotiations for the exchange of prisoners were continuing. "What counts for us is to free the largest possible number of our comrades held in Israeli jails inside occupied Palestine and that they remain in occupied Palestine fully free.

"When the enemy will agree to these essential conditions then we can start discussing the details of the implementation procedures,"

Nicaragua seeks to counter U.S. embargo

BY TIM COONE IN MANAGUA

THE NICARAGUAN Government has announced a series of measure, to counter the effects of the U.S. trade embargo imposed last week. They include a major effort to relocate export products in new markets in East and West Europe, the Arab countries and Latin America, and to substitute machinery and raw materials formerly purchased in the U.S. by products im-

ported from countries friendly

to Nicaragua.

Dr Sergio Ramirez, the Vice President, said: "If our country was dependent before on the U.S. in many economic aspects, this is the opportunity we have to break with that dependency."
In a parallel development at the weekend, the Nicaraguan eurrency, the cordoba, is to be floated for non-commercial transactions in a move which in effect, legalises the black market that has mushroomed over the past two years because of the country's foreign ex-change crisis. Nicaragua's deficit on the current account last year exceeded \$500m (£405m). Exchange controls have also been lifted. Under the new proposals to heat the embarge complete

beat the embargo, complete factories and production systems based on U.S. machinery, much of which is already obsolete, will gradually be phased out or replaced. Spare part banks are change rules the free move-to be established and such re-placement parts as can be manu-factured in the country will be with no limitations on the

Sr Felipe Gonzalez, the Spanish Prime Minister, said after talks with President Daniel Ortega of Nicaragua this weekend that Spain would maintain trade relations and assistance, but announced no fresh aid plans in the wake of the boycott of Nicaragua by the U.S., David White reports from

He ruled out military aid by Spain and said Madrid's attitude would not be one of "response to the U.S. in the aggressive sense."

President Ortega, whose arrival from East Germany on an unofficial visit coincided with a UN Security Council's resolution on Nicaragua, held a luncheon meeting with Sr Gonzalez on Saturday. The Spanish Premier

has been under way for several to take out of the country in

Basic grain and agro-export crops are to have priority for both finance and access to raw materials and machinery ports. Controls are to tightened on distribution of basic goods.

Under the new foreign ex-

formed him of discussions held earlier in the week with President Reagan on the Central American conflict.

At a joint press conference, marked by fierce attacks by President Ortega against Mr Reagan, the two leaders reaffirmed their support for the four-nation Contadora initiative as the forum for achieving peace in the region. Sr Gonzalez said he be-

lieved an "understanding" was needed between the U.S. and Nicaragua, and stated firmly that there was no questions of the control of the cont tion of Spain acting as a mediator.

He said President Reagan had respected Spain's position on the embargo and its opposition to taking similar measures. Spain would con-tinue providing humanitarian assistance to Nicaragua.

possible to control the black market by coercive measures.

A four-tier evaluation and the possible to control the black market by coercive measures.

tem ranging from 20 to 50 cordobas per dollar, introduced in trade fair, before a planned
February for commercial transactions through official channels
Mexico later in the year. Nicafactured in the country will be with no limitations on the is to remain in force. The ragua's left-wing Sandinista made in a new factory, drawing amount any individual can hold, new free market rate is Government owes over \$500m to on the experience of a work-although \$10,000 remains the place innovative movement that maximum any person is allowed present black market rate of ments.

between 500 and 800 cordobas to the dollar.

Exchange houses are to be opened over the next two weeks to operate the new free mar-ket and will be licensed and monitored by the central bank. Dr Cuadra was imprecise about the objectives or likely economic affects of the liberalisation of currency controls, but said that further measures may be introduced if the opening of the free market proved to be highly distortive to the economy.

It appears that, in the face of the foreign exchange crisis being aggravated in the short terms by the U.S. trade em-bargo, top priority sectors will be allocated the existing foreign exchange, leaving other sectors to compete openly and legally for the estimated \$50 to \$80m that presently circulates in the black market.

 A Mexican trade delegation. led by the official Foreign Trade Institute and leading private into take out of the country in dustrialists, left yesterday on a a year.

Dr Joaquin Cuadra, president Cuba and Panama. The initiative predates last week's U.S. nouncing the measures on Saturtade embargo on Nicaragua but day, said that it had beek seen as an attempt by Merica.

The Cuban portion of the tour

Fall trend in trade surplus worries Mexico

BY DAVID GARDNER IN MEXICO CITY

MEXICO's trade surplus for the first quarter of this year has fallen 42 per cent compared with the same period last year, continuing a trend visible in the last quarter of last year, which is causing growing concern among government officials and foreign bankers.

The quarterly surplus was under \$2.3bn (£1.86bn), with imports rising 37.6 per cent, oil exports dropping 8.6 per cent, and non-oil exports failing 16.3 per cent. If the trend continues, the annual surplus is likely to be \$8bn-\$9bn, against record surpluses in 1983 and 1984 of \$13.8bn and \$12.8bn.

it is on those that Mexico is pinning its hopes of restoring growth levels of 5-6 per cent by next year. Mexico's \$16bn-plus oil revenue, amounting to about three-quarters of its export earnings up to last year, will be tied up in debt service payments for the foreseeable

particularly disturbing because

After the multi-year scheduling of \$48.7bn of Mexico's \$96bn foreign debt signed in March, debt service payments this year will still be \$15.2bn, rising steadily to \$23.2bn in 1990. Last month, the Government

introduced an important trade thrived
The fall in non-oil exports is liberalisation package in an tionism.

effort to boost non-oil exports and force down domestic prices. It also signed a bilateral agree ment with Washington which eases the entry of Mexican goods to the U.S. market in exchange for the lifting of all export subsidies by December

However, the core of the beralisation measures, a liberalisation scheme known as Diemex whereby exporters would be allowed to import free of taxes, tariffs and import licences 40 per cent of the value of their exports, has been successfully resisted so far by a Mexican industrial lobby which has thrived on 40 years of protec-

The unexpected vigour of the upturn in Mexico in the last quarter of last year, continuing into this year, has meant that Mexican goods, which were being exported as surplus to domestic demand, are again being sold internally. Sr Jesus Silva Herzog,

Mexico's Finance Minister, said last week: "If Mexico is going to grow at an acceptable rate. this cannot continue, we have to export more."

He and other senior govern-ment officials said that the Diemex scheme would be imple-mented although in a less aggressive and more gradual form than originally envisaged.

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REPEAT BALLOT FOR ELECTION OF TGWU GENERAL SECRETARY

The General Executive Council of the TGWU has decided to hold a repeat ballot for the election of the General Secretary of the Union. Voting will take place between Monday 13 May and Friday 7 June 1985.

As this decision has been the subject of much press comment, we feel it is important to set out for our members the reasons for the decision as well as the arrangements for the ballot.

WHY A REPEAT BALLOT IS BEING HELD.

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The original ballot took place between 30 April and 26 May 1984. Up until March of this year, we had received three specific complaints alleging irregularities in the ballot last year. Between 1 March and 25 April 1985, following much publicity in the media, we received a further 32 specific complaints many of which claimed that members were unaware that a ballot was taking place or had no opportunity to vote.

This amounted to 35 complaints out of 1.5 million members in 9,000 Branches. What is more, even if all the votes involved in these complaints had been ruled out, these were not enough to affect the result of the election. This includes, of course, the eight complaints in the John Garnett report dated 29 April 1985.

These complaints were fully investigated and the evidence presented to the General Executive Council. The General Executive Council decided that the evidence did not justify a repeat ballot on the grounds of any irregularities in last year's ballot.

However, the General Secretary Elect wrote to the General Executive Council requesting a repeat ballot. He accepted that the evidence of irregularities which had been received did not justify a fresh election. However, he stated that the confidence, trust and unity of the membership had been badly damaged and a cloud hung over the Union. He was convinced that the only answer to the recent events, to which the Union had been subjected, lay in a clear vindication of the reputation of our Union through a repeat ballot. The General Executive Council decided to accede to this request and a repeat ballot will now be held.

HOW YOU CAN VOTE IN THE BALLOT. Who Can Vote?

You must have been a member of the TGWU for not less than 13 weeks, having paid 13 weeks' contributions and not being more than 13 weeks in arrears. You must present your Membership Card when you vote.

Who Are The Candidates?

Since this is a Repeat Ballot, the nominations for candidates are the same as in 1984. However, some of the candidates who stood last year have decided not to stand in the repeat ballot. The candidates are Bro. Ron Todd of Branch 1/1 and Bro, George Wright of Branch 4/264.

How Do I Register My Vote?

Voting is by secret individual ballot, normally at the workplace though other Branch arrangements can be made. So, first of all, find out the arrangements for your Branch from your Branch Secretary, Shop Steward or District Officer.

To vote, you must produce an up-to-date Union Membership Card showing that you are eligible to vote. You will be given a Ballot Form, which you fill in and place in the special sealed Ballot Box. Your card will be stamped as proof that you have voted.

If you cannot vote at your workplace or branch, you can go to any District or Regional Office of the Union to register your vote (but you can't vote at another Branch). If you need to do this, contact the office to find out about voting arrangements.

Every reasonable effort will be made to ensure that you have an opportunity to vote at your workplace, your Branch or a Union Office.

When Does Voting Take Place?

The first day for voting is Monday 13 May 1985. Voting must be completed by Friday 7 June 1985.

REMEMBER – THIS ELECTION IS IMPORTANT SO MAKE SURE YOU USE YOUR VOTE

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Indonesia's share of the Japan-ese market dropped from 15 to

13 per cent.
Another cause for nervous-

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textile sectors.

Trade

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Dunkel to renew efforts to revive trade round talks

BY CHRISTIAN TYLER, TRADE EDITOR

DISCREET efforts to revive the U.S. wants to use a Gatt negoflagging momentum of progress towards global trade negotiations are expected to be made by Mr Arthur Dunkel, directorgeneral of the General Agreement on Tariffs and Trade, when a superal commodity producers. he takes the chair at a high-level Gatt meeting that starts such as America and Australia.

The runday session of the in the Gatt for negotiations on Gatt consultative group of 18 agricultural trade — the corner-countries is the first opportunity stone of a wider agenda for countries is the first opportunity liberalisation — could be in danger of breaking up again. to gauge Third World reaction to the failure of the Bonn economic summit to set a firm date for a new round. one of the first countries to call for a new round, have been

Gatt officials fear that the GAIT DIMILIANT TEAT THAT THE FEFTURE OF PRESIDENT TO GIVE IN TO U.S. pressure for a starting date of early next year has played into the hands of developing countries already suspicious of the agenda outlined by the U.S. and its supporters. its supporters.

As a result, hopes are fading that this week's debate on the future work of the Gatt will open her markets to the goods end with a firm commitment from the wide cross section of Japanese companies can sell with little restriction in the way.

The group of 18 includes Brazil and India, leading voices cross-currents at work, the Gatt of the Third World, as well as committee this week may be the U.S., Japan, the EEC (collectively as well as individudiscussion of a new round for ally), Canada, Australia and ward to a meeting of the full representatives from Asia, Latin Gatt Council of 80 countries America, Scandinavia and the early next month. Eastern Bloc.

But other divisions as well meanwhile, has arranged an could hold up attempts to get informal meeting in Stockholm negotiating preliminaries under of trade ministers from rich way before the end of the sum-mer. and poor nations shortly after-wards in an effort to break the

The French believe that the diplomatic log-jam.

Thomson to use Oki equipment at Nancy

By Paul Betts in Paris Thomson, the nationalised French electronics and defence group, confirmed yes-terday that it was installing

highly automated Japanese assembly and manufacturing equipment at its new semiconductor facility, now under construction at Nancy, eastern

France.

The equipment is being supplied by Oki Electric Industry of Japan as part of a comprehensive collaboration agreement between Thomson and the Japanese group in high performance integrated circuits.

Thomson signed the agree-

Themson signed the agreement with Oki last October. It is part of the French group's efforts to build up an important presence in the semiconductor and electronics components business.

Under the deal, Oki agreed to transfer to Thomson its knew-how in memory circuits and in the fabrication of these systems.
Okl's manufacturing system

is expected to be installed at nancy next September, Thom-son officials at Nancy said yesterday. The new semicon-ductor facility was due to start regular production next January with output of about 25m units a month 26m units a month.

Kieran Cooke reports from Jakarta on unwelcome trade competition

Indonesia fears China's challenge

THE businessman was well meaning. "When we were in China recently," he told his Indonesian hosts, "we saw such progress, it was all very impressive." The remark went down like the proverbial lead balloon, a reaction which one observer attributed to Indo-nesia's "China obsession." The obsession is based on regional political and economic rivalries and profound suspicion of China's aims in the region.

Jakarta's scenario is a straightforward one. It feels that as China advances so it will be able to exert even greater political and economic influence over south-east Asia. China, aided and abetted by the economically powerful Chinese minorities in most countries in the region, will be able to exercise similar control to that of the Soviet Union over Eastern Europe or the U.S. over South America.

Looked at from Jakarta, the Indonesian view does seem to have some substance. First, Indonesia is very aware of the threat China poses to its pos-ition as Asia's biggest oil exporter.

More than 60 per cent of Indonesia's total export earn-ings are derived from oil sales: Japan is the biggest customer by far, taking more than 70 per cent of Indonesia's total oil

Overall trade between Indo-But last year, as China's oil exports to Japan increased. slightly exceeds Sino-Japanesecharges and other corrupt prac-

catching up. Last year total two-way trade between Japan and Thus while China China went up by more than \$3bn to \$13.6bn.

crucial to the development of both the Indonesian and Chinese economies. Japan has consistently been the biggest investor in Indonesia; since 1967 it has invested more than \$3bn in Indonesia, representing more than 30 per cent of total But last year, Japanese invest-

ments declined by more than 10 per cent. As Mr Ginanjar Kartasasmita, head of Indo-Kartasasmita, head of Indo-liquefied natural gas; at present nesia's investment co-ordinating Japan is the sale LNG buyer. board says: "We are now facing very tough competition from China in attracting new invest-ments from Japan. In the past few months Japan has not com-mitted itself to any new major investments in Indonesia, but instead had launched big projects in both China and the U.S."

ness in Jakarta is that China, as a non-Opec member might undercut Indonesia's Opec imposed prices. There is evidence that Indonesia's non-oil and natural gas exports to Last year, foreign investments in Indonesia dropped dramatically from \$2.5bn in 1983 to a little over \$1bn.

Indonesia, despite its considerable economic progress under the firmly development-Japan could also be suffering from Chinese competition, paroriented policies of the Government of President Subarto, is economy, where low labour costs nesia and Japan currently are more than offset by illegal

Thus while China is attract-

ing attention as an exporting Japanese investments are also Indonesia, outside the oil and gas sector, are geared to the home market.

Indonesia is tackling these problems and has recently embarked on a comprehensive anti-corruption campaign. It has also been aggressively seek-ing new markets for its goods and making efforts to diversify its oil and gas exports. From next year South Korea will begin importing Indonesian

While political suspicions persist in Jakarta there has recently been a breakthrough in trade relations. Wu Xue Qian, the Chinese Foreign Minister, recently became the first Chinese official to visit Indo-nesia for nearly 20 years.

In past years, even while no direct trade took place, China still exported more than \$200m worth of goods annually to Indonesia, however, did not

encourage exports to China. All that is changing: "We cannot afford any longer to ignore the China market," says Dr Mochtar.
This year Indonesia's exports to China are forecast to go up by more than 200 per cent Jakarta traders expect exports of plywood alone to China to reach more than \$400m.

McDonnell Douglas to sell jets to S. Korea

McDONNELL DOUGLAS, the MCDONNELL DOUGLAS, the U.S. aerospace group, has signed a deal to sell six MD-82 jets, versions of its twin-engined 150-seater MD-80 series jetliner, to the South Korean Government for about \$150m. for about \$150m

The deal, which comes less than a month after McDonnell Douglas announced an agreement to sell 26 of the jets to China over the next six years, provides for South Korea to purchase an additional three aircraft.

Under the terms of the latest sale two of the jets will be delivered in each of the next three years.

The Swiss parent company of the Brown Boveri Engineering group has, together with Siemens of West Germany, won an order worth SwFr 160m (£49m) for the delivery of two static convertor stations to China, John Wicks reports from

The stations form part of a high - voltage, direct - current transmissions link At the same time, the Zurich-

based chemical engineering company Ems - Inventa has booked a SwFr S5m contract polymerisation of polyester fibres at the Foshan Textile Industrial Company in China.

■ ADVERTISEMENT

FOCUS ON OVERSEAS INVESTMENT AND CAPITAL EXPORT

NYK LINE: Sailing Through Rough Seas

SHIPPING REPORT **Hopes for** tankers unrealised

HOPES THAT the tanker market would liven up after last week's holidays in Europe were not realised, according to ship-brokers E. A. Gibson, Our Trade Staff reports.

The period of relative calm in the Gulf war appears to have done little to stimulate busi-ness, while the approach of religious holidays in the region may—as in the past—lead to increased military activity.

The Gulf loading area was particularly quiet, and although one 225,000-tonner received worldscale 23 for a voyage to Taiwan, the rest of the fixtures were for small or medium-sized vessels.

There were few cargoes out of Indonesia, according to Gibson, and inquiries were virtually non-existent in the

The West African market was still fairly busy, although quieter than in the recent past. Even so, there is so much surplus tonnage in the area that the rates have not

Galbraith's reported a fairly active chartering market in the North Sea, prompted by lower oil prices in the area. However, this had not led to any general

improvement in rates.

The broker also spotted a possible prospect in press reports that the U.S. Adminis tration is to lift restrictions and allow modern tankers to enter highly lucrative Alaskan

Denholm Coates, reporting on the dry cargo market, said Atlantic rates were drifting

Finns likely to **build liners** By Olli V. Virtanen in Heisinid

THE Norwegian Royal Carib bean Cruise Line has reportedly decided to give the contract for two large luxury cruise liners to the Finnish shipbuilding company Wartsila. The total value of the deal will be in the region of \$300m.

Neither company will confirm the information but according to sources in Helsinki and Oslo the parties have reached a basic agreement on the deal. The chairman of RCCL, Mr Roald Aukner, says that the winning bidder among the four compet-ing yards will be announced in

UK industry resigned to MFA stance

A fragile consensus reached

Meanwhile, trade relations between the West and Japan,

deteriorating rapidly in recent

ported especially by British ministers, has warned Mr Yasu-hiro Nakasone, the Japanese

Premier, of a protectionist backlash in the West and a

With such powerful political

The Swedish Trade Ministry.

The U.S. Administration, sup-

By Anthony Moreton, Textiles Correspondent

THE British decision to adopt a more liberal stance on the renewal of the Multifibre Arrangement (MFA), the agreement that regulates about 80 per cent of world trade in textiles and clothing. appears to have been accepted with resignation by the indus-

We shall want to look at the small print of the minister's statement in the House of Commons on Thursday," one industry spokesman said yesterday," one shift in position has not surprised us."

fact that "it is pretty clear now that abandoning the MFA is not a realistic political position.

Some ministers would seem to want this but although the statement by Mr Paul Channon, Minister for Trade. was unpalatable it was at least coupled to concessions."

Mr Channon had told the Commons that the Government would urge its European partners to give greater access to imports from the less developed Third World coun tries but in return would expect to see a lowering of tariff barriers in those countries against British and

other exports. He accepted there was a need for an extension of the MFA but believed such an extension should merge into the world trade talks under the aegis of Gatt (the General Agreement on Tariffs and Trade) promised at successive Western summits and that in return for a more liberal trade regime the MFA could

be phased out. All the MFA negotiations are undertaken for EEC members by the Commission and the next crucial date will be the

next crucial date will be the July meeting of the Council of Ministers.

Mr Eric Ho, Hong Kong's Secretary for Trade and Industry, said in London yesterday that the developing countries stood by their implacable opposition to the MFA.

But both China and South Korea

are thought to be sympathetic about trading tariff conces-sions for an abolition of the MFA and Hong Kong probably is, too. The hard-line camp, which is against offering any compromise, is led by Pakistan, Egypt, India and

Source (except U.S., Japan): Eurostat

By Richard C. Hanson

ippon Yusen Kaisha (NYK) ranks as one of the world's largest shipping companies. Having arrived on the international scene one hundred years ago during the Meiji Era, NYK's growth has mirrored Japan's emergence as a modern industrial power.

Unfortunately, the shipping industry is now in the midst of its worst crisis since the end of the Second World War. NYK's President, Mr. Kimio Miyaoka, an affable man whose favourite hobby is oil painting, has the difficult task of navigating his company through these rough seas.

NYK's biggest challenge is to maintain its international competitiveness at a time when costs are rising, and freight rates are depressed by a chronic oversupply of shipping capacity. Competition in the international scene is fierce. Becoming a globally integrated transport company is NYK's goal:

Hanson: NYK celebrates its entenary this year, amidst what you have described as a "critical" structural problem for the Japanese shipping industry. What is at the root of the current recession?

Miyaoka: First, you must remember that all sectors of shipping are suffering from overtonnage. Take tankers, the oversupply problem has been present since the first oil crisis. Worldwide there is probably 50 million tons of laid-up tanker tonnage. If you include the number of tankers that are operating at slow speeds, the excess is probably over 100 million tons. That's a rough estimate, but even at the current rate of turning tankers into scrap it will take at least three years to bring the oversupply problem into line. Tanker rates are now 1/20th what they were at the peak of the market. That's why tanker owners are facing Hanson: How did NYK react to

the tanker crisis?

Bold Moves

Mlyzoka: Fortunately, we decided to sell off much of our tanker fleet soon after the oil crisis hit. That was a bold move at the time and meant losses. We cancelled orders and paid the penalties, and sold tankers to scrap. In retrospect, it was a very good decision. Hanson: What has happened to

your other shipping business? .

Miyaoka: Tramp services have been hurt. Let me illustrate. Over the past ten years, with some ups and downs, the market has been stagnant due to speculative construction. Roughly speaking, the number of vessels increased by 60% during '75 to '84. However, cargo movement increased by only 45% during the same period, thus raising the oversupply of bottoms. One other regrettable fact is that container ships have been increasing too rapidly in number

During '83-'86 size of the fleet will expand by about 60%, especially in the Japan, Far East/U.S. route. Some ships being built by a U.S. company will be able to carry 4,000 containers each. That means container liner business, which has been comparatively healthy, will also become redundant. What happens as a result? The market may collapse. Another problem we have is the liberalisation of shipping in America. The new Shipping Act of the U.S. has forced a change in the structure of the traditional maritime discipline based on the rules of freight conferences. For example, now members of the conference are able to take "independent action"

in undercutting rates so that is contradictory to the theory of the traditional freight conference.

Hanson: So what do you do from now on? Your costs are going up, the market is bad.

Competitive Power

Miyaoka: The biggest problem is to maintain our competitive power against ship owners in developing countries where wage costs are lower. The Japanese standard of living has gone up, that means that the wages of Japanese seamen must also be high enough. We are trying to find a way to break through the current situation, One conclusion is that we have to reduce the number of crew on a ship even further. We'd like to rationalise the number of seamen from 18 to 16 or 14. That will take time. We also want the government to increase the ratio of relatively low-cost government-backed financing for modernising the Japanese fleet. The point is to keep the core of the Japanese merchant fleet from shrinking further. We think that Japanese registry ships should make up at least 30% of the total operating fleet of vessels, with the rest being made up by Shikumisen. chartered ships and ships with mixed crews with Japanese officers and foreign crews.

Hanson: So you want to reduce costs and keep the core Japanese.



Mr. Kimio Miyaoka Nippon Yusen Kaisha

Is there a chance of a recovery in the

Miyaoka: Well at the moment, to be frank, as long as there is an excess of ships, all three shipping sectors look extremely gloomy. However, I am not pessimistic. Because, as you see. Japan is surrounded by the sea and shipping is an indispensable industry. The essential point is how to manage it.

Hanson: What about diversification? Can NYK expect to bring in any significant new lines of business?

Miyaoka: Let me make one point very clear. NYK's main business will remain shipping. The question is to find ways of supporting the shipping business. We aren't going to move away from shipping, but on the other hand we are doing a number of other things. We have about 80 affiliated companies, such as air agency services, real estate, computer and communications and others. In the meantime, we are doing our best to manage our assets efficiently. NYK has yen 200Bn in financial assets, which brings in a healthy profit. Our real estate holdings also produce

Hanson: How about diversifying further in the shipping industry itself?

Diversification

Mlyaoka: We have already diversified quite a lot. Originally NYK's main business was liner services,

but-as-a result of our efforts in the postwar period, now we have car carriers, bulk carriers, tankers, LNG carriers and also heavy plant project cargo carriers, the so-called "module carrier". What we want to do is to move into other transport areas than shipping, like air cargo traffic. For example, we have an air freight handling company, and are trying hard to bolster the company. We are also a partner in the new Nippon Cargo Air Lines Company, which is trying to win routes into the U.S. It has lone been our dream to enter the air transportation field. We can't just sit back and watch cargo that we used to carry in ships shift to air cargo. Computers and

communication equipment is another area that we are serious about expanding. We have three such companies already.

Hanson: You have come a long way in 100 years, but you are still essentially a shipping company. What is the most important priority for NYK as it marks its centenary?

Miyaoka: Maintaining our international competitive power. And we will need the cooperation of all concerned, especially the unions. The unions used to be very stubborn, but they have realised more recently that they must cooperate in keeping us competitive. That means reducing the work force and modernising ships.

Hanson: Is the biggest competitive threat coming from carriers from developing countries? Miyaoka: Yes, developing coun-

tries-and American carriers. In the U.S., the system of "operating differential subsidy" has been stopped for new applicants, but large amounts of money are still paid to shipping companies based on old contracts. Military cargo is also good support for their operating vessels with profitable volume of cargo.

Hanson: What about your relationship with the government?

Miyaoka: The main support now is in the form of loans from the governmental Japan Development Bank, where interest rates are lower than commercial rates to some extent. We used to get an interest rate subsidy,

but that has been abolished. Hanson: Historically, what have been the most important turning points for NYK?

Starting from Zero

Miyaoka: As you know, we lost nearly our entire merchant fleet in the Second World War without any compensation from the government or insurance companies. We started again from zero. At the first stage we tried to reconstruct our liner fleet network. Even that took until about 1963. Since then we have developed along with Japan's industrial economy. That's why we extended our reach to tankers, bulk carriers and other specialised ships. But as I told you, we are now faced with depression in all fields. So in a sense, we have come to the top of the mountain and the question is which direction we

now go in.

Hanson: Is there any good news? Miyaoka: There are some positive sides to the business. For example, liquefied natural gas carriers. NYK is the biggest shareholder in an LNG consortium of seven shippers transporting gas from Indonesia. This big project has just been completed and it will contribute to stable earnings for another 20 years. We are now trying to set up another LNG project in Canada, which is still uncertain. But there is also the Western Australia LNG project. Two of seven ships to be used will be Japanese, and NYK is a major partner. LNG is a very good business for us, stable for a very long time. We are also getting more business to carry coal from electric power companies, which are switching from oil. That is also long-term and stable trade.

Hanson: Is there a stronger role you would like to see the government

Mivaoka: Not in domestic matters, but we do want the government to be more active in preventing unreasonable measures against us by other governments.

Hanson: What about overseas acquisitions? Are you planning on investing abroad?

Miyaoka: We would like to, but there are still a number of government restrictions, left over from the time when we received subsidies, on investing in overseas and domestic interests. Those should be lifted as soon as possible. I hope it will be in the next

Hanson: One last question. What do you think NYK will look like in another 20 years?

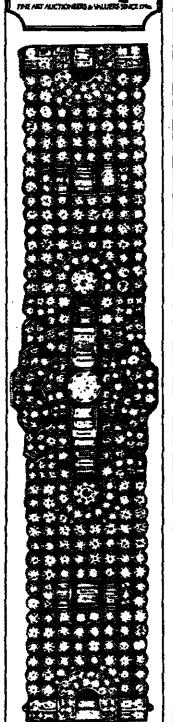
Miyaoka: Shipping will be an essential industry forever. We have to remain competitive in this industry in order to survive. Also our long-term goal is to become more than just an ocean-going shipping company. We want to be globally integrated as a transport business. That means NYK must be involved on the land and in the air as well as in sea transport.

World Economic Indicators

1		·	UNEMPLO	OYMENT		
٠		•	Apr. 765	Mar. 185	Feb. 185	Apr. '84
	UK	000s	3,272.6	3.267.6	3,323.7	3,107.7
	-	- %	13:5	13.5	13.7	12.8
	2.0	000s	8.426.0	8,396.0	8,399.0	8,300.0
		%	7.3	7.3	7.3	7.8
			Mar. '85	Feb. '85	jan. '85	Mar. '84
	W. Germany	600s	24745	2.611.3	2,619.4	2,393.3
	deinmil	%	9.2	9.7	9.7	8.9
	France	000s	2,419.8	2,484.9	2,541.9	2,247.0
		%	10.6	10.9	11.2	9.9
	Italy	000s	. 3.242.2	3,239.1	3.213.5	3,011.0
	ISSET	UAS.	14.2	14.2	14.1	13.2
	Netherlands	%	773.4	201.9	804.2	835.0
	Memerianes	000s	13.4	14.7	14.1	13.2
	Belgium	2%		596.0	619.4	573.6
	oakimi .	2000	280'0	14.5	15.0	13.9
		<u> %</u>	14.1	(1.5		
Ž			Feb. '85	Jan. '85	Dec. '84	Feb. '84
-	Japan	000s	1,640.0	1.520.0	1,420.0	1,710.0
	•	%	2.6	2.4	2.6	2.7



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This Art Deco geometric diamond bracelet sold on 30 April for £17,000.

Art Deco items of this quality are currently realising exceptional prices in Phillips fortnightly sales of vellery. The department is now accepting items for inclusion in the sale

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Vauxhall electricians end strike over robots

A STRIKE by 180 electricians which had crippled production at the Vauxhall car plant at Ellesmere Port, Merseyside, was called off yesterday after the company agreed to let members of the electricians union, the EEPTU, maintain new robotic equipment at the

The electricians will return to the plant today after holding a mass meeting yesterday at which the terms for settlement were outlined to the members.

Normal production is expected to esume at the plant within the next few days, where 1,800 workers were laid off last Thursday.

The dispute has cost Vauxhall more than £4m in lost production of the Astra car, for which there is aleady a three-month waiting list. Vauxhall had originally main-tained that members of the EEPTU

will not be involved in scheduling or diagnosing faults in new robotic equipment. The machinery was installed last July, and since then white collar staff have been operatwhite colar stain have been operating and maintaining equipment.

Now the company has agreed to let the electricians work on duplicate automation equipment along-

side white collar workers. Mr John Randall, the KEPTU convener at the factory, said: "As far as we are concerned, this has been a climbdown by the company which has said all along that no electricians will be operating this equipment. They have now agreed

to our members being responsible for maintaining and diagnosing faults for this equipment." ☐ GOVERNMENT faces the possi-bility of further damaging defeats in the Lords today on its Bill to abolish the Greater London Council and six metropolitan county councils. This follows a series of defeats during the detailed committee stage debate which has caused ministers serious concern and threatens to

dislocate the Government's timetable for the Bill. Today's debate will centre on a group of Opposition amendments removing the Environment Secretary's powers to abolish or recon-

struct the Inner London Education Authority without fresh legislation. Another amendment, tabled by Lord Alport, a senior backbench Conservative, would impose a six-year time limit on any decision to make changes to the authorities. GEC ROLLS-ROYCE (Power

Generation) has won a £15m con-

tract to supply three gas turbine generating sets for the Shell/Esso Tern offshore development in the northern sector of the North Sea. ompany, a joint venture set up last summer to combine the overlapping portions of the gas turbine based ower generation businesses of

☐ TEACHERS' strikes over a pay claim would hit 729 schools in 43 education authorities this week, af-fecting about 450,000 children throughout England and Wales, the National Union of Teachers said. Strikes will last between half a day and three days.

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& Equipment I/E Corp.,

Motor Pumps

Underwriters' losses may exceed £60m

BY JOHN MOORE, CITY CORRESPONDENT

TRADING LOSSES suffered by £40m for the 1981 underwriting ac- tance from the market. . derwriting members will be told to- which remain open. day of the worsening position at a meeting in London.

members were told that the losses for the last underwriting account for 1982 could be around £80m. But underwriting members have been warned that "further substantial losses" will fall on the 1983 and 1984 underwriting accounts, which have not been closed.

The Lloyd's insurance market operates a three-year accounting system. It leaves its accounts open for three years in order to take account of insurance claims arising on the market's insurance policies.

whose affairs are managed by the

Lloyd's of London underwriting count. Another wave of losses of Lloyd's underwriting members members, whose affairs are managed by interests of Minet Holdings, the insurance broker, are set to rise to more than \$600m. The uniform the 1983 and 1984 accounts, ance claims which fall on them in

Earlier this month underwriting winding up the Richard Beckett op-numbers were told that the losses erations, which it hopes to complete by the end of this year.

Last year underwriting members were told by Minet that in addition latest set of losses of £60m and the to the trading problems some £40m future losses fall largely on an inhad been diverted by former under- surance syndicate in which are writing executives without the grouped just 400 underwriting members' knowledge. Minet armembers whose affairs are man-ranged a compensation payment of £40m to cover the funds which had The syndicate concerned – num-

no financial aid for the underwrit- Individual members are facing ing members this year and Lloyd's losses of up to £500,000 or more

their capacity as members of The worsening situation has led Lloyd's. They are liable to the full Minet to take the unusual step of extent of their private wealth.

Last year the trading losses were spread broadly across 1,525 members of Lloyd's whose affairs the Beckett agency managed. But the

disappeared which the members ber 918 - has produced losses of used to meet their underwriting £19,700 for every £10,000 of insur ance business accepted at Lloyd's Minet has said that there will be for the 1982 underwriting account Richard Beckett agency, part of the chairman, Mr Peter Miller, has said from their involvement with the Minet group, have faced losses of that there will be no financial assissyndicate.

ACT to sell cheaper versions of personal computers in U.S.

APPLIED Computer Techniques (ACT) is to launch two cheaper versions of its range of personal com-puters in the U.S. in an attempt to stimulate disappointing sales there.

ACT originally intended to launch the new computers in Britain this week but has decided to divert initial production to the U.S. The fast-growing computer group entered the U.S. market only this year through Apricot - a company set up with \$20m in which it holds a 20 per cent stake.

Although ACT now has over 100 dealers in the U.S., volume sales of the Apricot for general-purpose computing have failed to material-ise. It claims to be having more success selling the computers for specialised use such as to the con-

the U.S. in June in an effort to gain has over 70 per cent of the educa

The company faces extremely stiff competition in this area from the established market leaders, Apple and International Business Machines. In addition, the U.S. personal computer market has been weak in recent months as customers wait for IBM to launch a new version of its best-selling Personal Computer,

The new ACT models will be diferent versions of the F1 - on sale in Britain at just over £1,000. They are now unlikely to be launched in Europe before the early autumn.

However ACT is to make substantial price cuts on two of its existing products which have not been selling well. The most important is a £200 cut in the price of the Fle, which is aimed at the education

The F1e aimed at schools and universities will cost £595 for a system which includes a disk drive has a 16-bit microprocessor and uses a standard operating system which means it can run a wide range of software.

Acorn uses a less powerful mic roprocessor, has a proprietary op-erating system and no disk drive The company - which was rescued earlier this year by Olivetti of Italy - has only just launched a new version of the BBC micro at £499.

Acorn's high price for the new computer has been widely criticlsed. Observers suspect it is exploiting the fact that schools are heavily committed to the BBC system and will continue to buy it ACT will taunch the cheaper and market. The move will put pressure are keen to break Acorn's hold on more basic F series computers in on Acorn's BBC computer which the substantial education market. are keen to break Acorn's hold on

Pit union leader warns on overtime

By David Goodhart, Labour Staff

MR PETER McNESTRY, leader of the coal mine supervisors union, Necods, warned yesterday that an overtime ban by his members "will only be the first step" in the union's campaign to stop pits being shut outside the terms of agreed procedures.

The result of the Nacods over time ban ballot is expected on Thursday, and if, as is widely expected, there is a large vote to support the ban, it will become operational almost immediately. The resultant loss of output could be as high as 30 per cent, according to the National Coal

The Nacods ballot paper does not allow the union executive any discretion over the implementation of the ban. The possibility of a strike hallot to follow the overtime ban has clearly not been ruled out by Nacods effi-cials if the coal board refuses to budge. The board has now, ac-cording to Nacods, closed six pits without agreement following the March 27 statement which said that, because of damage caused during the 12-mouth long min-ers' strike, some pits would have to close without going through

The Nacods leadership believes those closures to be con-trary to the terms of the October scribed by ministers and coal board officials as "sacrosanci."

Mr NcNestry said that the union's credibility was now in the balance in the light of the hoard's treatment of its agree-ments. In addition to anger over the March 27 statement, the union is also accusing the coal board of dragging its feet on talks to establish the modified review procedure agreed in outline in October.

He said yesterday that propos-als put forward by the board for the modified procedure would make it worse than the existing one and that the Board wanted to

State pension move could push up welfare contributions

BY MICHAEL PROWSE

9.75m British workers.

For members of occupational racted out" of the state system, employer and employee contribution rates combined may have to rise from 13.2 per cent of earnings to about 16.5 per cent, the Treasury

has confirmed.

The Confederation of British Industry argues that the rise in national insurance contribution rates would add about £3bn to industry's

However, this is probably an werestimate of the effect of Serps abolition as there are 5.6m mem-bers of public sector pension chemes, the vast majority of which are contracted out of Serps. The ac-tual cost to industry might therefore be £1.5bn.

The rise in contribution rates, nowever it is distributed between employers and employees, is likely to be unpopular because it will not be compensated by any increase in penefits for members of occupational schemes

The problem arises because the Government currently expects the Im workers contracted in to Serps o pay much more towards the cost of current pension benefits than the 9.75m contracted out.

used to pay for current pensions. Serps benefits:

THE PHASING out of the state combined employer and employee earnings-related pension scheme national insurance rates for those (Serps), agreed in principle by the Cabinet last Thursday, could require a big increase in national inquire a big increase in the promise of infine surance contributions for about justified by the promise of infine 9.75m British workers.

If Serps was abolished, everypension schemes currently "con-body would qualify for the same tracted out" of the state system, em-state benefit - the basic pension as those currently contracted out. But if the contribution rate for those contracted in were reduced to the present contracted out rate, the national insurance fund would plunge into deficit to the tune of about £4.7bn.

> The 11m workers contracted in to Serps might expect to see a reduction in their total contribution rate from 19.45 per cent to the new rate of 16.5 per cent.

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But they have no more reason to be pleased by Serps' abolition than those contracted out who will experience higher contribution rates.

The problem is that the reduction in employers' and employees' combined contribution rates of about 3 percentage points for those now contracted in will not be sufficient to buy them benefits in a private funded pension scheme comparable to those they would lose if Serps

were wound up. This is because the gap of more than 6 percentage points between the current contribution rates of those contracted in and those contracted out reflects an actuarial es-Even though all contributions are timate of the cost of funding the



DELIVERY OF THE FINANCIAL TIMES IN ATHENS AND SURROUNDING AREAS FOR INFORMATION CONTACT: BILL VOYATZIS

Contracts and Tenders



(Algerian Popular Democratic Republic)
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(Ministry for Energy & Chemical & Petrochemical Industries)
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(Merine Aviation Division)
HOUARI BOUMEDIENE AIRPORT - DAR EL BEIDA

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Interested tenderers may obtain the specifications from the above address against presentation of a written request signed by an authorised person in the company and payment of 300 DA for establishment costs for the specifications.

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The outside of the envelope should be unmarked. All those bearing any information which might identify them will be rejected.

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In support of their offers, the tenderers should attach the documents requested in the

In support of their offers, the tenderers should attach the documents requested in the specifications.



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ALGIERS - ALGERIA

NOTICE OF RESTRICTED NATIONAL AND INTERNATIONAL CALL FOR TENDERS

NUMBER 01 - M AVM LAB

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Aviation Division, which controls the quality of the products employed in refuelling
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METBA

AEGEAN METALLURGICAL INDUSTRIES LIMITED is seeking a

CONSULTANT FOR TECHNOLOGY ASSESSMENT ARSENOPYRITES PROCESSING METBA (Aegean Metallurgical Industries Limited), a subsidiary of the Hellenic

Industrial Development Bank (ETBA) and the Bodossakis Foundation, is seeking a Consultant who will assist in the Technology Evaluation for the processing of auriferous-argentiferous arsenopyrites for the recovery of gold and silver.

The Consultant is expected to have a broad experience in arsenopyrites processing, gold and silver recovery and handling of arsenic compounds. The Consultant is expected to offer independent services in Technology Evaluation and therefore should not be tied to any specific technology.

Interested qualified Consultant Companies should submit prequalification documents describing: (a) Company's structure, organisation and size:

(b) Company's experience, with special emphasis in auriferous-argentiferous

arsenopyrites processing. (c) Curriculum vitae of key personnel to be involved in the project. Prequalification documents should be addressed as soon as possible to:

The Managing Director AEGEAN METALLURGICAL INDUSTRIES LIMITED 1 Eratosthenous Street, GR-116 35 Athens, Greece Tel: (301) 7517300, 7517307

REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

MINISTERE DE L'ENERGIE ET DES ENDUSTRIES ET PETROCHIMIQUES

(Ministry for Energy & Chemical & Petrochemical Industries) ENTREPRISE NATIONALE DES TRAYAUX AUX PUITS

(National Oil Expiditation Company) NOTICE OF INTERNATIONAL AND NATIONAL OPEN CALL FOR TENDERS

NO. 9114-AY/MEC

The National Oil Exploitation Company is launching a national and international open call for tender for the supply of the following equipment:

04 GENERATING SETS CATERPILLAR D.379-500 KYA 60 CYCLES

Tenderers interested in this call for tender may obtain the specifications on payment of 400 Algerian Dinars from the following address:

Entreprise Nationale des Travaux aux Puits 16, Route de Meftah Oued-Smar, El-Harrach, Algiers, Algeria

Direction des Approvisio ements (Supplies Division)

with effect from the date on which this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope by registered mall, to the Secrétariat de la Direction Approvisionnements at the above address.

The outer envelope should remain strictly anonymous, nor bear any heading, and should read: "Avis d'Appel à la concurrence ouvert National et International no 9114-AY/MEC—Confidentiel à ne pas ouvrir [Confidential—do not open]."

Tenders should be submitted no later than 45 days following publication of this notice. Selection will be made within 180 days of the closing date of this call for tenders.

Company Notices

INTERFIRST TEXAS FINANCE N.V. US\$100,000,000

Guaranteed Floating Rate Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three months period , 198 the Notes will carry a .198 to Rate of Interest of % per annum with a Coupon Amount of USS

Agent Bank CHEMICAL BANK

Legal Notices

MEHMET BROTHERS LIMITED (In Voluntary Liquidation)

(In Yountary Equidation)

NOTICE IS HEREBY GIVEN, pursuant to section 289 of the Companies Act 1948 that a General Meeting of the Members of the above-named Company will be held at the offices of Singla & Company, Chartered Accountants, New Broad Street, London ECZM 1NH on 24th May 1965 at 11,00 am to be followed at 11,15 am by a General Meeting of the Creditors for the purpose of receiving an account of the Liquidator's acts and dealings and of the conduct of the winding-up to dats.

S. K. SINGLA, F.C.A. Liquidator

30th April, 1965

Money Market Cheque Account Jersey 12.74

12.05 (Minimum balance £2500) Report and Accounts available on ress Managen Romile Herne 4, Dan Road, St. Heller, Jersey, Tel. 0534 38855. BANK OF SCOTLAND

SOCIETE GENERALE. INTERNATIONAL FLOATING RATE NOTES ISSUE \$ US 125.000.000 **DUE 1991**

We inform the bondholders that in accordance with the terms and conditions of the notes, Société Générale has elected to redeem all of its outstanding notes on July 15, 1985 at a .

redemption price of 100%. Interest on the said notes will cease to accrue on July 15, 1985.

The notes will be reimbursed coupon no 6 and followings attached according to the terms and conditions

of the notes. THE PRINCIPAL PAYING AGENT SOCIETE GENERALE ALSACIENNE DE

BANQUE

LUXEMBOURG

NATURE OF BUSINESS 81-248 8000 _ _ _ _

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No. 13 Avenue Emile Reuter

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For exhibitions and trade fairs it all adds up to the Shenzhen Exhibition Centre — the ideal showcase for business success in China.



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HOPEWELL HOUSING LIMITED RM. 11-15, 3/F., HOPEWELL CENTRE 183 QUEEN'S ROAD, EAST, HONG KONG

TO: HOPEWELL HOUSING LIMITED Room 11-15, 3rd Floor, Hopewell Centre 183 Queen's Road East, Wanchai, Hong Kong

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COMPANY:

BUSINESSMAN'S DIARY UK TRADE FAIRS AND EXHIBITIONS

Current WORL
6th British Craft Trade Fair Met.
(0282 867153) (until May 14)
Business to Business Exhibition 8040) (01-729 0677) (until May 15)

Barblean Centre

London International Furniture
Show (01-385 1200) (until June 4-8

May 15)

Earls Court

Software Show (01-843 8040) Show (0) May 15) May 16-27 National

Conditioning Exhibition (UZI-703 6707)

Olympia

May 21-24

Chelsea Flower Show (01-834 International Mining Exhibition 4333)

Rayai Hospital

May 20-June 8

Fine Art and Antiques Fair (01-885 1200)

Olympia June 16-19

NEC, Birmingham NeC, Birmingham Royal Highland Show (031-333 2444)

International Freight Industry Conference and Exhibition

OVERSEAS TRABE FAIRS

Current

Current

International Accessory,
Machinery and Materials Fair
for Furniture Production,
Interior Decoration and Furnishing—INTERIUM (01-830
7251) (until May 14) Cologne
May 14-18

Brazilian Textile Industry Fair—FENIT (01-486 8686) Sao Paulo
May 28-31

Asian Water Technology Exhibition and Conference—AQUATECH ASIA (01-487 8404)

Singapore International Telecommunica-

International Telecommunications and Information Technology Exhibition — TELEMATIC (01-683-1158) Knala Lumpur May 18-18 Knala Lumpur May 18-18 (01-683-1158) Cologne Cosmetics, Health and Beauty (01-680-7281) Cologne Fair—COSMETICS (01-686-1951) Munich

Riectrosie Components and Rouipment Exhibition—CEX (01-891 5051) Hong Keng

BUSINESS CONFERENCES

May 21-34

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pon nº 6 and follows ached according to terms and condition Hotel Inter Continental, Wil and Industry: "Venezuela—an and Industry: "Venezuela—an oil economy. Prospects for Conference: The Sixth Paper British suppliers" (01-242 4444)

July 9-19
Hotel Inter Continental, W1 FT Conference: Oil industry June 11-12 EDANA: Italian nonwovens

WORLDFREIGHT (01-642 7688) Met. Exhibition Hall, Brightes

May 16-27
National Home, Garden and Leisure Show — LifeSTYLE
(01-222 9341)
ME.C., Birmingham
May 21-23
Heating, Ventilating and Air
Conditioning Exhibition (021-705
87077)
May 21-24

Earls Court
June 5-9
Bristol Boat Show (0272 299521)
Bristol Exhibition Centre
Exhibition — SHOPEX INTERNATIONAL (01-868 4499)
June 10-14

May 31-June 9 International Air Show (01-439 3964) Parks

June 19-15
International Energy Conservation Exhibition and Conference
(01-968 4567)
Shanghai

(0932 51334) Holiday Inn, Heathrew

Offshore Conferences and Exhi-

Heathrow Pental Hotel

69 Cannon Street, ECA

June 19-20

May 22. Institute of Directors: Pensions Institute of Directors: Pensions June 14 Institute of Directors: Pensions (01-236 4080) London June 14 Institute of Directors: Pensions (01-236 4080) London June 14 Institute of Directors: Pensions (01-236 4080) London June 14 Institute of Directors: Pensions June 14 Institute of Di

Pall Mall, SWI June 18
B. J. O'Connor International:
Secretaries: One- Japanese materials management Seminars for Secretaries: Ons-day training seminar (01-935 7992) Cafe Royal, WI

May 28-31 Dataquest European Semi-conductor Industry Conference— Winds of Change (01-353 8807) Hillian Hotel, Vienna bition: Offshore tabular joints 1985 (01-549 5831)

Second Hilliam Hotel, Vienna

May 29-31

Asia/Pacific Duty-Free Conferences (0737-68611)

Hyatt Central Piaza Hotel,

Bangkok

June 34

Francial and Business Exhibitions: Strategies for innovation (01-483 0000)

Francial and Business Exhibitions: Strategies for innovation (01-483 0000)

Tara Hotel, W8

July 3

London Chamber of Commerce and Industry: "Venezuela—an

June 10-11
FT Conference: The Sixth Paper and Pulp Conference (01-521

developments (01-621 1355) Anyone wishing to attend any of the above events is advised to telephone the organizers to enture that there has been no change in the details published.

Fears grow about viability of state conference project

BY SUE CAMERON

that the Government's £60m conference centre in the heart of London could prove to be a big loss maker. The eight-level centre, which will be capable of housing six conferences simultaneously and which will need at least 100 permanent

after a political row about whether Eventually, after a series of discussions by the full Cabinet, it was decided that the Government's it should be a private sector or a decided that the Government's own

and running the centre which stands on a prime site opposite Westminster Abbey.
It appears that in the political furore which accompanied the decision to set up the project, nobody bothered to do any adequate mar-

ket research or costings. The Government may now face two choices - either to hireout the centre at competitive market rates and so ensure that it runs at a loss for many more years than was orig-inally intended; or to set charges at ment - but which would risk pricing the centre out of the market and

FEARS are growing in Whitehall leave it standing empty for much of the year.

Inadequate costings are not the only snag in attracting customers. Successful conference centres are usually housed inside or very close to hotels. There are hotels in the vicinity of the conference centre, but staff, was given the go-ahead only as one Whitehall official remarked last week: 'Most of them are decidedly downmarket and not the

The PSA has declined to com-Property Services Agency (PSA) should be responsible for building ment on the costings, saying that its officials are at present studying payback periods and hiring

> The conference centre is already built and carpets and curtains are now being installed. It has managed to attract about 60 definite reservations from the private sector for conferences up to the year 1991. Given that it can hold six confer

ences at any one time, that is not thought to be a great number equivalent to just over 10 a year for a level which would give a reasonable payback period for the investable pa

Zenith boost for film industry

By Raymond Snoddy in Cannes

ZENITH, the independent production company, yesterday an-nounced a significant boost for the British film industry. The company, a wholly-owned subsidiary of Central, the Midlands independent television company, announced at the Cannes Film Festival a group of five new films costing a total of about £15m.

Expansion plans came the day after the Zenith film Insignificance represented Britain in competition

at the film festival.

The new films include High Places - a tragi-comedy about Dr Stephen Ward, the osteopath who was at the centre of the Profume scandal of the 1960s and Armaged don "featuring" leaders of the UK, U.S. and Soviet Union in puppet form from the Spitting Image tele-vision show. The five films, three of which will be made this year, represent dramatic growth for Zenith

Mr Charles Denton, former director of programmes at Central, now the first five years of the centre's chief executive of Zenith, said: life. Most conferences last for a This is a really major move for-"This is a really major move for-ward." Half the finance for the

INSURANCE

Lloyds in delicate talks to crack China market

dealings with the Chinese insur- up what business it can through ance market. Last week, Mr Peter reinsurance. The People's Insur-Miller, Lloyd's chairman, predicted ance Company is estimated to lay insurers to the insurance of cargoes that there could be a considerable off between \$100m-\$125m of its carried by ships. Clauses in Chinese increase in the flow of marine in- business in reinsurance in interna- insurance policies give cover for surance business to the London tional insurance markets to protect cargoes even if they are unloaded market following discussions with itself against onerous losses.

Chinese insurers over the last Whether Lloyd's is able to make

cussions with the People's Insurance Company of China and gov-erament officials in an effort to secure more business from China's in-

The People's Insurance Company is responsible for all insurance and reinsurance transaction undertaken in China and on behalf of Chinese clients operating internation-

The company employs 30,000 peo-ple, and the latest figures available indicate that its revenue for 1982 was more than \$600m, But the economic development programmes and expansion of China's industrial infrastructure are expected to genis expected to increase to more than

further inroads into the Chinese During April a delegation from market depends on delicate negodo not offer this form of cover, in-Lloyd's, led by Mr Miller, held distinctions which are in progress in suring the risk only until it is dis-London.

Lloyd's underwriters are holding discussions with the Institute of London Underwriters, which represents over 100 insurance companies operating in the marine insurance market in London. They are attempting to resolve two technical problems which have so far held up an aggressive development of the marine insurance market in China.

For many years the Chinese have been unhappy with the wording of marine insurance policies issued in London for the insurance of ships say. against the risk of war.

the automatic cancellation of the in- resentatives from Lloyd's, is exerate substantial insurance for the People's Insurance Company. By the end of this decade the revenue The fact that this includes China amining these problems and proposals are to be put to London underwriters. has apparently stirred Chinese sensibilities. A formula is being

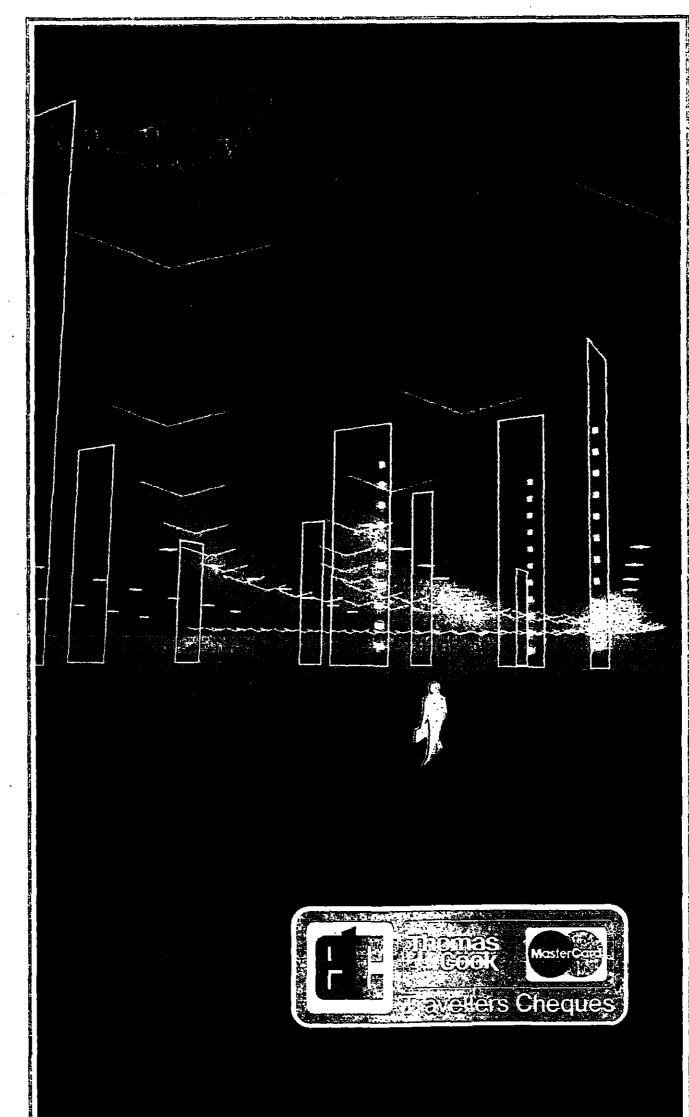
LLOYD's underwriters could be on Along with other insurers outside worked on in London which would the edge of a breakthrough in their China Lloyd's has to rely on picking tone down the wording.

The other problem in the war risk market is the approach by British and placed in a lighter, small craft used for carrying the cargo to or from a ship. British underwriters charged from the ship. In London underwriters are worried that if they accept the wording of the Chinese clauses they could face an enormous accumulation of risk or

their policies. The British argue that there is a risk that cargoes during transport to shore in certain troubled regions around the world face long delays before they can be fully unloaded. Moreover the risk they would have to carry on their insurance portfol ios would be enormous, the British

A joint committee of the Institute Policies issued in London refer to of London Underwriters, with rep-

John Moore



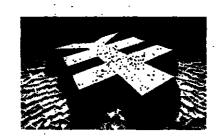
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SUMITOMO TRUST HAS ESTABLISHED A NEW SUBSIDIARY

IN LUXEMBOURG

The Sumitomo Trust & Banking Co., Ltd, one of Japanese leading trust banks, takes pleasure in announcing the opening of a new wholly owned subsidiary, on May 10, 1985

Sumitomo Trust & Banking (Luxembourg) S. A.

The wide range of services to be offered include:

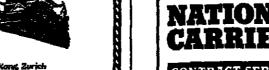
Deposits-Medium- and Long-Term Loans and Guarantees Securities Related Activities Fiduciary Services Foreign Exchange-Investment Management and Advisory Services Management and Financial Consultancy, etc.

For further information, please contact:

88, Grand-Rue, L-1660, Luxembourg Masanao Matsunaga, Chairman of the Board Masatsuki Esaki, Managing Director & General Manager

> Telephone: 477985-1 Telex: 60232,60233 SMTTB





CHEST TOTAL OF SETHERING TOTETER PO-

UK NEWS

Environmentalists attack tropical wood importers

mediate source of the worry is at home, with what may turn out to be a vigorous campaign against tropical timber importers just launched by Friends of the Earth (FOE).

But its root cause lies thousands of miles away in the steaming tropical rainforests of Asia, Africa and Latin America, Conservationists have long been concerned about the alarming rate at which these for-ests are being depleted by commercial exploitation, clearance for agricultural use and domestic consu tion of wood for fuel.

Suddenly, however, the issue is on the political agenda in Britain -and FOE, which describes the rain forest campaign as its most ambi-tious yet, is determined to keep it

that way for several years.

The London-based environmentalist group is pressing timber companies to agree to a voluntary code

Fund and is urging consumers to try to avoid buying products incorporating tropical wood unless they are sure it comes from a properly managed forest.

As a result, the timber trade is worried that it will get caught between conflicting pressures: conser-

ber, the International Tropical Tim-ber Agreement, is falling into place. But FOE appears to believe that this accord, which will come into force in June, lacks teeth.

On forest conservation, the figures it quotes are certainly alarming. Every year, FOE says, 20m nectares of tropical forest - equivalent to the surface area of England, Scotland and Wales - are felled.

BRITAIN'S tropical timber trade is tribute 1 per cent of their profits to area has been destroyed, leaving a bracing itself for trouble. The im-

ery 13 hectares of closed hardwood forest cleared in the world, only one hectare is replanted.

This has far-reaching implica-

tions. Tropical forests provide a havation-conscious consumers on the bitat for a staggering array of one hand and cash-hungry develop-wildlife, many species of which are

In a sense, the campaign has come at a curious time, just as the in the world's climatic balance and in preventing disturbances. soil erosion and floods in tropical countries like Brazil, Indonesia and Malaysia.

In a study of the UK tropical time ber trade published to coincide with the campaign, FOE pins at least some of the blame on the UK, which remains heavily dependen on imports for its timber. Britain, it says, is Europe's third largest importer of tropical timber (in terms of the standard unit of timber mea-

Since World War Two, almost half surement, roundwood equivalent), the world's entire tropical forest after France and Italy.

Labour set for switch Jersey in on housing policy French BY MARGARET VAN HATTEM grid link

own natural supporters.

etting the people choose."

a grand scale – socialism comes in

The document includes proposals

sale of council houses to tenants. JERSEY plans to take all its electricity from the French power grid

this summer if tests being carried out on a new cable link go well.

The aim is to reduce the island's present total dependence on oil for generating electricity and to let lo-cal consumers benefit from Electricité de France's (EdF) inexpensive off-peak rates. Jersey plans to close its own power station at La Collette

for the summer.

The £12.8m cable link has involved laying 28km of submarine cable between the island and the Normandy coast. The Jersey Electricity Company, in which the is and Government is the principal sharebolder, will continue to gen-erate electricity between October and April, when Edf's rates are

The cable is being tested to allay fears that being linked to the French grid might mean a less reliable supply. Jersey businesses are to make heavy outlays to prevent the loss of computer data and to protect electronic equipment from

The only significant disruption

THE LABOUR Party is likely to moving house, aimed at cutting the end its long-held opposition to the expensive bureaucracy associated with valuations, surveys and conveyancing. It also proposes a right of appeal against building societies A new housing policy document,

unveiled at the weekend and which will go before the party's national executive committee next month, refusing a mortgage. proposes that council tenants left-wing opposition, both on the NEC and at the party's conference, on the grounds that council house should have the right to buy their properties except in areas - such as some inner-city districts - suffering sales reduce the stock available for from a particularly acute housing houses and flats are creamed off, The document says that proceeds leaving only the worst in the public

of council house sales would have to be used on improving and expand-ing the stock of council housing. The policy committee has attempted to pre-empt this by empha-The new policy, drawn up by a sising the need for a major expanjoint committee of shadow Cabinet sion of home building in both the and NEC members, is a public adpublic and private sector, and inmission of what many Labour MPs sisting that council sale proceeds conceded privately at the time of the 1983 general election - that the should be reserved for this.

• Mr Gerald Kaufman, Labour's party's opposition to sales was shadow Home Secretary, yesterday defeated a left-wing challenge leeply unpopular with most of its Explaining the policy reversal at the weekend Mr Jeff Rooker, Laagainst his re-selection as Labour's candidate for the Manchester (Gorbour's housing spokesman, said: "There is nothing particularly so-cialist about public landlordism on ton) constituency.

The re-selection of Mr Kaufman who has been a Manchester MP since 1979, meant that the Labour Party had broken the back of hardleft opposition to candidates, Mr



Lord Gormley

Campaign to promote

LORD GORMLEY, the former president of the National Union of Mineworkers (NUM) and coce a strong critic of his union's present leadership, is to join a national campaign being launched next week by 54 local authorities in mining areas to preserve and create

jobs.

The campaign, to be launched in London on Wednesday, includes Lord Gormley among its sponsors, together with Lord Exra, former chairman of the National Coal Board (NCB), Mr James Callaghan, the former Labour Prime Minister, members of other political parties

Former Energy Secretary Mr Roy Mason, Labour MP for Barns ley, who has also disagreed with the present NUM leadership, is to preside at a House of Commons meeting on the same day to explain the campaign to peers and other MPs.

It was the Barnsley Metropolitan Borough Council which took the in-itiative in forming the new body, to be called Coalfield Communities

Campaign.

■ Besides calling on the Government to prepare a new energy White Paper (policy document) giv-ing consideration to the role of coal, the campaign is demanding:

• Increased national and local in-

itiatives to preserve and create jobs • Injection of resources to overcaused by coal mining Better marketing and promotion

• More EEC resources for the min

ing areas

Recognition of social and economic priorities in deciding govern ment policies on coal.

The campaign, with a budget of £20,000, has commissioned a series foreseen is if the submarine cable or repairing a house, as well as moderate pressure group, said. the mining areas and the prospects for coal.

Distribution is like tailoring. You don't get a Savile Row fit by doing it

Every day, distribution becomes more complex, more costly. Increasingly, it calls for specialist advice. And no-one specialises like National Carriers.

Look at it this way. You produce, say ladies' fashions. Frozen foods. Cosmetics, perhaps. Or maybe you're involved in High Street retailing. Whatever the case, what are you doing in the haulage and storage business?

The answer, in most cases, is wasting money. And when distribution accounts for , on average, 12½% of retail prices*, you could be losing customers too.

The solution is Physical Distribution Management, by National Carriers Contract Services.

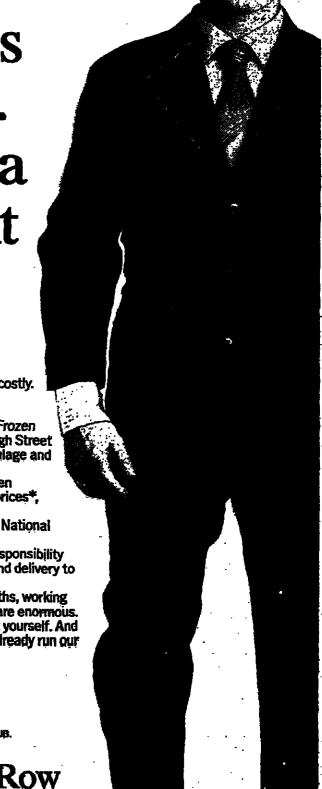
It's a radical solution, in which we can assume total responsibility for distribution, warehousing, stock control and rotation, and delivery to

It can take anything from a few weeks to several months, working alongside you, to design the system. But the rewards are enormous. For example, we can save up to 15% on the cost of doing it yourself. And that's not speculation, it's fact - we know, because we've already run our tape over some very large corporations.

*Source:- Institute of Physical Distribution Management.



The Savile Row of distribution.



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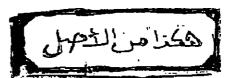
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THE MANAGEMENT PAGE

The Post Office

Breaking down old barriers

David Goodhart reports on the corporation's efforts to adopt a business face

AWAY FROM the noisy public airing of the labour relations problems at the British Post Office, a no less profound trans-formation of management structure and practice has been under way for 18 months.

The corporation is now-15 years after separation from formal government control --severing its final links with the Civil Service and coming of age as a business. In the process it could be making itself a more attractive proposition privatisation.

Since hitting a low point in morale and performance in the late 1970s the Post Office has certainly picked up in profit-ability over the last five years. In 1983 it made £131.6m and last In 1983 it made 2131.5m and last year £116.9m. It also paid the Government £225m in "negative external finance limits" in the last nine years with another £70m due this year.

The £100m computerisation of office counters, the success of Datapost and other competitive premiums serivces, the growth of electronic mail, the incerasing insurantal in ing investment in new sorting ing investment in new stress on taking services to the customer—have all helped to drag the organisation into the 1980s. organisation into the 1980s.

However, even if the Post
Office is the only one in Europe
to be profit-making and selffinancing, its management
systems have remained sleepy
and cumbersome and productivity is only back to late-1960s

revers. The 1984 Monopolies and Mergers Commission Report—a sacred text in Post Office mangaement circles — was as scathing about the lack of modern management information and control methods as it was about the absence of proper work measurement in the sorting offices. The latter pointlong with other industrial relations headaches — should be sorted out at the Union of Communication Workers' annual conference this week assuming the past few weeks of brinkman-ship have done enough to

change activist opinion.

Changing the management culture from an administration ning to turn its back on the old culture from an administration "generalist" management philo-to a real business could take a sophy inherited from the Civil little longer-although the new structure, first spelt out in an internal review two years ago Post Office chairman and archi-by John Kibble a senior official, tect of many of the reforms. is now more or less in place. The aim of the changes was creet, disciplined mandarin, badly spelt out in an internal which indeed he was until he nent memo last year. gave up his senior position in

ALTHOUGH the Post Office is trying to devolve some decision making and give managers greater responsibility it is inevitably constrained by the nature of the business. As it is a nationwide matter water of the key. postal system most of the key decisions have to be taken at the centre and then implemented across the country.

The two mest important challenges which face the ent are how to sustain or increme the volume of mail and how to achieve greater flexibility and efficiency from a deeply conservative workforce.

The problem is this: the Post Office has very high fixed costs in maintaining a nation-wide network. If mail volumes fall, as they did in the 1970s, unit costs and therefore prices rise. This creates a downward spiral of lower volumes and yet higher prices. Through more aggressive marketing the PO has tried, with reasonable success, to create a "virtuous spiral" in which volumes increase and prices can be contained within the general rate of inflation.
Any attempt to tackle its

At all levels in the corporation

we see the need for being hard-

nosed, more commercial, and

being even more responsive to the needs of the customers of

our various businesses." Another memo described the organisa-tional changes as reflecting the

structure "in most successful very large businesses whether

they are in the public or the private sectors."

changes: the building of far

more functional channels of

communication and command stretching from the local Head Post Office (HPO) to the

national headquarters: a stronger product focus and the

devolution of more management and financial accountability to

The oPst Office is now begin-

Ironically, Sir Ron Dearing,

appears the model of the dis-

Three themes underlie the

salaries, pensions and insur-ance of its employees. Over the last three years it has had some success in buying out the excessive levels of overthe excessive levels of over-time worked—a product of low basic pay with a generous productivity deal. The desire to employ more part-time staff reflects the cyclical nature of the PO's day. Most of the work is com-pressed into two great rushes: one early in the morning for

costs means changes for the

workforce. Nearly 80 per cent of the PO's costs are the

one early in the morning for the deliveries and the other late in the afternoon when most letters are posted for collection.

Ironically the PO manage-

ment itself was responsible for cutting part-timers from 14,000 to about 8,000 in a past economy measure. The need for part-timers is greater now because the reduction in weekend working has also removed flexibility from the different shift patterns.

Post Office management has hailed the agreement with the union as a historic event—although it is yet to be ratified—because it will be

the Industry Department to take

The generalist tradition he

"not stupid," but equally having had only 20 accountants in 1980 in an organisation with 180,000

employees and an annual turn-over of near £2.7bu, may not

have been clever. There are now 85 with 100 undergoing training.

In the past a manager might

move in the course of a career

from finance to personnel to Royal Mails operations and

both to the corporation and their professional specialism.

board member for marketing. Generalists will not disappear

entirely nor will be "horizontal"

structures in the regions and HPO's become irrelevent.

These organisational changes were preceded at the beginning

of last year by a board reshuffle

s into a separate business.

For the first time board

and the sparation of the coun-

naturally regards as

over the oPst Office in 1980.

of communications. Last year a critical report by the Monopolies and Mergers Com-mission warned the PO that if it did not solve its problems and adopt modern management methods it would be unable to meet competition from other forms of communications. The threat of electronic mail, billings and payments has long been a worry of all

nology as well as responding to the threat from new forms

oostal administrations, even if it is taking much longer to materialise than once predicted. At the same time the PO is in a position to exploit similar technology through its own extensive — if old-fashioned—retail chain. Like a giant liner the Post Office is taking a long time to

frustrated by compromises and the lack of progress. **Jason Crisp**

members were created for the coincidence between the finance and counters. They joined the board members for joined the board members for an independent business and an independent business and independent business management, although whole-responsibilities.) sale privatisation of letters

designed to promote more strategic management planning as is the new emphasis on the separate "products" within the mails: leters, parcels, premium services and overseas.

ting them into different businesses but decided against, at least for the time being, and has stopped at separate "profit

Career and command struc-tures will operate "vertically" from for example, sales reps in the HPO areas to the regional marketing director and the full financial accountantity at HPO level. (The number of HPO's which has already come down from 480 in 1965 to 175 now, is due to fall still further made a profit of £19m.

Datapost—which takes about of its market—and

geared up for great changes and—if necessary—confronta-tion with a reluctant workforce are beginning to get

after the next election.

Post Office businesses that

personnel, marketing and the neart of he operation—Royal Mails. (National Girobank is The board level changes are

back again. Now, managers will have a double focus of loyalty The board considered split-

> The other, and possibly most significant, change introduces full financial accountability at

Until very recently a head 10 per cent of its market—and postmaster received many of his most of the other premium sermost of the other premium services are also doing well. Howservices—such as catering, motor transport and engineering motor transport and engineering ever, they are all physically—free from the region or inextricable from the vast



Sir Ron Dearing: "We considered our entrails with due reverence

rambling transport business Sir Ron clearly finds such a which is the monopoly mails concept offensive. "I think free issue is evil," he said. "It Apart from a now resolved diminishes somebody in their joh." Some HPOs have had ing grades in the reorganisation, John Ribble's report has so far

40 per cent of their costs covered by "free issue" although the average has probably been closer to 20 per cent. met little resistance. That may not be surprising in that the most direct effects have fallen To the unions the changes upon quite senior staff but the look very similar to those introduced in BT before privatisa-tion. Union officials point to able disruption to the tradi-tional managerial way of life in a very traditional organisation The unions have been divided prior to privatisation and that of counters in the Post Office. on the changes with the main union affected by them—the Privatisation of Girobank—possibly along with the counters CMA management union-—is clearly considered a possi-bility by both unions and accepting an agreement giving

its members improved move ment terms. Sir Ron says the change unlikely at least until though radical, fell short of the alternative "big bang" shake-Bob Cowley, general secre-tary of the Communication Managers Association, sums up five years of relative success has helped ease the pains. the union position: "Current developments within the Post

He actually waited two years into his chairmanship before Office would certainly make the path to privatisation far smoother if the Government decided to take it." beginning the re-think. "As befits a venerable body like ours we considered our entrails with due reverence before knifing

have been affected by competi-tion have in recent years How far the knifing operation generally fluourished. Parcels, for example, were losing about will affect daily life will become clearer in a few months' time. But if the labour relations reforms should create an immediate improvement in the still lagging quality of mail service, the management reforms—in effect the second leg of the MMC mendations markedly increase profits and

How to 'punch through walls'

Christopher Lorenz on characteristics of intrapreneurial leadership

WHY DO some soccer teams go for months without wingo for months without Winning on their home grounds, when they always win "away" matches? Why did it take eight long years for postwar athletes to run a four-minute mile, when they had previously been approaching it rapidly, and when 80 people did so in the two years after Roger Hannister's momentous race in 1954?

The answer, according to Sven Atterhed, a Swedish consultant, lies in a lack of mental "goal picturing" (no pun intended). For something to become possible in the real world, it must first be made possible in the mid. "We have all costs of walls that we have all sorts of walls that we have to punch through."

Training is the techniques of goal picturing, and thereby the achievement of peak perfermance, will soon become a major source of competitive advantage in the business world, Atterhed maintains.

To prove his theory, Atter-hed recently persuaded a conference room full of hard-headed executives to dangle wedding-rings and Polomints from threads held between their thumb and forefingers, and — without moving—will the objects to swing in particular directions. It worked.

A founder-partner of the

ForeSight Group, a Scandinavian consultancy which intrapreneurs" neurs" (big bureaucrats who want to become entrepre-neurial), Atterhed argued that "only one per cent of people know what they want —and they get it." The rest had "fuzzy" pictures of their objectives—and their

achievements were fuzzy, too. Goal pictures for entire teams of people, whether on the soccer field or in busi-ness, must be positive, chal-lenging, exciting and specific. And they must be achieved in common, Atterhed told the conference, which was organised by Management Centre Europe, Just aiming at "don't be beaten by the competition," or "make an eight per cent return on investment," was a totally inadequate sort of vision. Netther formula was

sufficiently challenging or

worthwhile. The creation of joint visions forms a key part of the training in "entrepreneurial leadership" which Atterhed's company offers.
Uif Lomander, a senior executive of Uddeholm Tooling and one of Atterhed's first clients, one of Atterbed's first clients, told the conference that the absence of such training nearly torpedeed his company's attempts to develop intrapreneurship.

Companies should not try to unleash entrepreneurship in an uncontrolled fashion, Atterbed warned. Each

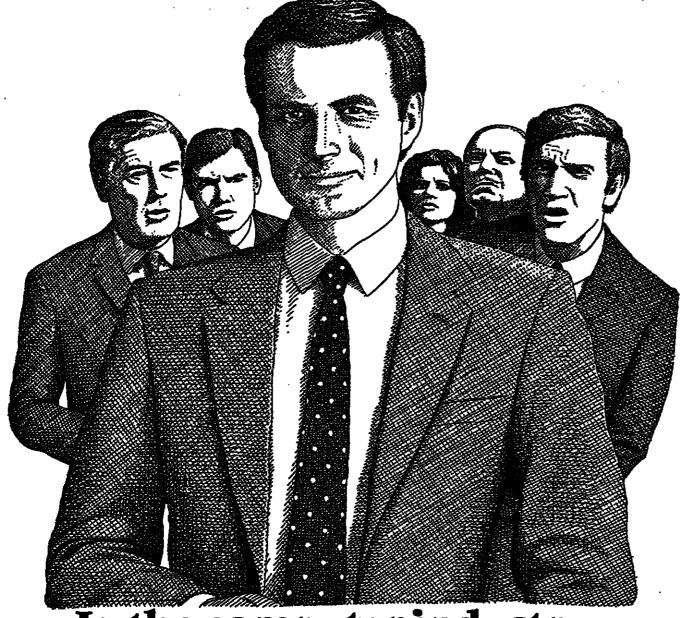
Atterned warned Each organisation should establish its own framework: "a beautiful idea for Siemens might be a terrible one for Unilever."

Unilever."
Pressed to justify his jargonistic use of the word "intrapreneurship," rather than plain old "entrepreneurship" (which is bad enough in itself), Afterned said the entrepreneur within a large corporation not only needed the small business-person's three main characteristics (vision, commitment, and being a purposeful "doer").

but also a special set of social and diplomatic skills. While financial rewards and a climate which encouraged risk were important stimulae to entrepreneurship. Atterhed claimed it would be wrong to see money as the prime moti-vation. Equally, entrepreneurs valon, charty, enterpresents
did not have to be hell-bent
ou risk-taking. Money's main
purpose for the entrepreneur
was "keeping the score" (of
success), and the good entrepreneur was only prepared to take risks if they could be

According to a study carried out earlier this year by the ForeSight Group, in conjunction with Arthur Young and the Institute for Innovation, 84 per cent of executives in large U.S. companies believe that their com-panies should create an entrepreneuriai environment in order to encourage innova-tion, but only 50 per cent believe their organisations will actually do so.*

*Innovation: the Agenda for American Business From Cesus L. Pereira, Arthur Young, 277 Park Avenue, New York, NY10172. Tel 212-407-3400.



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Company Notices

ACCOR

Notice is hereby given by the Board of Directors of ACCOR to the holders of the US\$40,000,000 7½ per cent Convertible Bonds due 1889 of ACCOR that, it has decided to cancel its decision to suspend the right to convert the Bonds into ordinary shares of ACCOR from May 14th, 1885 to August 13th,

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To Holders of **Blocker Energy** International N.V.

81/16 Convertible Subordinated Guaranteed Debentures Due 1995

Notice is hereby given that a meeting (the "Meeting") of holders of 84% Convertible Subordinated Guaranteed Debentures Due 1956 (the "Debentures") of Blocker Energy International N.V. will be held at the offices of J. Henry Schroder Wagg & Co. Limited Investment Division, 36 Old Jewry, London, England, 8th floor, on June 4, 1985 at 2:00 o'clock, London time (the "Meeting Date"). The Meeting has been called by J. Henry Schroder Bank & Trust Company ("Schroder"), indenture trustee (the "Trustee") for the holders of the Debentures, pursuant to and as trustee under the indenture (the "Indenture") dated as of July 1, 1980 between Blocker Energy International N.V. as issuer, Blocker Energy Corporation as guaranter and Morgan Guaranty Trust Company of poration as guarantor and Morgan Guaranty Trust Company of New York ("Morgan") as indenture trustee. Schroder succeeded Morgan as indenture trustee on October 15, 1982.

The Debentureholders have previously been advised by publica-tion of the existence of an Event of Default as defined in the Indenture for failure to pay interest due and owing on the Debentures As of this date, the principal amount due and owing on the De-bentures has not been accelerated.

The Meeting has been called for the following purposes:

(1) For Debentureholders to consider giving such directions to the Trustee as may be lawful and proper as to the time, method and place of exercising its powers and responsibilities in light of the aforementioned default in payment of interest.

(2) For Debentureholders to take any other action and to transact such other business as may arrestly even before at transact such other business as may properly come before the

transact such other business as may properly come before the Meeting or any adjournment thereof.

Debentureholders who wish to attend the Meeting, whether in person or by prony, shall submit to the Trustee at the Meeting proof of their holdings, such proof to consist of:

(i) Presentation of their Debentures; or

(i) Presentation of their Dependines; or
(ii) Presentation of a certificate from a bank or trust company which is a member of the New York Clearing House Association or a correspondent of such a member, stating the amount and (unless the bank or trust company has the Debentures on deposit with Cedel S.A. or Morgan Guaranty of New York, Present Respect on a greentor of

amount and (unless the bank or trust company has the Debentures on deposit with Cedel S.A. or Murgan Guaranty Trust Company of New York, Brussels Branch, as operator of the Euroclear System (the "Euroclear Operator")) the serial numbers of Debentures of the holder on deposit, along with a statement that the Debentures will not be released from deposit until after the date of the Meeting; or

(iii) Presentation of a certificate of Cedel S.A. or the Euroclear Operator that the Debentures are on deposit with either of them, and that they will advise the Trustee of any transfer of such Debentures on or prior to the date of the Meeting; and (iv) If the holder does not appear in person at the Meeting, a proxy in a form approved by the Trustee.

Forms of proxies and certificates may be obtained from the Trustee at its Corporate Trust Department, One State Street, New York, New York 10015, Attention: Stock Transfer Window.

Debentureholders and holders of proxies shall provide at the Meeting proof of identification satisfactory to the Trustee.

Questions concerning this notice should be directed to George R. Sievers, Senior Vice President, J. Henry Schroder Bank & Trust Company, One State Street, New York, New York 10015, Tel. (212) 269-6500 or Joseph Chervin, Reg., Rosenman Colin Freund Lewis & Cohen, 575 Madison Avenue, New York, New York 10022, Tel.

Dated: May 6, 1985

Dated: May 6, 1985

J. HENRY SCHRODER BANK & TRUST COMPANY

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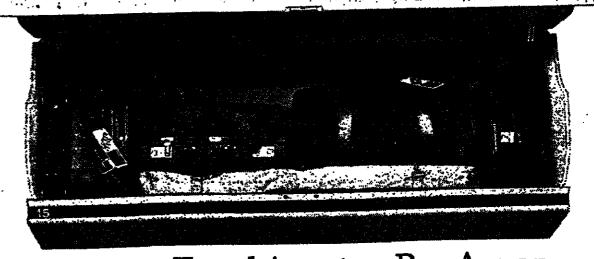
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THE ARTS

LPO/Festival Hall

Paul Driver

structure was compactly moulded. But the scale of the performance had somehow been reduced to that of a mere

An apparent reduction of the Schumann concerto to the scale of chamber-music was indicated by Perahia's intimate, profound and irresistibly limpid unfold-

The London Philharmonic ing of its piano part. Yet the Orchestra's Conductor Emer-hidden power and wonderful itus, Sir Georg Solti, directed intelligence of his playing it on Friday night in a easily communicated the work's programme of solid popular symphonic weight and proporappeal — Stravinsky's Firebird tions. His collaboration with suite, Schumann's piano con-Solti was entirely sympathetic certo and the first symphony the orchestra matched the the orchestra matched the of Brahms. Throughout, he pianos clarity of texture pianos clarity of texture secured impressively sonorous and sophisticated play with and assured playing; and the evening's touch of distinction was given by soloist Murray Andantino gratioso); the tempi Perahia. Perahia.

The Firebird was heard in Stravinsky's 1919 version for moderate rather than huge morehestral forces, and happily made to sound even more always in agreement, mobile, and right. The intently focused Ailegro vivace last movement, made glinting and movement, made glinting and movement is were always in agreement, mobile, and right. The intently focused Ailegro vivace last movement made glinting and movement is were always in agreement, mobile, and right. The intently focused Ailegro vivace last movement movement and perahia's virtuosity, confirmed one's impression of hearing the work as it really orchestral forces, and happing mercurial by fetalman made to sound even more structured one's impression of hearing the work as it really thus expect. The felicities of the orchestration registered themselves afresh; the soft, full-blooded, strenuous, forth-lyrical textures were magical and cajoling and the loud hard ones appropriately gripping; while the whole six-movement was compactly the individual playing was The individual playing was clean and stylish even when the ensemble was very fulsome and like a rich fabric. Perhaps this is the secret of the "Solti sound"? We certainly had a glamorous burst of that at the appearance of the finale's famous tune. I enjoyed the per-

Philharmonia/Festival Hall

David Murray

Thursday's Fires of London is a prominent role for the concert was interestingly compiano (Stephen Pruslin), and consed in four parts. The the percussion part brings a consemble's presiding spirit wide variety of sonorities

Appearing with the Philharmonia Orchestra on Thursday were the young Finnish conductor Esa-Pekka Salonen, one of the brightest discoveries of the past year or two, and the pianist Mitsuko Uchida, already a household name among Mozarteans. They collaborated in the Third Piano Concerto of Bartók (Miss Uchida is by no means a one-composer acolyte), and Salonen offered both Debussy and the knottiest Bruckner symphony, the Sixth. With a wealth of fresh ideas everywhere, and the Political Research in harmonia responding eagerly to Salonen—he has a gift for reviving the full warmth of their strings—it made an immensely lively and challenging evening.

Apart from the fresh, committed attack that gave a keen musical edge to every piece and every movement, there were tantalising little departures from established style that forced one to re-hear the music. Debussy's 'Apres-midi d'un for example, was kept well below Debussy's tempi-daringly extended pauses made one hold one's breath-and beof Impressionism. The playfulness vanished, as did the overtones of Massenet in the central held and eloquent and the section: not in favour of balletic Scherzo a tour de force of passion, which is common (and slightly baleful power. The vulgar) enough, but to retain careering drive of the Finale. vulgar) enough, but to retain careering drive of the Finale the whole sensuous dream in took wild chances, impressively cool suspension. Yet it didn't secured by steely conviction. Study in domestic claustro-

concert was interestingly com-

posed in four parts. The ensemble's presiding spirit Peter Maxwell Davies (who was

not present in the body, being currently in residence at Har-

vard) was represented in the opening pair of specially arranged Bach preludes and fugues, in the triptych of short

musical tributes to Sir William Glock which made up the third

part, and in the fourth parta performance occupying half the programme's length of his

song-cycle The Blind Fiddler.

The second part was the pre-mière of a comissioned work by

Bayan Northcott, simply titled

This was certainly the high-light of the occasion. The piece is two movements scored for

the standard Fires combination of flutes, clarinets, piano, per-

wilt, for Salonen set the tidy.

ingenious form of the piece in clear relief. Bartók was quite different. Miss Uchida established the tone at the start, unhurried but sharply precise, with hints of urgency in the roulades that ornament the main tune. Each stamp, as if the artists were de-termined to overlook nothing that the score might conceal: in the development the planist allowed herself a big espressivo in the octave-tune—hardly Bartokian, but extremely telling in the context—and the strings, very forward, dis-covered extraordinary things in their parts. The Adagio religioso was deliberately constructed (the "night music" candidly stylised, not smudged

into sound-effects), and it rose to a powerful height. The Finale, tough and exciting, had unusual conviction.
Salonen's Bruckner Sixth
lacked some of the breadth and
patina that senior interpreters assign it, but it had a rare intellectual energy. The opening Maestoso was fast, its many subjects so vividly characterised that they seemed incompletely reconciled even at the end. The Adagio, however, was sternly

(crotales to snare drum) into

noticeably effective play. The

first movement is a slow "sonata," moving back and forth

between an Adagio Maestoso tempo and one slightly faster-

the material at both speeds being strongly characterised

and the overall argument correspondingly easy to follow. While Northcott admirably cleaves to an ideal of musical

reasoning, his textures and har-

monies are nonetheless satisfy-

ingly sensual; carillonando is several times marked on the

score, applying in this move-ment to memorable chordal sequences of the piano as also to its linear and lyrical solos.

The strange American School As the American Festival architectural cowboys. They Oklahoma that resembles an breaks over the capital, a group scarcely form a school, because armadillo wandering across the common is a rampant origin-

of some of the strangest modern architects in the world have taken the opportunity to show their wares in London. The their wares in London. The American School of Architecture (Heinz Gallery, 21 Portman Square, W1, until June 8) displays the work of a group of disciples of the late Bruce Goff. Now, Goff is almost totally unknown in this country despite the fact that he was one of the most original of America's 20th-century designers. He practised hallucinogen, these organic forms would begin to assume lives of their own. century designers. He practised until his death a few years ago, mostly in that unknown terri-

tory known as middle America. Oklahama, Texas, Illinois and Kansas were his stamping grounds. He went about in floral shirts and clothes that he created himself, and designed houses for the aspiring aesthetes of Tuscaloosa. He saw himself as a follower of Frank Lloyd Wright and Louis Sullivan and what has become known as the American School. But what are the characteristics of this school if school it is?

The organisers of this exhibition suggest that what is American about the work on show is a sense eof freedom to do exactly as you wish, a liberty do exactly as you wish, a merry in design that reflects the vigorous independence of the American spirit. It is certainly true that the kinds of recent examples of American architecture shown in this exhbition could not be built anywhere else. The freedom utilised by this group of architects is as much practical as ideological. The states of middle America have much looser building codes than most Western countries and, clearly, aesthetic standards

are different This kind of indigenous architecture is fascinating and strange to European eyes. It is not the Americanness of apple pie that we are asked to admire but the kind of mildly architects outside the USA. He very much a foreign country loony independence of several designed that strange house in and they do things differently

In a programme note, Canadian playwright Sharon

Pollock recounts how she took

herself and her children away

from a violent husband, Killing

him had crossed her mind. So the legally unattributed New

England axe murders of 1892

serve the feminist purpose of suggesting that Lizzie Borden

("Who gave her mother forty whacks") was brought to the boil by her father's insensitivity

towards not just her pet birds,

but also her free spirit and her

harmonics, and real speed. There is a sudden brief cello

solo, which was quite well taken by Jonathan Williams, a kalei-

doscope continuo of percussive sounds (Mark Glentworth) and

tutti writing of thrilling com-plexity. The players were almost defeated by the latter;

but in spite of the want here

and earlier, of more sharply etched detail their performance

(conducted by Nicholas Cleo-bury) got the vivid and magina-

for 4), Pierre Boulez (Dérive)

as wel as Davies (Unbroken Circle). They are rather sub-

santial miniatures and, in the case of Carter and Davies,

ssage across. The three Glock homages were by Elliott Carter (Canon

ality. But this is what makes this an exciting exhibition; indeed, there are moments when, under the influence of an

Architecture/Colin Amery

Some very interesting things happened to American architectural students in the 1960s and early 1970s. Many of them, trained at expensive Ivy League schools, decided to abandon the rat race of commercial practice and erect buildings with their and erect buildings with their own hands. They moved to Oregon or California and became carpenters, mystics and real backwoodsmen. It is their influence that can be seen here as much as the influence of the lonely figure of Bruce Goff.

The full effect of the drop-out but, somehow, it seems all so old fashioned now—a stretch-ing-out in the sunny freedom of the Sixties before the shadow of Reagan's harsh monetarism made every architect husinessman I though it a great shame that

the drawings of Gofi himself were not included in this exhibition. There are only the children without the father and, sometimes, it is like look-ing at a bunch of weird orphans. Arthur Dyson is one of the architects who typify the movement. He is in his forties. California born, and educated under the wing of Wright at the University of Oklahoma. His design for an architect's office in Fresno, California, looks exactly like the skeleton of a beached whale. The long, thin, projecting roof is curved like the skeleton of a beached whale. like a backbone and flipped up at the end in a frisky tail.

Blood Relations/Derby Playhouse

Michael Coveney

pathies. Lizzie loathes her stepmother whom Venetia

Barrett portrays as a stupefy-ingly dull bustled baggage of a

domestic creature; and she gets wind of father's plan to cut her

out of the will and hand over

the farm to her unscrupulous, obese and patronising uncle; in

addition, her friendship with a married clergyman is a source of bickering and condemnation. Lizzie's father and stepmother

were found hacked to pieces one bright Massachusetts after-

waves of arbitrary sound. Per-

formance of the preludes and

fugues had been shoddy; The Blind Fiddler, sung by Mary

Thomas, was done with much

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cent more

sidy to all its four major clients — English National Opera, Lon-

don Festival Ballet, London Orchestral Concert Board and

the National Theatre - by 5

This welcome rise gives the ENO £1,071,000; the Festival Ballet £1,018,500; the LOCE

per cent for 1985-86.

case of Carter and Davies, £787,500, and the National neat stylistic epitomes; the Theatre £798,000. In addition Boulez—I'm not sure whether the National has received an or not because of a weak perextra £375,000 to enable it to

The GLC is increasing its sub-

more care.

the only thing they have in plain. His post office for Norman, Oklahoma, has much more solidity and owes a lot to the work of Saarinen. A huge, all-embracing shell covers the mundane activities of stamping and posting the mail. There is some uncertainty about the shell—it looks as though it could lift off and fly away, taking the air letters with it. Robert Faust's house for Dr and Mrs Watts is a kraal of glazed igloos that cluster around the main rooms of the house. And what are you to make of the work of Bart Prince, the last pupil and partner of Goff? His drawing for a residence tower for Albuquerque. New Mexico. has the Italian Futurists. Prince now is finishing Goff's last

> permanently. There is a lot of power in the work of Eugene Tsui, a very young architect who is apply-ing his studies of the structures of nature to the science of building. The house known as Casa del Mar is a cross between a space fantasy and the under-water movies of Jacques Cousteau. Rooms are allowed to float freely on the water and you swim from one to another like a frog among water lilies

project, the Japanese Pavilion

at the Los Angeles Museum of

Art, where many of the maverick ideas of the old

master will be enshrined

While the ideas may be wild and refreshing, there can be no doubt about the quality of the draughtsmanship. The feeling that you are walking through the pages of a science-fiction novel or the set of Bladerunner should not put you off a stimu-lating architectural experience. Americans may appear to speak Herb Greene is probably the the same language but this best known of these organic show demonstrates that it is architects outside the USA. He very much a foreign country

> between the time of the murder and an encounter, 10 years later, in the same house

between Lizzie and her actress

friend, a factual liaison elabov

ated into a fictional love affair. Ingeniously, Miss Pollock gives us two Lizzies: the bright,

impulsive, cornered incipient spinster (Barbara Ewing) with

generous bubbling voice and tumbling spun gold hair, and

the hatchet-faced older Lizzie (Maggie Ford) grimly dancing

with the actress to a Joplin rag while still, after all those

years, sidestepping the leading

accomplice role of Bridget the maid, while Miss Ewing opens

ling as both the actress and a reproving mirror image of her

own sour and disappointed Lizzle persona.

that Flora Fobson mght have done justice to: the moment

when Lizzie's frustration yields

to a sense of paternal betrayal and the sudden release of

buried affection as she cradles

her unexpectedly returned father to sleep before raising the machete magisterially

Angle Langfield's production,

abetted by the notable lighting of Kim Nichols, combines good

acting in the lead roles with an original mix of feminist purpose

the fateful farmhouse in white

claphoard and an autumnal path

exterior of logs and fallen

and bloodcurdling eerine Norman Coates's design encases

above her head.

There are one or two scenes

Orlando/Theatre Royal, Glasgow

David Murray

For the Handel tercentenary, Scottish opera has a new production of his Orlando (1733) by Christopher Fettes. At Wexford a few years ago, it was staged in the tentative modern convention for making the stately Handelian genre palat-able to audiences raised on later, quite different stuff. The Fettes version is something else, perversely personal to a degree. It isn't really a production of the opera; rather, it co-exists with the opera—a private phantasmagoria (or farrago, according to taste) that proceeds in uneasy tandem with an excellent musical per-

Handel's story is derived, very baidly and with some sacrifice to decorum, from the once-famous Orlando Furioso of Ariosto. It reduces to the usual Handel daisy-chain with knots: Orlando Ioves Angelica who loves Medoro who is loved by Dorinda, all these relations being intransitive except Angelica-Medoro, For once nobody feigns a change of sex, and the crisis is generated simply by Orlando's going mad; Ariosto's raw pathological details are suppressed in favour of treating the whole histoire as something got up by a benevolent magician, Zoroastro, as an explatory test. Apart from his interventions, and a grand, lacerating scene for the hero. Orlando is a sequence of arias of sentiment — wistful, rapturous, grieving, vengeful.

on, generally in the foreground, though the remarkable antiduet for Angelica (grieving) and Orlando (vengeful) is set on facing side balconies and thus half invisible to some of the audience. The principals play out the tale straightfor-wardly, if mostly in white-face (Orlando's baid patch remains pink, and Dorinda seems to have bargained to keep her complexion at the price of an unexplained limp). But they are perpetualy stalked by a silent, haggard Eros with black glasses and white cane; and behind and around them wander young dancers, in-finitely languid and self-conscious with dyed post-punk hair and dress evocative of colour-supp, decadence (and maybe Vulcan or Mister).

Sometimes they pass for doubles or triples of one character or another, sometimes they just do things that presumably the choreographer Ian Spink likes watching them do; in Act 3 they become Red Cross nurses and war-wounded. The singers show distinguished professional restraint in not booting them off the stage, for most of the arias have to compete with their mazy evolutions. At the end the angels sprout wings and reveal a tableau vivant with Eros perishing under the scythe of

Antony McDonald's three-

Fettes permits all that to go sided set, majestic and peculiar. consists of balcony-and-pillars above and continuous mirrordoors below. The central court-yard is variously occupied by a four-poster bedroom (sic). hospital ward with dated equipment. Fettes' programme-note remarks meaningfully that Frederick the Great was "known throughout Europe in Handel's lifetime as Orlando (well, maybe: but Furioso" (well, mayor when Orlando was composed was 21). "the young Fred was 21), "the architect of a process that was to reach its climax, etc etc . . . in the Hall of Mirrors at Versailles in 1870!" This isn't interpretation, but free asso-ciation — and to explain is notto pardon . Richard Hickox conducts

with fervour, making especially imaginative use of string-colour, though slower music sometimes sounded external, un-felt. Orlando and Medoro are here counter-tenors: James Bowman's expressive range. strong and virile, fell short only in the great scene (against fearful onstage distractions), and Timothy Wilson's lighter, brighter timbre made a perfect contrast. Stephen Varcoe has the intelligence for Zoroastro, if not the mature weight. Eiddwen Harrhy's Angelica is assured and subtle; Lillian Watson is an irresistible Dorinda, equal to the rich variety of her music and dewily fresh.

Poro/Birmingham

For the Handel tercentenary ingenious imagery that could arias of exceptional beauty year the Barber Institute of provoke, rich varied music. It (one nautical, for Porus, with Birmingham University got out is about the bellicose exploits and dusted over their Handel of Alexander the Great in an exquisite pastoral for his opera tradition, which had flourished so well under the late Sir Anthony Lewis. The choice was Poro, which has apparently been revived only once in this country since Handel's day (Abingdon 1966) but must have a claim to be in anyone's top ten Handel operas. It starts with the advantage of the beautiful! the beautifully formed, happily contrived libretto from the ten of the young Metastasio—slightly de-formed, it is true, by Handel's arranger, to reduce

the recitative and adjust the emphases (perhaps to meet a

Poro dates from 1731, The period of Handel's great suc-

past; but the new singers for his Second Academy "gave birth," Burnley truly said, "to new ideas and a new style."
The score is full of novel and more northern ethic), but still melodic lines or the harmony, full of the strong situations and There are a couple of simile

Stanley Sadie

of Alexander the Great in India, who jeaiously loves Cleofida, Queen of another part; Alexander's repeated acts of magnaminity and clemency make a Titus look positively

cession of heroic operas was inventive things, many of them in the orchestration, some in the unexpected twists of the

Margaret Jenkins/The Place

Clement Crisp

A Festival of American Arts allusive terms through which is under way at the moment, their behaviour is seen to but there is little festive about operate. question.

For the younger Lizzie, Miss
Ford switches to the support

Two men, four women indulge in runs, falls, burst of energy and little gestures, to an saw at The Place on Friday.

Coming so soon after the dress. manifestations of Stephanie Skura and Lisa Krauss, on which proceedings as the actress and enriches what might otherwise I lately reported, the Jenkins troupe seems yet another example of American dance's seem an over-schematic piece (an occasional hint of play-writing by numbers) by doubparochialism which it is unwise to export to a larger public.

Miss Jenkins is a school-of-Cunningham practitioner from San Francisco, and her pro-gramme provided two works rich in those scribbles of random movement that are like the scrawl of an unlettered hand. In First Figures the six mem-bers of her ensemble are hideously garbed in greyish street clothes, their faces daubed with paint, their appearance generally dusty, though no dustier than the answer given by Miss Jenkins' dances to the viewer's quest for choreographic certainties or hopes of purpose behind the graffiti of her style. I hazard that the piece refers to people remembering a disaster — and not merely the disaster of what they perform—but Miss Jenkins'

bland, blank choreography denies them any expressive validity, even on the scrappily

Two men, four women indulge

sible chatter: the usual alchemic experiment of postmodernism is again successful in transmuting leaden ideas into leaden dance.
The second work, Inside Out-

side, offers a stage decorated with Corinthian columns. obelisks, reflecting metal shapes and six dancers in white, their occupation being the subver-sion of pattern, the breaking of order and the inversion of distorting of movement. The idea is fascinating, its realisation in Miss Jenkins dim dances rather like an exhaustive game of "Don't follow my leader." Flurries of movement, self-obsessed mime, arid little encounters, are the stuff of a piece which, like its companion, has the appearance of a studio exercise over - optimistically transferred to the attentions of paying customers.

The best thing about it is the recording of church bells which form a large part of its soundtrack. Send not to know for even the later in the loos is whom the bell tolls: it tolls for firmly labelled unfit for drinkthe choreography.

an exquisite pastoral for his sister Erissena), while Alexander has a magnificent hortatory piece, a brilliant, sumptuously scored aria, the kind of Handelian equivalent to Idomeneus's "Fuor del mar." There is also an extraordinary ironic scene where Porus and Cleofida quote back at each other their earlier

protestations of eternal fidelity.

The chief virtues of the
Birmingham production by
Jocelyn Powell (who also translated), laid in its directness and simplicity; the music was let speak on its own terms, without interference or distraction. The characters stood there and sang. Arguably, restraint was overdone: I should have liked to see more fluidity of movement and gesture, more sense that people were expressing some-thing. Diana Duncan's sets— an abstract backcloth, with literally elephantine side-flaps were not unattractive but related thinly to the style of the

Poro is one of Handel's few operas with a heroic tenor part. This, Alexander's, was sung tastefully and vigorously by Martyn Hill—a bigger imperso-nation than I have heard from him before. Cleofida was done in a straightforward manner by Gillian Fisher, a dependable stylist who produced some intensity of expression as well as constantly clean singing. The counter-tenor, Robert Martin-Oliver, is a little unfocused tonally, often sang incisively and sometimes movingly as Porus, I enjoyed Brian Gordon's clear counter-tenor line in Gandartes music as Penelope Walker gentle Erissena, while John Hancorn brought a firm,

warm hass to the role of Timagenes (restored by the editor).

Prof Ivor Keys, conducting, was in slightly uncertain form on Thursday, letting tempos and having difficulty in flag and having difficulty in controlling ensemble. The opera was given uncut, lasting close on four hours — praiseworthy, but longish in the austere

Financial Highlights 1984

the standard Fires combination

The second movement is a or not because of a weak per-extra £375,000 to enable it to of flutes, clarinets, piano, per-brilliantly fast rondo: it has formance—puzzled me with re-open the Cottesloe in the cussion, violin and cello. There scintillating counterpoint, subtle what seemed like its treacly autumn.

Fires of London/Elizabeth Hall

In 1984, the balance sheet total of Badische Kommunale Landesbank international S.A. Luxembourg, rose by 10.9% to DM 2,727 million.

Besides participating

NATURE OF BUSINESS.

in syndicated Eurocredits, the Bank's lending

activities were concentrated on loans to German customers and the financing of German exports. Credit volume reached DM 1,488 million, a growth

Deposits from banks, which increased by 10.9% to DM 2,379 million, were again the most important

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1984 in brief (in DM million) Balance sheet total 2,727 **Due from banks** 1,278 Securities 256 Credit volume 1,488 Due to banks 2,379 Capital

activities contributing substantially to the year's results. After making full use of allowable allocations to the loan loss reserve, net profit was fully retained in the reserves.

For 1984, the Bank

achieved satisfactory

eamings, with trading

The Bank's share capital is DM 50 million. Including a subordinated loan, capital, reserves and provisions amount to DM 120 million.

For a copy of our 1984 Annual Report, contact us at: Badische Kommunale Landesbank International S.A. 9, Boulevard Roosevelt, P.O. Box 626, L-2450 Luxembourg, Tel: 4759911, Telex: 1791.

BADISCHE KOMMUNALE LANDESBANK INTERNATIONAL S.A.

Arts Guide

May 10-16

Music

PARIS

l Orchestre Philharmonique incted by Marek Janowski, Valery Alanassiev, piano: Brahms, Beethoven, Reger (Tue). Radio France, Grand Auditorium (524 1516). hychestre de Paris with Daniel Baren-boim as conductor and planist: Mo-zart Festival (Wed). Salle Pleyel

LONDON

Issac Stern, violin, and Jean-Bernard Pommier, piano. Mozart, Bach, Faurė, Szymanowski and Ravel, Royal Festival Hall (Mon). (9283191).

WEST GERMANY

Berlin, Philharmonic: The Berlin Phil-harmonic Orchestra, conducted by Reinhard Peters, offers a German première of Kagel's concert version of Die Erschöpfung der Welt. (Tue, TTALY

Milan, Teatro alla Scala: The Tenor Francisco Araiza accompanied by Irwin Gage singing Schubert, Fauré, Ravel and Richard Strauss. (Mon).

METHERLANDS

Utrecht, Muziekcentrum Vredenburg. Hubert Soudant conducting the Utrecht Symphony Orchestra, with Mischa Maisky, cello. Dvorak, Stra-vinsky (Tue); Utrecht Symphony Or-chestra under Hubert Soudant, with Melanie Horne, piano. Mozart, Bee-thoven (Wed). Recital Hall: Keiko Abe, vihraphone (Wed). The Warne Marsh Quartet (Thur). (314544).

VIENNA rancisco Araina lieder evening with Irwin Gage, piano. Schubert, Fauré, Ravel and R. Strauss. Musikverein. (Wed).

na Fastival with the Vienna Philharmonic Orchestra conducted by Lorin Maazel with Wolfgang Schulz, flute. Bach, Berg and Bruckner. Konzerthaus. (Thur).

New York Philharmonic (Avery Fish-er): Conductor Zubin Mehta with New York Choral Artists: Prokofiev, Mussorgsky (Thur); conductor Zu-bin Mehta: Bach, Mozart, Strauss (Thur), Lincoln Center (8742424). WASHINGTON National Symphony (Concert Hall): Conductor Mstislav Rostropovich;

Alicia de Larrocha, piano; Glinka, Mozart, Brahms (Tue); conductor Mstislav Rostropovich; Lynn Har-rell, cello; Kenneth Pasmanick, bessoon: Schubert, Schuller, Saint-Se-ens, Ravel (Thur). Kennedy Center

CHICAGO

Chicago Symphony (Orchestra Hall): Conductor Erich Leinsdorf, Mozart, Copland (Thur). (4358122).

New Japan Philharmonia Orchestra, conductor: Seiji Ozawa. All-Brahms programme. Tokyo Bunka Kaikan. (Mon). (3540101; 8806060). NHK Symphony Orchestra, conductor; Wolfgang Sawallisch, violin Masafu-mi Rori. Richard Strauss. NHK Hall. (Wed, Thur). (4651780).

Previn switches into orchestral overdrive

On June 16 André Previn big London orchestras. He picks up the baton in front of his new orchestra, the Royal contemporary American, and Philharmonic, for the first time 19th and 20th century French in public, and immediately music. He also wants to show off the RPO on some foreign and UK tours. London's South Bank for two

The RPO has taken over London's South Bank for two weeks to launch its conductor with the André Previn Festival. But the venture is receiving no subsidy: if more than 75 per cent of the seats are not filled, the relationship will have got off to a sticky start.

Fortunately, Banker's Trust has come up with £100,000 of sponsorship. And initial ticket sales for the 15 concerts and recitals which feature, among ceans and continents.

recitals which feature, among others, Ashkenazy, Zukerman, Dame Janet Baker and Ella Fitzgerald, are encouraging. The RPO and Previn are confident enough to have booked the South Bank for another festival next year. The rush of blood they are both experiencing from the new tie-up should make it mutually rewarding.

Previn. based in Surrey, needed a major UK orchestra; the RPO needed Previn with his paying less in 1985-86 than this year; but the best seats, for the best concerts, will be \$12. box office appeal, his television and recording work. He has joined for five years; not as principal conductor but as music

the RPO musicians.
On the musical side, he wants to liven up the admittedly routine programmes of the four

colleagues (basically, less money for more, and more laborious work), may be remedied by a music director who bestrides oceans and continents.

The RPO seems to be going for a high profile, working more sessions than the other orchestras, booking the big names as soloists, and charging the as soloists, and charging the public higher prices believes that, with the help of

off the RPO on some foreign

With Previn conducting often —and the orchestra enjoying the publicity from a TV series devoted to the concerto, followdirector. He regards himself as ing its success with the history responsible for the well-being, of the symphony—the RPO is financial as well as artistic, of well placed to withstand any well placed to withstand any coming changes in public fund-ing of the London orchestras.

Antony Thorncroft

cheap form of gathering toreign power of sever nous for Reitish neuronanors averling the most on it will be control of the best service in well control of the feet for its certified 300.00

MCCE

Geoffrey Charlish on a new PCB market entrant

MORE IS likely to be heard in station packages can be put on the UK soon of Telesis, the majority of design engineering. Massed engineering design automatically an important benefit is that the machine can be used for immediately indicating poor table like report writing Cheimsford, Massachusetts-based engineering design auto-mation (EDA) company which has just set up a subsidiary in the machine can be used for other jobs like report writing using word processing and for

EDA, an extension of computer-sided design (CAD), is the description being applied in the electronics industry to all the on-screen work of deriving tion to the Telesis EDA 300 electrical schematics, laying out circuits, generating artwork for manufacturing processes and feeding instructions to produc-

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Telesis, which is barely three years old, raised its turnover to have 40 per cent of the U.S. market for printed circuit board (PCB) design systems that use stand-alone workstations

Worldwide, it claims 25 per worldwide, it claims 20 per cent. So far it has steered clear of semiconductor chip design, where companies like Daisy, Valid and Mentor are battling it out. In board design in Europe, Recal Redac is the main com-petitor for Telesis, although several of the CAD majors offer

The company was started by a group of CAD experts from Computervision who wanted to develop standalone systems for printed circuit board (PCB) design at a time when CV was mainly committed to the idea of a large computer shared by

The Telesis approach is to supply software for particular purposes on appropriate stand-alone workstations that can be alone workstations that can be linked together over a local area

Thus, at the early stages of design the IBM personal computer offers sufficient power for engineers to create schematics of their circuits and to derive pin and net lists (the detailed isting of interconnected points

in the circuit). believes such software/work- another.

other engineering software. Having established the basic design of his circuit, the engican download the informa-

colour screen design workstation where processing-intensive tasks like placement of the components on the board and the physical routing of interconnections are carried out. In a typical network, several PCs might work in conjunction with one design workstation. The EDA 300 is based on

The EDA 300 is based on automatically obeyed.

DEC and Motorola microprocessors. It uses a 19-inch high tions finally established are resolution colour screen with a monochrome function screen mounted horizontally below. A light pen allows easy interaction by the user with the design graphics.

Where needed, a stand-alone of the board.

Telesis has tackled the whole

Where needed, a stand-alone analytical processor, the EDA 500 can be connected to the net to provide more nower.

The board design software, EDA 3000, can deal with analogue, digital, multilayer, fine-line and surface mounting design tasks and is "re-entrant" — which means that the designer can intervene at any point in the automatic processes carried by the computer.

Their are no sizing restraints grid size, conductor line widths and line spacings are all user-selectable in increments of 0.001 inch.

ponent library, the designer can facturing starts. To date, use the placement software to arrange the components on the boards have usually been screen — repetitive re-arrange-ment is quick and easy with Telesis assistance from automatic place- (unnamed isting of interconnected points ment algorithms and with the and Mr Patrick Regester, UK ability to move whole groups of manager, expects to win components from one place to business worth £2m in the first

In addition, channel density across the board is shown in histogram form at the bottom of the screen, allowing areas of congestion to be indentified quickly.

Routing of the conductors in up to 14 separate signal layers is automatic and levels of com-pletion exceed 95 per cent. The

remainder are dealt with manually. At the same time, up to 16 design rules (spacings, widths, "no go" areas and so on) are automatically obeyed.

Telesis has tackled the whole design process by keeping all the accumulated information in a relational database. This enables outputs to be provided for ariwork plotting, bill of materials, assembly drawings, fabrication drawings and NC drilling tapes.

Recently the company announced a program that will carry out a thermal analysis of the board on the PC workstation at any stage of the design—the first such package to be marketed, it claims.

Many board failures are thermally-based and can now Choosing from a stored combe discovered before manu-

> Telesis has just landed two (unnamed) customers in the UK

Master's touch in putting on the heat

BY PETER MARSH

COMPANIES in the areas of and semiconductors are among those that may benefit from a new generation of laboratory-scale furnaces in which operating conditions can be controlled highly accurately.

Such equipment is supervised by computer controllers that continually monitor factors such as temperature, pressure and the flow of gases to maintain the correct conditions for difficult chemical or physical processes

Increasingly, the furnaces are featuring in new, highly automated factories that turn out substances such as ceramic materials or which treat with doses of heat or gases the sur-faces of metal parts, to make them resistant to wear, for example.

One of the prominent com-panies in production of such furnaces is Wentgate, based in Huntingdon, Cambridgeshire. Competitors include Tube Investments and Ipsen, a U.S.

company. Wentgate, a small company of 100 people and annual sales of £3m. Is selling a new range of equipment which can provide a controlled atmosphere of gases and in which temperature at about 1,000 C can be maintoined with an accuracy of

An inbuilt mass-spectrometer analyses the spectral signatures of gases such as hydrogen or argon that may be introduced into the chamber, for example to modify the properties of a metal or ceramic substance. In this way, a computer con-troller, made by a Worthing-based company called Control

ceramics company.
In a factory at Wallsend. near Newcastle upon Tyne, the company is making with the furnace a group of ceramics

A special Wentgate twin-zone furnace of the kind used for manufacturing statons and Readout and an important called sialons, based on silicon, component of the Wentgate oxygen, aluminium and nitromachine, is given a continual gen. This class of substances can be made into high-strength

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tion, the computer changes the rate of flow of the gases to keep In an important part of the manufacturing process, a com-bination of materials has to be coalesced (sintered) under carefully controlled conditions this to an optimum level.

The controller also analyses temperature, measured by thermocouples or optical-sensing devices called pyro-meters, and pressure, which is and at a high temperature in an

atmosphere of nitrogen.

Parker Netsushori, a Japanese company which operates a heat-treatment service to the Japanese engineering industry, is to buy another furnace.
With the equipment, it will heat to the engineering fixtures used in semiconductor process-ing. The metal surface in these fixtures has to be changed prior to the hardware's use in the clean-room atmosphere of chip production, for example to ensure that the metal does not evolve impurities in the form of vapours that could interfere with semiconductor

new Wentgate furnaces at its Llantrisant works in South Wales. With the hardware, the engineering components capable of resisting temperatures of above 1,000 C. company brazes the surfaces of metal components of gas-analyser hardware. The suranalyser hardware. analyser naruware. The surfaces have to be carefully treated, in a technique that changes subtly their physical or chemical characteristics, to assure the reliability of the finished module.

finished product. Other customers are Normakes aerospace components, and EEV of Chelmsford, which turns out semiconductor devices for a range of applications.

Perkin Elmer has one of the

Further application areas for the furnaces include treatment techniques used in the manufacture of semiconductors. For example, an electronics factory in Peking bought one of the earlier generation of Wentgate machinery to apply to the manufacture of power thy ristors, devices that regulate the electrical-power input for items of machinery such as



Robot makes its mark on the inside

WRITING ON the outside of products, on the metal caps of screw-top bottles, for example, is standard these days, but Kawasaki of Japan has developed a robot which can write on the inside of steel and vinyl pipes.

The robot applies ink using air jets; the printing machinery is incorporated into the arm of the robot, making it possible to print characters and numbers inside pipes of 15 centimetres and more in diameter.

Why print on the inside anyway? Outer markings are often erased in transit, says

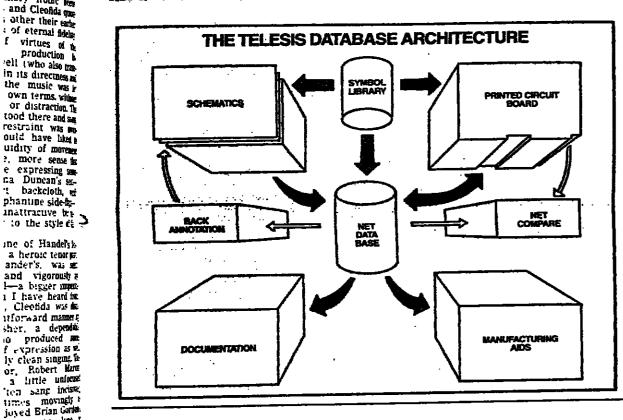
Kawasaki. Its robot will be priced about Y50m.

Screen dumping

SCREEN DUMPING-operat-SCREEN DUMPING—operating a computer so that the entire contents of its screen can be printed out exactly as viewed can be expensive. According to Informer Computer Terminals of the U.S. outer Terminals of the U.S. current costs for screen dump facilities can be as much as £1,000, pushing the price of terminal and printer to £2,000

It has developed an IBM 3178 compatible (erminal which allows the attachment of an ASCII printer for a fraction of this cost.

Its Informer 178 terminal and printer costs about £1,500 with full screen dump facilities. Informer has a UK office on 021-455 6666.



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sensed by instruments based on

At any time, the computer would keep track of about 40

different variables, continually adjusting parts of the furnace

One of the customers for Wentgate's new furnace, which sells for £50,000 for a 35-litre chamber and roughly six times that price for equipment with

a 1,500 litre capacity, is Lucas Cookson Syalon, a British

such as heating elements.

strain gauges.

something very nasty to your business.

something very nasty to your business.

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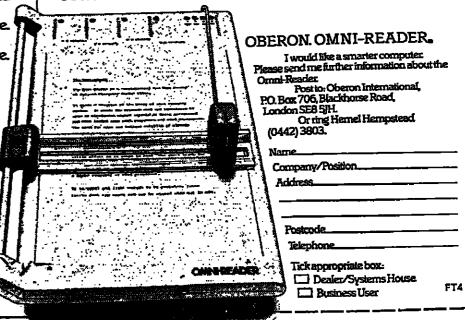
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Monday May 13 1985

First step to fiscal balance

when the U.S. Government launched the ambitious experi-ment in deficit-financing now universally known as Reagan-onimes, Mr Reagan himself has sensed the dangers of the economic course which he has charted for America and the world. The President's sudden surrender on Friday to the Senate's demand for a freeze on military spending, is the most hopeful sign to date that the U.S. budget deficit may be brought under control before it precipitates a serious financial crisis.

The \$56bn deficit reduction agreed by a single vote in the Senate on Friday would still leave the 1986 deficit at around \$170bn, even if the Administration's optimistic assumptions about growth and interest rates next year were realised. In reality, with the U.S. economy slowing already, the deficit would probably prove higher, particularly if the deflationary impact of lower government spending in the short term overwhelmed the beneficial effects of lower interest rates. This is why U.S. officials were canvas ing support for more expansionary policies in Europe and Japan before the Bonn summit

good reason for other nations scepticism about what might have seemed a sensible proposal for greater international coordinates of fiscal policies. In spite of all the sound and fury in Washington over the deficit. remained unclear whether anything substantial would actually be done to bring the budget under control. While last week's compromise between the President and the Senate was certainly welcome, it will require a lot more action from U.S. politicians, including Mr Reagan, before the world is convinced that they recognise the magnitude and urgency of their deficit reduction task.

Friday's kniferedge decision in the Senate was, in principle, the easiest part of the budget process. Now attention passes to the House of Representatives which, unlike the Senate, is under Democratic control. The Democratic leadership is firmly opposed to the freeze on social security pensions which is the most important single com-ponent of the Senate's deficit lan. Having drawn blood from President Reagan on defence spending, the Democrats will higher revenues, as well as on now be tempted to pull the cuts in spending. The big ques frontation over social security as well. Thus the minimum price for a budget commercial

on his firmest election promise that he would not touch the benefits of existing social security recipients under any benefits of circumstances. But the most important rea

son for scepticism runs much deeper than such political concerns. The basic cause of the growth of the U.S. budget deficit since 1983 has not been the increase in defence spending, rapid though this was. Over \$130bn of the \$160bn structural deficit can be directly attribu-ted to huge tax cuts which were the cornerstone of the Reagan-omics programme. These had two broad aims. The first was to stimulate activity and entrepreneurship in the U.S. economy. In this Mr Reagan was triumphantly successful, at least in the short term. Second he wanted "to cut Government off at the pockets," as he put it — to force Govern-ment out of activities which he considered damaging or inessen-tial by depriving Congress of funds. This is the part of his programme which, in retrospect. was grievously misconceived.

After four years of Reagan-omics it is becoming clear that a sufficient political consensus does not exist in America for the sweeping reductions in government activity which Mr Reagan would have needed to make his budget sums add up. Mr Reagan's reluctant agree ment to freeze defence spending provides eloquent evidence of this. It is proof that in America's pluralistic political system, it is impossible to achieve any further cuts in non-defence spending on the scale required to make major inroads into the deficits. In a sense it is even an admission that Reaganomics has so depleted the U.S. tax base, that the Government can no longer afford to pay for defence at what it considers an adequate level. It is hard to imagine such a situation persisting for long in a country as rich as

In short, it is now accepted even by the Republican leader ship in Congress that a spend ing squeeze alone will not resolve the underlying imbalance created by Mr Reagan's tax cuts. Sooner or later, the President will probably be forced to compromise with Congress on tax reforms and

British Telecom on a world stage

COMPETITION and efficiency effectiveness of Oftel. But it is are the stated objectives of the hardly surprising that British Government's privatisation pro-suppliers of terminal equipment gramme. Yet when the requirements of competition seem to call for the break-up of dominant entyrprises, such as British Airways or British Telecom, ministers have chief British Airways or British matter differently. They have Telecom, ministers have shied no plans for competing against away; the need to raise large their suppliers in large public sums for the Exchequer in the shortest possible time has taken precedence over competition. This is a serious flaw in the programme which is likely to be repeated with British Gas.

Indee man network operators. They want to exploit the constitution of the computers and communications and to satisfy the needs of customers.

Some of the fears expressed during the passage of the British Telecom Bill have been revived by BT's decision, announced last week, to buy a controlling interest in Mitel, one of the leading North American producers of private automatic branch exchanges (PABXs); this is BT's first substantial move into manu-facturing and into the world

In the run-up to privatisation there were those who argued for separating the operation of the local telephone network, which is likely to remain a virtual monopoly, from the supply BT is now free to make its own and manufacture of terminal commercial decisions. What equipment (such as PABAS), matters for the Government is which could be open to free that BT should not use its competition. The network operator, if it was also a supplier of terminal equipment, would have a big advantage over other suppliers which did not case for separating the two enjoy the same links with the activities may ultimately have ultimate customer. This was one of the reasons why in the U.S. American Telephone and Telegraph was forced to sell off its

Tueste were connecting aims
in the British Telecom privatisation. Apart from raising funds local telephone companies. for the Treasury and creating AT&T was free to attack the more small shareholders the domestic and international communications market but without the monopoly custom which tions market more competitive, the local networks had pro- implying a diminished role for

The BT licence provides that any manufacturing operation ship of the British information should be set up as an arm's length subsidiary; Oftel, the financial and technical muscle regulatory agency, would be able to identify any evidence of favouritism or cross-subsidisation. tion. Whether this compromise consequences of privatisation between competition and regu- may pose as many problems as lation will work depends on the the act of privatisation itself.

switches, such as System X. But they do see themselves as much more than network operators. especially large businesses, in handling voice and data com-munications. The private branch exchange is a crucial component here, as IBM demonstrated when it bought Rolm, one of Mitel's competitors, two years ago. BT thinks it has the potential to make an impact against the likes of IBM and AT & T but it needs direct control over the key tech-nologies and the ability to manufacture certain types of equipment on a world scale.

Conflicting aims

These are large ambitions but BT is now free to make its own commercial decisions. What network monopoly power as network also a sup-operator to the disadvantage equipment, of other equipment manuantage over facturers. It may be that the ch did not case for separating the two to be reconsidered.
There were conflicting aims

more small shareholders, the Government wanted to make the domestic telecommunica-BT. At the same time British Telecom was seen as the flagF THERE is one issue which will be a test of the Thatcher A Government following the state of nerves into which so many Conservatives apparatchniks have talked themselves after the shire elections, it is what it decides to do on wages

So long as these councils exist Government talk about more flexible labour markets and the relation between pay and jobs will have a hollow ring. For while Ministers can only have a very indirect influence on the pricing out of work which emerges from collective which emerges from collective bargaining, or from employers who take the line of least resistance, wages councils are an entirely statutory creation. The Government has provisionally decided to deratify the International Labour Organisation Convention No. 26 which isation Convention No. 26 which requires it to establish minimum wage machinery. The
Department of Employment's
consultative paper leaves the
options open between "reform"
and abolition of these councils. The Department has asked for comments to be sent to W. Tomkins, D of E, D (IRE 2), Room 707, Steel House, Tothill Street, ondon, SW1H 9NF, by May 31. The Department is known to be split on the issue, but the thrust of its consultative paper

job opportunities.
Two-thirds of wages council Two-thirds of wages council establishments employ less than 10 people; yet they have to comply with orders running to 30 pages in length which, according to the Department are frequently difficult for both employers and employees to understand," and which by imposing rigid differentials for imposing rigid differentials for categories and grades make sensible wage structures more difficult to introduce.

is that wages councils raise labour costs and thereby reduce

There would be sufferers if the wages councils were abolished, and nothing else happened. They would not be the unemployed, but some of the 21m workers already in jobs covered by the 26 wages councils, primarily in service industries such as retailing, catering and hairdressing, but

also in clothing. About four-fifths of these workers are female and twothirds part-time according to D of E estimates. Minimum full-time pay rates for adults range from £63 to £72 per week. About 1m workers are now paid only council rates without any

No one should feel cheerful

PAY REGULATION has been most intensively investigated in the U.S. which has had minimum wage laws since 1938 with many changes in coverage. Most research shows that jobs are lost when minimum rates are raised and the worst sufferers are teenagers

and blacks.
In the UK, quantitative estimates for the whole economy, summarised in a recent Treasury paper, suggest that every 1 per cent off real wages will produce half a per cent to 1 per cent mere jobs. These estimates assume that the Government will maintain nominal demand as An official British namer to

the NEDC had a section on the relation between relative wages and the employment of young people, suggesting that the adverse effect was even greater than that of excessive real wages in the economy as a whole.

BT finds room in Birmingham **Economic Viewpoint**

Abolish, not 'reform,' these job-killing bodies

By Samuel Brittan

or self-congratulatory about imposing downward wage pres-sures on workers in these very low pay ranges, even though the great majority are unlikely to be principal breadwinners. The essential argument for abolition is certainly not that the poor should be made poorer. On the contrary, it is the one made by Prof James Meade in his IEA paper, Wage-Fixing Revisited, that the way to improve the distribution of income in favour of the poor is not to force up wages above market-clearing levels at the expense of job losses, but to top up the pay of those on low wages through the tax and social security system.

The aspect of the social

here is not the pensions con- their inadequacies as an excuse

Henry Neuberger, the ecc-

nomic adviser to the leader of the Labour Party, used a version of the Treasury

version of the Treasury Model in a 1984 Low Pay

Unit paper to support wages councils. The soft answer is that "even" Mr Neuberger admits that abolition would

The hard answer given by

the D or E's employment mar-

Bulletin No 4, April 1985, is that Mr Neuberger's work

suffers from "serious anoma-

lies" such as not specifying

Government economic policy

A more interesting study. although based on a very small sample, is by Roger Kanfman in the March 1984

eniy 8,000.

some jobs, although

troversy, but proposals such as the income-related additional child benefit, or the successor to Family Income Supplement, which would supplement the

If the Treasury were con-cerned to be a real Ministry of Political Economy and not just a Finance Ministry, it would do a deal with the DHSS, whereby it took a generous line on income-related family benefits in return for the support of the DHSS and its sympathisers in Cabinet for the abolition of wages councils. Meanwhile, the question for a market economist with a con-

ence, is whether to campaign to improve and extend income supplements, or whether to use

in the face of recession in

small competitive firms. This

was explained partly in terms

of encouraging employees motivation and employers'

secial objections to low wage

But, in addition, half the firms subject to statutory minima felt that they were

prevented from recruiting more workers by the ban on undercutting.

An econometric study has

just been published by EMRU

itself, Wage Floors in the Clothing Industry, 1950-81. The workforce in this in-

dustry declined from 580,000 to 285,000. The detailed esti-

mates are up to 1979, during

which male employment fell by 40 per cent and female by 30 per cent.

sufficient in themselves to

) per cent. The effects of real mini-

to continue the institutionallyenforced destruction of job opportunities for the weakest and most vulnerable.

A weakening of union monopoly, and of the "wage round mentality" among employers, is

Licensed residential establish

and licensed restaurant

Retail food and allied trade

Retail trades (non food)

the most important precondition for the creation of more jobs at the upper end of the skill and income scale. The difficulties of doing this are not an argument for holding up action at the other end of the labour market, especially as low-paid workers suffer more from unemployment and have greater difficulty in finding jobs once they are on the dole.

The biggest problem facing the abolitionist is that the ir-

terest groups, pressure groups and voluntary organisations, as well as agit-prop bodies, sending

AND JOBS SOME FINDINGS ON MINIMUM PAY wage labour costs, such as employers' contributions, employers' contributions, accounted for a further 20 per

> During the period of faster contraction up to 1981, minimum wage requirements
> "had an even stronger negative influence on jebs," but
> estimation problems made it more difficult to assess the

cent or more. Employment elasticities ranged from 0.2 to

authors need to be distin-guished from their findings. Department of Applied Eco nomics, Pay and Employment in Four Retail Trades claims (surprise, surprise) that wages councils serve a useful purpose in terms of "equity and efficiency."

In contrast to the clothing study, the Cambridge one is based on survey questions. The authors indeed found that most of the firms faced trading difficulties, and that wages councils frustrated

Artes & 🗠

No of establish

30,192

118,351

67,498

8.292

33.344

Source: Dept. of Employm

comments to the Employme

Department, will be in favour of keeping wages councils. The retentionists also include

large retailers uneasy about the

impact of small competitors

groups, plus fear of souring further relations with the TUC

and unfavourable media head-

lines, will impel the estoblish-

ment of the D of E against

Another piece of grit is the report of the Auld Committee,

which was asked to inquire into Sunday opening, but took it

upon itself to recommend the retention and strengthening of

retail wages councils. It only shows that even distinguished

economic journalists, such as Frances Cairneross, who was a

Estimated No of

.555.300

517,300

508,700

257,800

2.734.800

Tom King: under some pressure

THE MAIN WAGES COUNCILS

Totals include 19 other wages councils each covering between 300 a.d.

wages councils frustrated their attempts to minimise the costs. But they stress that few view " that pay was imported determinant employment, and majority emphasised need for an upturn in trade. There is a long history of

businessmen downplaying to academic economists the role of the price mechanism. (Some distinguished Oxford such interviews before World not matter.) A good maxim is to look at what businessmen War II that interest rates did can do rather than what they

The Cambridge authors fear that the abolition of wages councils may simply increase

Employers sometimes argue that wages councis keep out unions. The general effect must surely be, however, to impose union-type constraints even where employers would otherwise be able to avoid them.

Retentionists occasionally focus on the "small" size of the job effect in standard calculations. If every 1 per cent reduction in the growth of earnings raises employment by half a per cent, then, if abolition made wages 10 per cent lower than they would otherwise be, some 100,000 to 150,000 new

jobs would be created. These are not good arguments for retention. Short of a head-on attack on the whole wage-fixing system any one individual job creation measure has a "small" effect.

Budget Three separate Budget measures—the National Insurance changes, the YTS and Community Programme extensions munity Programme extensions are between them expected to reduce unemployment over the next few years by 300,000, according to the London Business School If the abolition of Wages Councils added another offers of the councils added another of the councils and the councils added another offers of the councils and the councils added another offers of the councils and the councils and the councils and the councils and the councils are considered to the councils are considered 100,000 the cumulative effect of all these measures, on top of economic recovery, might just be sufficient to reverse the be sufficient to reverse the rising unemployment trend, (Rent decontrol of new tenancies might well be the most important single addition to these moves.)

Compromise "T forms" are

hard to find. If wages councils' controls were merely abolished for young people under 13, only per cent of the wages council workforce would be affected: and the proportion would fall if the Government induced

more people into training.

Abolition for youngsters
only would exercity be worthwhile unless the age for the fri adult minimum were raised to say 23, as it is in the Nether-

Alternatively, council func-tions could be simplified so that they only prescribed the adult minimum and ceased to lay down, overtime payments, holi-

days, holiday pay, etc. Even then, however, the Government would still be in the embarrassing position of ealing on people to price themselves into work while at the same time legally preventing them from doing so. If Mr Tom King, the Employment Secretary, is to be hung by the pressure groups for a lamb, he might as well undergo the same might as well undergo the same penalty for a worthwhile sheep.

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tive wage-cutting competition. EMRU comments that the first possibility is small, given the highly competitive conditions.

highly competitive conditions. Secondly, if both wages and prices were cut, the result "could mean more jobs in the rest of the economy."

Given the dependence of research conclusions on the methods and beliefs of the researchers, it would be absurd to pick and choose between different wages councils according to the accident of which aroun had reported on which group kad reported on their industry.

The abolition of the wages councils would lead directly to some worthwhile new joh opertunities, but have an even greater symbolic importance in indicating that the main function of pay rates is to clear labour markets, and that any attempt to base them on "Social justice" has peruicious, if unintended, effects on the most disadvantaged members of the working population.

British Journal of Industrial Relations. This was on the have reduced employment by 10 to 20 per cent. Other non-

British Telecom has posed some logistical problems for the new With around 1.7m share-

holders—as calculated last week -the company has a problem finding a venue which will be big enough for the first annual general meeting.

The successful privatisation of

BT is confident that it has more shareholders than any other company in Britain, and possibly in Europe. But it is at a loss to know how many of the new capitalists will wish to question their board.

The likely site for the jamboree will be the arena at the National Exhibition Centre, Birmingham. It seats 12,000 and is a fashionable sort of place, having even attracted the Princess of Wales—though admittedly she went there to hear a pop group rather than any captains of industry. The centre also offers the flexibility of a half-dozen other halls which could be used to accommodate overspill shareholders

If all the shareholders decided to turn up BT would have no option but to hold the biggest open-air festival Britain has ever seen

The date has yet to be announced. But, as one sceptic says: "How many people would travel to Birmingham on a wet travel to Birmingham on a v Wednesday in September?"

Nor is there likely to be a lure of champagne and smoked salmon as some companies offer their backers. BT is unlikely to dig deeper in its pocket than the price of a cup

BT might also be called on to show some of its electronic wizardry. With such a large gathering it will be difficult for an individual shareholder to catch the eye of the chairman. Video displays are expected to have a prominent Tole in what will be a pioneer project for the privatised

husiness. With the experience gained



Men and Matters

leader in mass rallies. Euro-man By quitting as deputy chair-

pany, Stanislas Yassukovich has robbed the bank of one of Euromarkets. well-sourced reports are true the gainer will be Merrill

Stanny, as he is usually known, is widely regarded as one of the founding fathers of the Eurobond markets. When the first Eurobond issue \$15m deal for Autostrada, the Italian state road company—was launched in 1963, he was working for White Weld, an investment bank which played an important role in the distri-bution of the bonds. He joined EBC at its founds

tion in 1973 as managing direc-tor. He was described in a history of the Eurobond market "premier spokesman." 25 Its Recently, however, he has been trumpeting the ear of the been trumpeting the era of the Euro-equity. Earlier this month he set up a market-making operation at EBC in European stocks. Stanny believes that London should become "the

Wall Street of Europe.' Now aged 50, he is expected to take over from Don Roth as chairman of Merrill Lynch's European and Middle East operations.

Plugged in

For a man who claims that he runs a low-profile company Martin Naughton has not been too successful in keeping his head down recently.

He has popped up again to add Morphy Richards to a belt already laden with notable: scalps from the domestic appliances business.



"I hate motorway driving they all look the same nowadays"

In the past 11 years, since he set up Glen Electric in Newry, Northern Ireland, with the help of the province's development board, Naughton has acquired a string of British names.

The hunt began in 1977 when the fledgling Glen Electric snapped up Dimplex, the radiator company, which had been beaten to its knees by the energy crisis. The joint com-pany became Glen Dimplex and blossomed under the manage-ment's edict that every plant should become a "mini Taiwan."

Three years later, having benefited from the exploitation of Dimplex's strong position in the French market, Naughton pounced again. By now, he was claiming to

maker in Britain. He went on to compete for the European title with the capture of Brunner, a leading light in France.

More recently he has snapped up Burco Dean, of boiler re-nown, and has a licensing deal which allows him to use the glamorous Vidal Sassoon title on his hair-dryers. Naughton's tactics—what he calls "product-orineted oppor-tunism"—have given him a

tightly-woven specialist business with a strong home base and a powerful presence overseas. "Our brands are known all over the world, particularly in the Commonwealth," he says. Anywhere that the flag used For the moment he is stand-

ing by a promise he made to himself at the beginning of his career in consumer electrics. He has no ambitions for a Stock Exchange listing. He has, however, failed to keep one pledge made in the early days. Working on the small-is-beautiful principle he vowed to limit turnover to film

"As you can see I have failed dismally," he says. "With Morphy Richard we are looking at £100m this year."

Smith's drive

In a trade so close-knit that it is said to be run by lineal descendants of the horse-traders, the Motor Agents' Association has made a refreshingly un-usual choice for its new presi-Bernard Smith, aged 38, is a

mere stripling by the agents' usual standards. He is the youngest president they have ever bad, and he has been in the trade for only 13 years. Furthermore his background is far removed from the grease-

He read chemistry at London University and gained his PhD. It was only later, while indulg-ing his hobby of restoring old cars, that he decided chemistry was too specialised to offer the career prospects he sought,

In the early 1970s he decided to turn his hobby into a business and founded the Concours Motor Company, first at Godalbe the biggest electrical heater street, Haslemere, Surrey. ming, and later in the High He is now a Peugeot Talbot spare parts wholesaling business which, itself, is turning

over about £1m a year, Observer THE STRATEGIC IMPLICATIONS Listening to President Reagan's words and seeing his smile, one had to wonder if the countdown had started. The expected move: was if imminent? The question was vital, for the timing was crucial — and the smile carried a message. Could that message be correctly read and help put market components into perspective? Perhaps it was the confidence that the Federal Reserve's manetary management would not collide with the Administration's policies. Wasn't if then clear that the markets were set to gather momentum? Shouldn't the positions on the Stock index futures be doubled? And maybe profits taken on the long D-Mark puts? Che Geneva Letter A trader's insight on interest rates, currencies, stock indices, precious metals and energy.

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EUROPE'S OIL REFINERIES

Now the knife is in the muscle

By Dominic Lawson

AFTER ALMOST a decade of restructuring, involving the partial or total closure of almost 80 refineries, the oil industry is taking a long hard look at the future of West European refining.

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The bad news for those who have so far survived the dismanding process is that the surgery on the body of the European refining industry is set to continue. The men who wield the knife have cut away the fat. Now they have reached what was only recently seen as healthy muscle,

what was only recently seen as healthy muscle,

"We in the oil industry have on refining capacity in Europe from the tonnes a year to 750m tennes a year, since the late 1970s. But we suffer from as much overcupacity now as we did when we started. The gap has not parrowed," says one oil company executive.

Parvin and Gertz, a leading

company executive.

Purvin and Gertz, a leading U.S. firm of consultants to the international oil industry, concludes in a recent survey that West European crude distillation capacity utilisation is still only 61 per cent. It forecasts the closure of an additional 135m tonnes of capacity by the end of the decade.

Even after that however

end of the decade.

Even-after that, however, the outlook is scarcely inspiring. The 1990s would still see the so-called simple refining operations that were left recovering only marginal, not fixed costs, and certainly not making a profit (Simple refining involves the straightforward ing involves the straightforward distilling of crude into oil pro-

In complex refining — that is, the conversion of unwanted heavier oil products into more desirable products such as gaso-

states must introduce unleaded gasoline by July 1989. The Com-mission itself estimates that in-vesiment of the order of \$3\text{in-

Industry Association, says this may prove the final straw for some head offices in Houston or New York.









Utilisation

HOW REFINERY CAPACITY HAS BEEN CUT (Figures in million tonnes per year)

	Peak year*	1.1.85	1.1.85	(%) end 1984
EEC 10	844.2	583.3	-30.9	72.0
Belgium	55.3	31.2	-43.6	77.9
Denmark	10.9	8.3	-23.9	69.6
Germany	159.4	104.1	-34.7	82.6
France	174.5	114.6	- 34.3	66.3
Greece	20.3	18.0	-11.3	73.8
Ireland	2.9	2.9		41.4
Italy	183.2	134.0	-26.9	59.7
Netherlands	102.4	71.4	-30.3	67.2
UK	136.6	98.8	-27.7	75.9

* For Germany the peak year was 1979, for the UK 1978, for other member states and

But the term "stayer" is now only relative. Last month, Exton, the world's biggest oil company, announced the sale of its Swedish downstream operations to Statoll, the Norwegian state oil company. "I hate to give up a market. But I'm a businessman," says Mr Joe McMillan, vice-president at Esso Europe with responsibility for the company's downstream operations. any, announced the sale of operations.

is, the conversion of unwanted heavier oil products into more desirable products such as gasoline — Purvin and Gertz sees a surplus capacity of about 4m tonnes a year by 1980.

The picture for the refiners is further complicated by the EEC decree that member states must introduce unleaded gasoline by July 1989. The Commission itself estimates that investment of the order of \$3\text{lm}\$ will be required to comply with its directives.

Descriptions.

Easo says it has not made money out of refining in Europe over the past few years. Asked whether he can confidently predict a return to profit ability, Mr McMillan gives a one word answer: "Nope." Esso has 12 refineries left in Europe, compared with 20 in the late 1970s. Millan, were "easy decisions" since all the refineries could had not been upgraded.

But, says Mr McMillan,

But, says Mr McMillan, "either we make those 12 the some head offices in Houston or New York.

So far, of what were the Seven Sisters, only Gulf and Chevron have completely pulled out of mainland European refining and marketing, instead has attempted to the past few months, the company and the substantial for the substantial formulation and marketing.

The new radicalism at Esso sequent decline in demand for wisdom at British Petroleum, which under its chairman Sir closures to make.

Shell still has four refineries in France compared with BP's integrated oil company, and one, but in a rush of activity in the past few months, the com-

become a company of separate profit centres. Four years ago BP hatched a plan to cut its European refinery capacity from 108m tonnes a year to under 60m tonnes a year by the end of 1985. BP will reach that target on schedule, though the announcement last month that it would close Liandarcy, one of its two remaining UK refineries, still appeared to catch the rest of the industry

by surprise. Meanwhile, it is a moot point whether BP's approach will prove to have been more appropriate than Shell's characteristically long-term strategy.

In the late 1960s and early 1970s Shell began to upgrade all its refineries with conversion facilities. By the time BP and Exxon got round to the same process it was already clear that capacity cutbacks were the order of the decade, so they were able to cut unmodernised plant. Not so Shell, which by the time of the second oil shock, and the subsecond oil shock, and the subsequent decline in demand for oil, had no simple refinery

pany has announced the closure of its Teesport refinery in the UK and the shedding of 1,000 pany has announced the closure of its Teesport refinery in the UK and the shedding of 1,000 jobs at its Stanlow refinery. In March Shell UK announced a £35m dowstream operating loss—its first—and Mr Jaap Klootwijk, Shell UK's downstream head, conceded that the company had been slow to recommen pany had been slow to recognise that the downturn in oil production demand looked permanent. But Shell can at least argue that its refining profits in the late 1970s recovered the costs of the earlier modernication drive.

earlier modernisation drive. The really big losers are those forced to shut, or run at a loss, plant that is still incurring high interest charges and is not fully amortised. Mobil's closure this year of its German Wilhems-

have been opened.

Mobil and Shell have also found themselves in an equivocal role in the midst of equivocal role in the midst of the rapid build-up of product exports from the Middle East. Last year Mobil's 50/50 foint venture with the Saudis, a 250,000 barrel-a-day refinery at Yanbu, started operations. This year a similar 250,000 b/d joint Shell/Saudi venture at Al Jubail is due to start up.

Planned in the days when

Although the Middle East industry can make a mockery suppliers benefit from raw material costs a fraction of those in Europe, they are very unlikely to undercut the existing suppliers in the market place. To do so would immediately drag down world crude oil prices.

The first of the training in Italy KPC is determined not to play the role that some had planned for it, namely to buy up integrated networks and close unwanted refinery capacity.

If the overcapacity afflicting

The more hefty blows to the European refiners have come from a much less publicised source, the Eastern Bloc. It haven refinery (1977 vintage) is is the surge of exports from the a case in point. The industry other side of the Iron Curtain view is that the big 8m tonnes a year refinery should never have been opened.

Mobil and Shell have also exports into Western European exports into Western European exports. are still expected to be twice the level of Middle Eastern and African product exports into

itself. According to one Euro-crat: "The UK Government feels it's done enough, and has started asking why countries like Italy aren't doing more." On the face of it the UK may have a point. Its utilisation of

distillation capacity was 76 per cent by the end of last year, whereas Italy's was under 60 per cent. But in percentage terms
Italy has been almost as
rigorous as the UK, losing
27 per cent of its capacity since
1978, against the UK's 28 per

It is also easier to restructure the industry in Britain where the refining industry is run entirely by integrated multinationals. In Italy the greater presence of the state in the efforts by the presence of the state in the refining business makes rationalisation a more political issue, and Italy also has a high proportion of independent refiners, for which closure is not rationalisation but extinction.
If those who withdraw were to

If those who withdraw were to do so by simply closing their operations, the effect might be salutary. But there are some very big new players, which are ready and willing to wrestle with the problems that have defeated the majors. Statoil of Norway, for example, sees its crude oil production rising from its present level of 13m tonnes. its present level of 13m tonnes a year to as much as 35m tonnes by 1990.

Kuwait Petroleum Corporation, which has bought out Gulf's downstream operations in mainland Europe has similar ambitions. Although it has closed down Gulf's Bertonico refinery in Italy KPC is deter-

If the overcapacity afflicting the industry largely stems from the oil industry's belief in the early 1970s that demand for oil was on an ever-rising trend, the industry now forecasts a con-tinuing fall in the demand for gas oil and heavy fuel oil. Only gasoline is expected to be a growth market, and then only by about 1 per cent a year in

In sum, some of the world's Aircan product exports into largest business enterprises must still take elephantine steps. But it appears that at the West European political level, complaints about the influx restructuring may appear paintage less prevalent than complaints about the distribution of misery within the Community largest business enterprises must still take elephantine steps must still take elephantine steps to ccupation, and so forth. Yet if the price was right the new product might even bring a gleam to Treasury eyes, particularly if it made imaginarity ense of the Passport Office's forthcoming move into the computer age.

Even such talk of a voluntary though it did not already exist. largest business enterprises must still take elephantine steps

Lombard

A service from **Big Brother**

By Nicholas Colchester

the embodiment of state con- a strong instinctive suspicion of of its power to withhold some such a system takes voluntary thing from us if we misbehave. hold seductive reasons will be Many people feel ID cards would reduce our right to move freely around the country and our curious right to change our names at whim.

Yet I have a mounting conviction that many other people anonym would like one, and would be a card. would like one, and would be willing to pay a reasonable sum for one. They would like to be able to ask the state for such a card in the same way that they ask for a driving licence or a passport. It would be small enough to fit in the wallet. It would be indestructible and unforceable. It would carry the unforgeable. It would carry the bearer's photograph and be so larded with official stamps that no one could be in any doubt that the bearer was who he was and lived where he lived and did what he did.

No passports This voluntary card would

This voluntary card would allow the bearer to cash cheques for substantial sums as one can in France. He could travel anywhere within the European Community without a passport, just as people already can in other European countries. He could identify himself rapidly when the need arose as a doctor or a vicar or a journalist. (British journalists are currently obliged to ists are currently obliged to produce cards issued by their union to justify their curlosity.) He would have a fast answer on hand at the box office, at the bank, at the parking permit counter, and at all the other places where one's word is un-accountably no longer taken as

one's bond.

The distribution of such cards would undoubtedly involve work in the public sector to process the submitted birth certificates, proofs of residence and of occupation, and so forth. Yet if fellow citizen across the coun-

IDENTITY cards are anathema ID card will doubtless be heard to the British. They are seen as with horror by those who have trol over the individual, of its the power of the British governability to keep tabs on us and ment. They will argue that if found to make it obligatory. They will fear the moment when banks, department stores or football clubs begin to life difficult for those who have decided to preserve their anonymity by not holding such

> There is an undeniable risk on both scores. Yet underlying this proposal of voluntary ID cards is a suspicion that Britain's traditional phobia of such cards has become increasingly unfocused and out of touch with reality.

The fact is that many Britons have already elected comprehensively to blow their cover by revealing a great deal about themselves to Access, Visa, and American Express. Their American Express. Their whereabouts are already known to the Inland Revenue, to the Driver and Vehicle Licensing Centre and to British Telecom. They have already succumbed to the convenience of cash cards, cheque cards and bus passes. So when the moment for urban resistance arrives Big Brother will already be off to a flying start.

Horrified

The information society has developed to the point where the anonymous, untraceable individual moving in law abiding fashion about the realm has become an extreme rarity. The rest of us, however strongly we feel about such peoples' right to exist, take advantage of the state's omniscience when it suits us. We are horrified when the hit-and-run motorist cannot be identified. And when the

The price of engineers

From Mr S. A. Gregory
Sir. Michael Still (May 7) throws a realistic light upon some aspects of the price of engineers but does not go far enough. Rigidities in the system are not mentioned. In industry there is a framework of recommondations to employers regarding the various levels of skill and suggested rates of pay. In addition to such pooled recommendations there are in-house schemes, often supplied by consultants, in which grades and relativities are established in detail.

Engineers must themselves take some responsibility for their low price. Take, for example, the election to the Engineering Assembly which is going on at present. A fair proportion of the candidates put as their first proporty the conproportion of the candidates put as their first priority the en-couragement of new entrants to the profession. This is roughly the same as proposing to bring more potatoes on to the market when the price is depressed. Needless to say these were the first candidates to be excluded on my bellot paper.

on my ballot paper.

That some of the newer engineers tend to look and sound like accountants is distincity encouraging. These are varieties which are likely to varieties which are likely to bring hetter returns. We also need engineers who have the characteristics of entrepreneurs. Pethaps those elected to the Engineering Assembly should direct attention in a much more radical way to the need for engineers to develop a keener sense of value in the market-place and to set about changing themselves. There is a need to shift from the idea of generating a bland image of the engineer as commodity by means of advertisements to serious discussion about varieties which are needed and what the cus-

pay. S. A. Gregory. 22 Crescent Rood,

Not a lot in the union From the General Secretary, Technical Administrative and Supervisory Section, Amalgamated Union of Engineering Workers

are needed and what the cus-tomer would be prepared to

Sir,-Mr Still (May 7) omits the most important reason why engineers' salaries lag behind a major cause of the skill shortages bemoans. shortages everyone now bemoans. (There are, of course, other reasons for the skill shortage scandal, e.g. the destruction of Harold Mac-millan's training system, the cuts in training resources, the neglect of science-based education, and most employers' hostility towards women as en-

Letters to the Editor

cause of low pay is the lack of trade union membership among professional engineers and therefore the absence of professionally-conducted collecprocessionary-commerced contective bargaining. Where engineers—as in the public sector—belong to a union and negotiate collectively, they are far better off than when they have to rely on "individual" salary determination for senior staff

to rely on "individual" salary determination for sentor staff.

Why are many professional engineers still not in a trade union? For some their backgrounds have made them anti-union, against their own interests. But in the majority of cases TASS fluds that professional engineers want to join but are subjected to heavy pressure by employers against this course.

This is yet another case

This is yet another case where the current epidemic of union-bashing works against the interests of individuals and against the interests of our

nation. K. Gill. Onslow Hall, Little Green, Richmond, Surrey.

> Putting Press in order

From the Chief Executive.

Press Group
Sir.—Your survey on Malawi
(April 16) included a number
of comments on the Press
Group which need elaboration. I would first of all like to stress that Press, although included in an article on parastatals (state owned corporations), does not draw upon government funds and is not draw the property of the state of staffed by government employ-ees. Nor is it exempt from any of the controls of laws which regulate the private sector.

regulate the private sector.

His Excellency the Life President started the enterprise as the most tangible possible expression of his belief in the value of the private sector. Today the ultimate shareholder is the Press Trust which His Excellency established and so endowed for the benefit of the people of Malawi.

It is no secret that the group became seriously overextended in the early 1980s. In view of became seriously overextended in the early 1980s. In view of the importance of Press within the economy the Government played a major and constructive role in assisting with the group's restructuring without, however. absolving it from any of its

The main reason, however, is the recruitment of new cor-undoubtedly low pay. The main porate management and the de-

velopment of a coherent group strategy accompanied by a major programme of rationali-sation. This has already resulted in substantial progress. 1964 recorded a profit of K2.5m in a shortened pine-month financial shortened nine-month financial year compared with a loss of K12.2m for the comparable

period of 1983. period of 1983.

We do not understimate the work which remains to be done nor yet the opportuinties still to be exploited. However, we face the future confident that Press will be a major force for continued growth continued growth.

C. W. Freyer. PO Box 30238, City Centre. Lilingue, Malawi.

Help for capital goods exports From the Chairman, Export Group for the Constructional Industries

Sir,—Your leader "Aid, trade and subsidies" (May 3) demonstrates the complete con-fusion which exists on the use of aid in support of British in-dustry in the developing world markets. The leader com-plicates the argument by discussing the general questions of protection and subsidy as if the arguments regarding protection and those regarding aid were the same, which they are not. All developed countries operate policies of giving aid to poorer countries. Britain gives considerably less aid than any of our main trade com-petitors.

All developed countries giv-ing aid split it between multilateral and bilateral aid. Most countries apportion aid with a heavy bias towards bilateral aid (i.e., which has to be spent in the country providing it). Some countries give six times as much bilateral aid as multilateral aid. Britain is unique in choosing to share aid equally between bilateral and

All countries giving bilateral aid use some of it to make up financial packages known as

Most countries using mixed credit use the aid component to finance soft loans (as was the case in Turkey with the Bosporus Bridge). Britain obligations.

Bisports Bridge). Britain chooses to hand out cash grants

(again as in the case of the Bosporus Bridge). This matter has nothing to do with protection or subsidies to our industry. It is entirely a matter of should we give aid to poorer countries (and Britain

already gives little enough)? If so, how we should allocate it between bilateral and multi-lateral aid? Of the bilateral component, how much should be available for mixed credits? Are soft loans more acceptable and more effective than cash It is not helpful for your leader to confuse these ques-tions with general questions of

protection and subsidy and one normally looks to the columns of the Financial Times for clarification rather than con-fusion. It might also be that a more appropriate heading for the leader would have been "Aid, trade and survival." D. A. Holland. 15-17, King Street,

Trade and diplomacy

St James's, SW1

From Mr J. Oliver,
Sir, — Having just returned to
private industry from a secondment to the Foreign and Commonwealth Office I experienced more critical challenges to what I was doing and why in three years as a diplomat trying to promote UK commercial interests than in 15 years as a businessman. Much of that criticism came from UK businessmen who were unaware of my particular background.

I cannot however, let Mr Meyer of the FCO (April 29) get away with suggesting that the five week course which all

diplomatic officers undertake is intensive. It is, as Richard Oake (May 8) suggests, more like two weeks of leisurely lectures starting at 10 am and finishing nearer 4 than 5 pm, plus three weeks of briefings from a variety of "great and good" organisations involved in over-seas trade promotion. The whole course would be inesti-mably improved by making it two-weeks residential with a really intensive programme. The more relevant attraction to commercial work today is that without some commercial ex-perience no career diplomat will make it to the top and that of all the sections in an Embassy it is the commercial ones that are suffering least cuts, or so it

seemed to me. We have according to Vis-count Davignon of EEC fame "the best organised foreign service machine in the world." It is an asset which more than pays for itself, and while many of us have views on how and where further economies could be made, businessmen with international interests would be foolish to join in the popular game of knocking the Foreign Office without just

cause.





In the heat of the moment - 'Cool Wool' Pure New Wool at its lightest and coolest. Double Breasted suit superbly tailored by Oscar Jacobson,£180.

'Cool Wool'-Austin Reed-Style.



Among the rescue proposals be

ing discussed between state offi-

cials and the MSSIC are a merger

with another S and L or a takeover

by the state. At least two Washing-

ton-area savings institutions have

been involved in negotiations so far,

with talks hinging on the amount of

cash the insurance organisation is willing and able to inject, and the

degree of protection against possi-

Before the crisis last week. Old

Court had attracted attention as

one of the most rapidly-expanding

savings institutions in the country

In the last three years, its assets have grown from \$140m to \$840m.

unscathed from the Bonn summit

sense that some Japanese macro-

economic gesture is necessary - i

for no other reason than to help def-

lect external pressure for specific

Equally important is the fact that

Japan seems likely to have a gen-

eral election within the next 18

months. The LDP does not want to

contest an election on a platform

which implies higher taxes - a near

However, there would be a real

political problem if any new tax re-

form package eliminated the Y3m

(\$12,000) tax exemption on small

savings accounts. Mr Noburo Ta-keshita, the Finance Minister and

Mr Nakasone's principal LDP chal-

lenger, was very careful over the weekend to state that cutting taxes

and eliminating the tax breaks on

savings were two different subjects.

disaster for it in 1979.

Terry Byland on Wall Street

Coke will keep its sparkle

MR ANGELO BOMMARITO, a Sicilian-born New Yorker, came a definitive step closer to the American dream last week. As he worked his daily shift as a restoration worker on the Statue of Liberty in New York harbour, a tugboat drew alongside, and he was presented with the first can of New Coke, Coca-Cola's bold bid to freshen up its flagship product for the first time since its inception 99 years ago.

Later, at Radio City music hall, New Coke received its world premier in a celebration which played fuil tribute to Coke's unique place in U.S. culture and traditions. The launching ceremony was duplicated in other big U.S. cities. The rest of the world may have to wait a little longer, but the launch will be completed by next year.

The very thought of tampering with the make up of a product of exactly the same vintage as the Statue of Liberty, and perhaps even more closely linked with U.S. folklore than apple pie, might be enough to give a marketing manag-

Wall Street flinched when the momentous decision was first disclosed and Coca-Cola stock was per haps a little slow to join in the general revelry on the stock market at the end of last week. However, immediate reactions have settled down now, and the investment community is beginning to assess the implications of the change. The company has had considerable success with some secondary products, such as Diet Coke, Tab and Sprite. But the old, original Coke, once sold in those distinctive bottles and more latterly in cans, still makes up two thirds of total group revenues, representing about \$3.5bn in revenue and more than \$600m in operat-

ing revenues.

New Coke will be introduced largely by supplying it to dealers to remedy existing tax inequities and bottling companies through the and not to spur domestic demand. normal ordering process, as re-placement for old Coke sold. So Coca-Cola chiefs are in for some tense the U.S., had advanced economic moments in the next few weeks.

Brokerage houses agree that it is probably pointless to speculate on the success or failure of the move. The Coca-Cola board itself will begin to know the results in three or Dyson, president of Coca-Cola USA

But the new launch may not be quite as risky as it seems. Pensico Coke's chief rival, has been enjoy ing itself no end with rival press conferences, but Coke still has a stranglehold in most of the impor tant markets.

More than a third of domestic coke sales go to restaurants, clubs and similar outlets were it is almost always the only cola drink available. A similarly important and captive market is the vending machine sector. The formula chance in Coke is not likely to affect either of these areas of domestic sales.

Only in U.S. grocery outlets stores and supermarkets - does the consumer face choices between Coke, Pepsi and the few smaller rivals. These outlets are supplied by Coca-Cola's bottling franchisees, who are strong in their areas and can be expected to fight hard for what is virtually their only brand

But the hoop-la at Radio City and the other U.S. presentations masked the significance to Coca-Cola sales and profits of the world

market.
Around 60 per cent of sales of the Coke brand are outside the U.S. Pepsi is weak in the world market, and Coke is often the only cola drink available.

The company does not break out Coke sales from total soft drink sales, which include the fast-growing Diet Coke. So far, sales growth at home has generally outstripped growth overseas, turning in annual gains of around 10 per cent. This may be about to change. The board's latest forecasts for 1985 indicate 8 to 10 per cent sales growth at home this year. But even if the final figure comes out at the top end of the range, it will be overtaken next year by an expected 12 per cent jump in non-U.S. sales.

Moreover, operating profit margins on non-U.S. sales are good and seem to be growing. The margin was 22 per cent in 1984, compared with only 13 per cent on domestic

It is against this background that the New Coke launch needs to be judged. The brand's domestic outlets are well established and protected. And overseas, a new launch probably means fewer traumas, and offers a significant opportunity to capitalise on the new popularity of the U.S., not least among the young and upwardly mobile.

"What appears to be an aggressive and risky strategy turns out to be a relatively safe venture with significant upside potential," is the way Mr Hugh Zurkuhlen, a Salomon Brothers analyst, puts it. So Coca-Cola may prove yet again that it learned about marketing when its rivals were still in knee pants.

Run on deposits closes Maryland savings bank

package for one of the largest savings and loans in the state of Mary-land after the bank was closed during a heavy run on deposits at the

As the crisis at Old Court Savings and Loan Association escalated on Saturday, Mr Harry Hughes, the Governor of Maryland, announced that he was cutting short a trip to the Middle East and flying back to the U.S. to help with the rescue ne-

The run on deposits at the Baltipany, which has seven branches, erunted at the end of the week, when it was revealed that the by the MSSIC rather than the fed-Maryland Savings Share Insurance eral authorities, reminiscent of Corporation (MSSIC), which in-sures Old Court and another 100 Ohio institution which failed in state savings associations, had oust- March, precipitating a run on deed the company's chairman, Mr Jef-frey Leviti, for "possible wrongdo-savings institutions throughout the

ing."
The Attorney-General of Mary-

BY JUREK MARTIN IN TOKYO

ternational pressure and domestic

political realities, now appear more

ready to entertain a substantial in-

Over the weekend Mr Yasuhiro

Nakasone, the Prime Minister, told

a parliamentary committee that he

thought cuts in both personal and

corporate taxes next year might be

appropriate. Before the Bonn sum-

mit, 10 days ago, he had said the

Japanese economy did not need ex-

Mr Nakasone insisted that the

purpose of tax reductions should be

But, in the next breath, he conceded

that similar tax cuts, especially in

activity and, by implication, in-

creased imports.

If the politicians succeed in im-

posing their views on the country's

powerful bureaucracy - by no

tra stimulus for the time being.

come tax cut next year.

U.S. BANKING officials were last land said later that his office would stalled as chief operating officer of night trying to assemble a rescue conduct an investigation into possi-Old Court and a member of the insurance fund, said that the bank ble criminal activities at the bank, was not insolvent and that "every including "conflicts of interest." No request for withdrawal" was being details have so far been given about honoured to the penny. Up to the weekend, it is believed that about these all ged activities, or the extent of potential losses at Old Court, \$15m had been withdrawn by anxwhich has assets of around \$840m, making it the second largest S and

L in the state. The nervous reaction of depositors, who were again forming angry queues outside Old Court last night, has raised fears of a possible run on other savings and loans companies in Maryland in the current fragile more-based savings and loan com- state of investor confidence in the industry.

Mr John Faulkner, newly in-

Japanese leaders may seek

substantial income tax cuts

ently responding to a mixture of in-new consumption tax similar to

JAPANESE political leaders, appartion within the next two years of a been that Japan emerged relatively

tial secretary-general of the ruling

Liberal Democratic Party (LDP),

has bluntly questioned the wisdom

of new indirect taxes, suggesting in-

stead a combination of tax cuts and

a removal of some of the tax breaks

now available to small savers and

The LDP has long included advo-cates of fiscal stimulation, but they

have not enjoyed the seat of power

for some years. However, even the

apparent shift in the views of the

Prime Minister and Mr Kanemaru

does not guarantee action, since the

bureaucracy, which draws up and

implements policy and which has

mostly been motivated throughout

the 1980s by the imperative of fiscal

austerity, may be less inclined to

reveals takeover by Heron

HERON INTERNATIONAL, the UK property, petrol station and insurance group, has made a bid ap-proach to Burmah Oil - the British oil group currently valued by the stock market at nearly £370m (\$450m) - Burmah revealed yester-

Burmah, which nearly collapse in the wake of the 1974 oil crisis, said Heron had raised the possibili-

to counter stock market speculahad made an offer or that terms mah, therefore, cannot see any ben-efit in an amalgamation with Her-

lurched into losses in 1975 and 1978 following the oil crisis, and the fall of the London stock market which endangered the collateral backing large loans to the company.

to step in to guarantee borrowings in return for which Burmah gave the bank an option, which it subsequently used, to buy Burmah's large stake in British Petroleum.

and gas interests and began reducing the size of its tanker fleet. At the time of its near-crash it had 42

ing its loss-making tanker fleet

ent to buy stakes in 12 UK or shore oil exploration licences and is close to completing negotiations on the purchase of a U.S. speciality

chemicals group. Burmah last month reported an increase in 1984 pre-tax profits from £85m to £70m in turnover which rose from £1.58bn to £1.72bn. Most of the increase came from the highly profitable Castrol oils busi-

Setback in

Continued from Page 1

Mr Gandhi has launched new polfrom prison, appointed a new gover-

Despite sethacks, some progress appeared to be made and Mr Lon-gowal appeared to be indicating he

peace moves. Meanwhile the unconnected violence in the western state of Guaja-rat over India's traditional caste system and Hindu-Muslim rivalries continued, despite a heavy army

Burmah approach

ty of a takeover and sought the agreement in principle of the Burmah board at a meeting two weeks

In a statement issued yesterday tion, Burmah denied that Heron had been discussed. Burmah said it had been making efforts to improve its performance. The board of Bur-

But in a remarkably conciliatory statement that leaves it open for Heron to return with a formal bid, Burmah said: "Naturally, the board would consider any offer and would respond to it in the light of the com-

pany's prospects." Heron, which already has a 4 per cent stake in Burmah, was unavailable for comment yesterday.

Burmah has spent the past decade rebuilding profits after it

The Bank of England was forced

Burmah sold off many of its oil

Its reorganisation programme is still continuing. Earlier this month it emerged that Burmah had sold a further three crude oil tankers takdown to four vessels.

Burmah has also reached agree

Heron International made pretax profit of £26m in turnover of £688m in the year ended March 1984. The bid approach to Burmah was made by Heron Corporation, the UK operating company.

Europe's oil refineries, Page 15

Sikh unrest

icies in recent weeks aimed at reaching a permanent settlement of the Sikhs' economic, political and religious demands. He released Mr Longowal and other leading Sikhs' nor, and announced economic and other policies aimed at demonstrating that the Government was adopting a positive stance.

was interested in a settlement. But the bomb attacks demonstrate, as happened several times last year, how extremist violence can disrupt

presence. At least six people were killed.

THE LEX COLUMN

BT wrings its suppliers

When British Telecom announced on Friday that it was buying 51 per cent of Mitel, the Canadian PABX manufacturer, the stock market's first thought was for the damage to BT's existing suppliers. Plessey's share price fell by nearly 5 per cent, and STC's by 7 per cent. The immediate fear was not just that more business would go to Mitel at the expense of these companies; but also that the existence of an in-house manufacturing operation would put even more pressure on the suppli-

ers margins.

Even if BT were seriously to tighten the screws, the effect would not, in fact, be disastrous. Of Plessey's turnover, it is thought in the City of London that around £70m comes from switching products that compete head-on with Mitel – and of this, around half goes to BT on margin of 10 to 15 per cent. So if these assumptions are near the mark, and even if all this business migrates to Mitel, there is still no need for Plessey's pre-tax profit to suffer by more than 5 per cent.

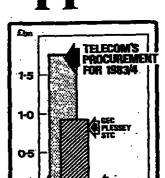
But the implications of the Mitel deal are further-reaching. For a start, analysts believe that this is the first of many such acquisitions. Though Telecom may need a little time to digest Mitel, it is hardly short of money and has made no secret of its intention to expand overseas into other areas in which the UK manufacturers are involved.

Even if BT holds to its intention of leaving main exchange manufacture to others, it could still use its enhanced bargaining power to cut into its suppliers' margins in other areas. But what they fear most is that Telecom could abuse its monopoly position as network operator to persuade customers to buy its own products rather than those of its competitors.

Telecom's toughness as a buyer is

spend a year, it is powerful enough. Add to that its position as a monopoly customer for many of its suppliers, and the grip tightens. Before the liberalisation, and then privatisation, of telecommunications. BT might fairly have been accused of sleepiness in its procurement. But more contracts are now put out to competitive tender, foreign compa-nies are often encouraged to bid,

In 1983-84, 54 per cent (by value) of Telecom contracts were awarded to GEC, Plessey and STC. But the so-called "cosy relationship" with



these suppliers no longer exists. On System X, for instance, BT dropped STC, and with the research and de-

tem Y from Thorn-Ericsson. plies from abroad, but now that it is interest makes the zero acceptable answerable to the UK Governmen it has more freedom to look outside Britain. Though it still feels it has employment a multinational company which chose to set up a manufacturing base in Britain would qualify in BTs eyes as a home pro-

This is not to say that BT is de-3m lines of System X a year for the next decade or two. And for the rest of its business, domestic companies on this basis zeroes may be very decause of their longstanding relationship with the company and heir proximity. But BT now claims that it "cannot afford to adopt a benothing new. With nearly £2bn to nign or paternalistic approach these treatments comes to be applicant a wear it is nowerful enough. which would restrict purchasing to ed by the Revenue may depend on UK sources irrespective of the consequences to its competitive posi-

This will not doubt go down well with BT shareholders. Now that it , vised to check that they can keep has bought Mitel, though, other them in at cost - otherwise the net suppliers could justifiably complain yield may be rather disappointing.
that they cannot compete in the domestic market. Yet telecommunication characteristic of all taxation, but if tions manufacturers need a solid the incidence of tax on zeroes deand BT takes a harder line on price, home base to reap large enough pended on a case-by-case adjudicaucts to be competitive abroad

did not abuse its monopolistic posi-

tion. Telecom will have to keep Mitel at arms length under the terms of its licence and Oftel could in the ory prevent it giving its subsidiary an unfair advantage in the awarding of contracts. What constitutes an unfair advantage could, however, be hard to define, and it is difficult to imagine Oftel being able to force BT to buy from one supplier rather than another.

So while the stock market's reaction may have looked somewhat hysterical on Friday, investors may have a point. At least it is too soon to say that the shares have fallen

Zero-coupon tax

The whole point of the UK Treasurv's measures to force the velopment now done, GEC and opening of a zero-coupon bond mar-Plessey bid against each other for ket was that principles of symmetry opening of a zero-coupon bond marorders. Not only that the two will - beloved of the Inland Revenue have to compete on cost and deliv- were to be smoothed over in the inery with the new, alternative Systerests of a better mix between em Y from Thorn-Ericsson. bank lending and funded corporate
BT only buys 6 per cent of its supdebt. That the accrual of notional no longer a nationalised industry to borrowers is evident, equally, the deferral of tax has proved attractive those who are able to plan for a fall some commitment to promoting UK in their marginal rate of tax in the year when the bond matures

Yet for investors like general surance funds or banks, who are taxed as traders, the tax position seemingly remains ambiguous. If such a fund can delay payment of serting its domestic suppliers. It is, tax until sale or redemption, the reafter all, committed to buying 2m to gime makes the holding of a zero equivalent to receiving and reinvesting the notional gross coupon; have a headstart over foreigners be-sirable indeed. For those who are taxed on accruals, however, the benefits vanish. What seems strange, according to

a Greenwell study, is that which of how the return on the bond passes through the holder's accounts. Net funds who are contemplating an investment in zeroes may be well admore corporate debt funded - and They could, of course, complain to eventually reducing the bill mounthe Office of Telecommunications, tain - might be frustrated, serving which was set up to ensure that BT nobody's best interest, notional or

Wellcome considers SE listing BY CHARLES BATCHELOR IN LONDON The foundation is keen to have THE WELLCOME FOUNDATION,

the UK pharmaceuticals group which devotes a large part of its profits to charity, may seek a listing on the London Stock Exchange in a move which could value the company at £1.5bn (\$1.8bn).

The foundation, whose shares are currently completely owned by the Wellcome Trust, a registered charity, is considering floating about a quarter of its shares on the stock market. The trust would retain majority control of the foundation so that its twin aims of devoting large slices of its earnings to research and to charitable donations can be

The foundation has appointed i. G. Warburg as merchant banking advisers on the flotation while the trust has nominated Robert Flem-

access to outside funds to make acquisitions and be able to reward executives and other staff with share option schemes. The trust for its part wants to diversify its charitable activities.

ing its independence.

foundation has long published an- £173.5m.

ders on it to perform. The Wellcome group was founded by Sir Henry Wellcome, the son of a

It is undeniable, however, that His reservations suggest that the

Mr Nakasone and those close to tax battle has only just been joined.

The trust will be able to maintain the ethical principles on which it was founded by keeping majority control of the foundation. This will avoid problems such as those which arose last year over the floatation of Reuters, the international business information network. An elaborate share structure was con- kets. structed for Reuters to avoid it los-

A final decision has still to be taken but if Wellcome does go ahead with a public quotation the move

nual reports giving details of its profitability but it has not had the pressure of independent sharehol-

missionary in the American West. It grew to become one of the big three UK pharmaceutical groups along with the publicly quoted Beecham and Glavo. Pressure has been growing with-

in the organisation recently for the company to take a more aggressive stance in the pharmaceutical mar-

It increased pre-tax profits to £89m on turnover of £806m, in the year ended August 1984 from profits of £81m on turnover of £674m the year before. Ten years ago it will end a 61 year-old tradition. The made profits of £22m on sales of

Pym to lead dissenting Tory group

British Foreign Secretary who was dropped from Prime Minister Mrs view to the next general election Margaret Thatcher's Cabinet in and succession of party leadership. 1983, confirmed last night that he is

moderate Tory backbench MPs.

Although he dismissed any idea been meeting every week secretly that the group was a rebel move- at Westminster to plan their tactics. ment and constituted a threat or Prominent members include two challenge to the leadership of Mrs former Tory ministers Sir Ian Gil-Thatcher, Mr Pym said it would not mour and Mr Geoffrey Rippon, and besitate to vote as a block against. Sir Peter Tapsell and Mr Julian the Government on issues such as Critchley. They believe their deep economic policy and unemploy- concern over the Government's fainent. lure to come to grips with unemissue, and with mu
The group is pledged to steer the ployment is widely shared among expect to disagree.

The group, to be known as Conleading a new pressure group of servative Centre Forward, already contains 32 Tory MPs who have

BY MARGARET VAN HATTEM, PARLIAMENTARY CORRESPONDENT, IN LONDON MR FRANCIS PYM, the former party back from the right to a more Tory MPs. And they are already traditional form of Toryism with a drawing up plans to make a big im-

pact on the fringes of this year's Tory Party conference.

In the meantime, they intend to co-ordinate their public speeches and, if necessary, to defy the whips (party managers) in the House of

An early test of the group's resolve and muscle could come with the presentation of the Cabinet's review of the social security system, which members consider to be closely linked to the unemployment issue, and with much of which they

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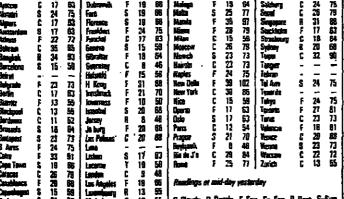
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U.S. budget challenge Continued from Page 1

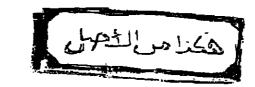
his visit to the Bitburg cemetery in West Germany and an economic

cessions have been shrewdly timed intransigent stance on the defence they are also seen as further evi- budget. dence that in spite of his huge election victory last November, the President no longer has the political clout to force his political priori- olution exaggerate some of the potties through Congress as he did in ential savings but they are also

Mr Gray's comments underlined the difficulties which still lie ahead

in Nicaragua, the controversy over for the budget package. But Wall day morning's vote in the Senate insummit in Bonn which denied him dicates that many in the financial the clear gains he had been hoping markets feel that deficit reduction the clear gains he had been hoping for on a number of issues, including is making more progress than seemed likely a few weeks ago But if Mr Reagan's budget con- when the President was taking an

It is pointed out however that not only do the claimed reductions in the deficit in the Senate budget resthe opening months of his first based on economic assumptions which are looking increasingly optimistic as growth in the U.S. econo-





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SECTION II - COMPANIES AND MARKETS FINANCIALTIMES

Monday May 13 1985

agreed.



Austrian

banks

braced

for reform

THE AUSTRIAN banking commu-

nouncement of forthcoming radical

bank reforms made last week by Dr

Franz Vranitzky, the finance minis-

The minister hopes the reforms,

to be presented to parliament in the

summer as an amendment to the

1979 Banking Act, will come into ef-

Improving capital ratio adequacy is at the heart of the proposed

fect in mid-1986.

By Patrick Blum in Vienna

Chile tries to plug gap with World Bank guarantee

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

Ultimately bankers argue such a scheme would be needed simply because the banking system is unwilling to come up with all the funds. Chile now needs in the form of a conventional forced loan. Even with the guarantee scheme, a consider-

able amount of financial juggling has been needed to produce a programme that will allow Chile to fill its payments gap up to the end of

further \$50m is to come from a reduction in the interest rate agreed on the 1983/4 rescheduling. Meanwhile Chile is expected to receive a \$250m structural adjustment loan

the excitement of the perpetual is-

sues continued. Midland Bank's is-

sue, like Lloyds's was increased to

\$750m and was bid at 99.89 at the

week's end. Rumours abound about

an issue from National Westmin-

ster Bank, and certainly there

seems to be sufficient demand to

accommodate another sizeable

Convertibles were also in the

news, and Credit Suisse First Bos-

ton's issue for American General

was a candidate for deal of the

week. CSFB adopted tactics it has

recently been using on some deals -

keeping tight control over a small

management group so that co-managers do not feel tempted to

sell bonds back into the market

which the lead manager has to mop

ap. With fees on the deal of 2% per

provide a non-guaranteed loan of because Chile is deeply concerned Om which would have a 10-year maturity with repayments starting meshed in Paris Club rules prevenafter a grace period of five years. ting the extension of fresh official The advisory committee believes credit once a rescheduling has been that a loan of this amount is the largest the country's 550 creditor banks can be expected to provide. It only just exceeds last year's \$780m

need no further new money from age. the banks. Sr Hernan Somerville, Chile's debt negotiator, is returning to New York this week for further talks on the package, which also includes \$7.25bn in rescheduling of debt falling due up till the end of

debt falling due to governments of

Strong rally sends sun shining across the Atlantic

BY MAGGIE URRY IN LONDON

cent the managers' profits should help redress the balance against

some of the tougher deals of the

that it would otherwise

If the bilateral approach works Chile will gain additional flexibility in managing its external finance, but bankers have not been counting on this in designing its rescue pack-

Elsewhere the Euronote and credit markets were rather quiet last week, though the \$400m facility for Electricite de France is now oversubscribed to the point where an increase to at least \$600m can be offered to the borrower. While Czechoslovakia continues to mull over its borrowing plans, the Soviet fordue to governments of eign trade bank has launched a new adustrial countries. But \$200m credit and the Comecon-

That leaves banks still having to the framework of the Paris Chub, year credit bearing a margin of % per cent and led by Sumitomo

> A change has also been announced in the slow-moving \$200m note issuance facility being arranged by Merrill Lynch for Danish Export Credit. Underwriters are to receive the option in the first 10 days of the deal's life to convert their obligation into the underwrit-ing of a floating rate note bearing interest at six-month Libor with the coupon reset each month. They will be offered this mismatch floater at a price of 99.67 per cent and receive in addition the deal's management

fee of 10 basis points.

Merrill Lynch said on Friday the change was made to provide cheaper funds to the borrower, though it clearly also hopes that the chance of a floating rate note option may encourage banks which have been these efforts will be carried out on a owned International Investment deterred from participating by the EUROMARKET TURNOVER Turnover (\$m)

Primary Market Straights Conv U.S.\$ 1,998.2 148.5 3,994.7 81.0 Prev 2,716.9 1.9 241.5 301.7 Other 449.9 143.1 129.8 29.5 Other 449.9 143.1 Prev 1,180.5 175.1 Secondary Market nity faces its biggest challenge of recent years following the an-U.S.\$14,357.6 581.2 10,178.2 1,758.9 Prev 16,537.6 644.1 10,580.8 1,897.1 545.5 1,179.1 440.0 1,061.3 7 2.503.B 41.7

Prev 3,175.3 102.6 Carlet Euroclear Total 9,882.3 22,326.2 32,208.5 9,960.4 22,941.9 32,902.3 2,779.1 2,248.8 5,022.9 3,804.5 2,732.4 6,538.9

Week to May 9, 1985

BHF Bank bond average

102,021

changes. Dr Vranitzky has decided that after years of hesitation, radical changes were necessary to bring Austrian banking practices more into line with the international standards. Banks will be required to build up their capital base and curb over-enthusiastic lending, with the aim of improving profit mar-The reforms will establish new

criteria to define capital ratios taking into account contingent liabilities not previously included in ratio calculations, and force the banks, over a period of time which has yet to be fixed, to increase their capital

base to 4 per cent of balance sheet.
On the basis of the new criteria the capital ratio of the large banks would stand at under 3 per cent and as low as 2 per cent for some institutions. All banks will need to increase considerably their share capital and earnings to meet the new

Raising capital adequacy will force the banks to improve earnings. "What we're saying to the banks is: do not go for business which involves a large risk but brings next to no profits," a finance ministry official said. At the same time there will be new tighter credit

World Banking Survey,

CHILE and its creditor banks are the first time that any form of offi- and not as a precedent open to othconsidering a novel form of World Bank guarantee to help the country raish part of the \$1.95bn in fresh funds needed to meet its balance of payments gap this year and next.

Under the scheme commercial banks would provide about \$200m to \$250m in loans to Chile which would become guaranteed by the World Bank when repayments start to fall due in the 11th and 12th year The idea takes up one of the

World Bank's priorities in dealing with debtor countries, which is to use its financial muscle to extend the maturity of loans beyond that normally available from commercial banks. But it is also intended to plug the gap between Chile's actual need for finance and the amount the banking system is willing to provide parely on its own account.

The guarantee scheme is bound to prove confroversial as it would be

THE SUN is shining in the Euro-

hand market. By the end of last

week syndicate managers could look back on some profitable deals

The spur came from the New

York bond market where the week

ended on a strong rally. The rise in

the Eurobond market was sufficient

for new issue managers to talk

about Europe being competitive, so

a fair proportion of potential issues

could end up in London rather than

demand for good quality, well-priced paper is too much for the

available supply and prices last

week moved up by I to 1% points,

with a large part of the rise on Fri-

day. The usual proviso must be

made though - a few badly priced

That should be good news. The Merrill Lynch led a similar deal secondary market is finding that for Citicorp at the end of January -

and look forward to some more.

cial guarantee has been offered on bank loans accompanying a re-scheduling. The committee of leading creditor banks, chaired by Manufacturers Hanover, which has been negotiating the package with Chile believes, however, that opposition on this score from the U.S. and elsewhere can be overcome. Bankers on this committee argue

that Chile is a unique case because has continued even though it has performed well under its Internaover the past two years. The paywrong forecasts for the copper price and interest rates which the IMF it-

Thus any World Bank guarantee as compatible with the official case- this year from the World Bank, with

er needy countries as well.

of its need for new money, which tional Monetary Fund programmes

scheme for Chile will be presented by-case approach to the debt crisis more in later years.

issues could quickly kill the rally.

Eurodollar fixed rate sector last

week. Issues for Sanwa and Öster-

reichische Kontrollbank were mov-

ing well by Friday night. An issue

for the U.S. railway company CSX,

brought on Friday morning, was

trading within 1% points of its issue

price by the evening. Merrill Lynch

took Friday afternoon to launch a

10-year issue for Citicorp, which

could prove well timed if the rally

continues on Monday.

Merrill Lynch led a similar deal

a 12-year issue with no calls for the

first six years (this one has five

years' cell protection) - which was doubled in size the day after

Floating rate note traders had a

quieter ending to the week, though

No such deals appeared in the

For example, \$150m is to be saved by switching interest payments to a six-monthly from a three-monthly basis, effectively postponing them for future years. A

difficult fund-raising exercise. By 1987, they hope, Chile will

Separately, Chile plans to try and renegotiate about \$200m in official

The Eurodollar bond market was The Canadian dollar sector had a by no means alone in its cheerful mood last week. Many of the other currency sectors of the market were seeing good buying interest. Retail demand is running high

for Australian dollar bonds with recent issues improving. On Friday, Orion Royal Bank announced an increase for the Commonwealth Bank of Australia issue from A\$40m to A\$50m. The bonds, issued the previous week, had been trading close to issue price. Last week's issues - as usually happens with a retaildominated market - were slow to get off the ground.

The attraction of the market to Australian borrowers was under- ket has been another notable hot tions.

lined when Westpac Banking raised spot, with four borrowers tapping 16% per cent the following day.

tougher week, with three tightly priced deals appearing. The issue for Shell Canada should meet demand among the name-conscious retail investors. But Montreal's pricing dragged Canadian National Railways's terms down with it.

Demand for Euro-Norwegian krone deals is hard to satisfy as the Oslo authorities keep a tight hold on the currency. The last new issue was for Denmark in February, so when Christiania Bank launched a NKr 200m deal for Scandinavian Airlines it took off.

three-year money at 13% per cent the market successfully. Both parts and then increased its prime rate to of the Council of Europe's twotranche issue on Friday were trading at a discount of % point to their

> was up by % point last week, helped by the weaker dollar and sustained foreign buying. The new issue from the European Investment Bank was swept up in the rally, ending the week bid at a % point discount to issue price.

nmerzbank's two-tranche zero coupon issue was also reported to be doing well, with the 10-year portion quoted just below the 50 issue price and the 15-year tranche at a point above the 331/2 issue price. Commerzbank did not syndicate The European currency unit mar- the deal but opened it to subscrip-

The Swiss franc market did not quite share in the party, though prices were ahead by % point over the week, with a preference shown for the higher coupon issues ensland's SwFr 100m 10-year is The D-Mark Eurobond market sue, which has a 5% per cent coupon, closed at 99% on its first trading day on Friday, compared to a

> Soditic has changed the structure of its dual currency issue for American Medical in response to poor market demand. The equity warrants originally attached to the bonds will now be sold separately. while the bonds will keep the same 5 per cent coupon but will be sold at scount. Issue price will be SwFr 3,800 for a SwFr 5,000 nominal bond, which will eventually be re-

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31st January, 1985

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Eurofima 7t 94 ...
Eurofima 8t 92

Budget freeze helps to breathe in new life

U.S. bond market turned in another sparkling performance last week b uoyed by hopes of meaningful action on the federal deficit and an easier Fed monetary stance.

Two specific events helped breathe new life into a splutter-

ing rally toward the end of another volatile trading week.
In the early hours of Friday morning the Senate narrowly approved a one-year budget freeze which appears to promise a \$55bn reduction in the comtime the markets had opened, the April producer price number was out showing a

good news bond prices soared— shrugging off earlier wees caused by the record quarterly caused by the record quarterly refunding package and the mists who emphasised that latest pronouncements from Mr Paul Volcker, the Fed chairman, which appeared to indicate that defence spending in real terms, —despite much speculation to the package is still a long way the contrary—there has been from delivering on its promise. no basic change in Fed policy in

ON HAIR IN		ATES (9	<i>6)</i>	•	
• •	Last	1 week	4 wks		ionth—
	Friday	950	ag¢	High	Low
red Funds (weekly sverage)	7.97	8.25	8,70	11.77	7.82
Three-month Treasury bills	7.74	7.71	8.04	10.77	7.58
be-month Treasury bills	7.89	7.88	8.26	10.83	7.87
risas contribution CUS	8.12	8.20	8.60	17.90	8.05
Outou Commercial Paper	8.20	8.05	8.40	11.36	7.80
O-day Commercial Paper					
U.S. BOND PRICES	AND Y	rields ((%)		-
	Lest	Change		1 week	4 wike
	Friday o	on week	Yleid	9 00	290
even-year Treasury	104	+ 4	10.90	11.08	11.30
		+ 1%	11.90	11.50	11,62
	104%				17.38
O-year Treasury	104% 101%	+ 1%	11.20	11.37	
0-year Treasury			11,75	11.65	12.00
O-year Treasury O-year Treasury Wew 10-year "A" Financial Wew "AA" Long utility	101%	+ 1%	11,75 12,25	11.65 12.25	12.00 12.38
0-year Treasury	101% N/A	+ 1%	11,75	11.65	12.00
O-year Treasury	N/A N/A N/A	+ 171 - 12 + 1	11,75 12,25 12,00	11.65 12.25 12.13	12.00 12.38 12.13

many senior Wall Street econd

But the market was in no

number was out showing a smaller-than-expected 0.3 per cent increase—despite the impact of higher petrol prices.

In the wake of this bundle of Senate budget package with enactions and prices soared—thusiasm, the deal received a their shelves of the \$20.56bn in government paper new government paper launched in the three-part refunding. The auctions themselves went

reasonably well, bringing investors average yields of 10 per badly to these views, but then cent on the \$8.01bn of three-focused their hopes on the

11.38 per cent on the \$6.05bn

By the close on Friday the long bond was priced at 1014 for a 14 point gain on the week, yielding 11.20 per cent.

The small increase in the producer price index helped fuel another wave of speculation about Fed easing despite the latest Fed bank figures which suggest that monetary policy

has indeed remained virtually

unchanged since mid-January In midweek Mr Volcker, in Congressional testimony, appeared to add credence to this view. Asked if Fed policy had remained essentially unchanged he replied that this was "a fair characterisation." Meanwhile other Fed officialsincluding Mr Preston Martin the vice-chairman and governordesignate Ms Marga Seger, were cautioning against too much

expansion The markets initially reacted

the \$6.5bn of 10-year notes and making Federal Open Market Committee.

The FOMC meeting will have a wide range of economic numbers to chew over. These include the April retail sales due out tomorrow, industrial production figures due out on Wednesday, and housing figures on Thursday.

Thursday will also bring another bunch of monetary aggregates. M1 fell \$900m in the latest week. This week the M1 number will be accompanied by the broader M2 and M3 monthly numbers.

What the FOMC will make of the latest batch of statistics is a matter of hot debate on Wall Street. While some economists maintain that a discount rate cut may be imminent—a view of the time.



which the market currently appears to endorse — others caution that such optimism may

While Treasury rates were generally unchanged to slightly higher last week, most private short-term rates fell by between 5 and 25 basis points and the Fed funds rate traded around the 8 per cent level for most

Money market rates are now at, or in some cases below, their January lows. The three-year note is now around 25 basis points lower than its late January level and 125 basis points below the March extreme.

FEDERAL RESERVE MONETARY TARGETS

M2

Yields on intermediate and long-term securities are sub-stantially below the March levels but still above the lows recorded in January.

almost \$800m last week with a similar volume currently scheduled for this week. Amo the new corporate issues Tex-tron sold \$100m of 25-year 12; per cent bonds prices to yield 12.775 per cent, together with \$150m of 10-year 111 notes priced to yield 11.851 per cent.

102½ 97% 96% 96% 96% 96% 98% 101%

Cha on

Paul Taylor

arni U

FT/AIBD INTERNATION AL BOND SERVICE

Outlook cloudy with bright intervals

have been suffering from the with an umbrella to explain same cold north-easterly air-stream which was dampening rise of bank lending in the down the spring this week.

UK GILTS

The outlook is what forecasters ominously call "un-certain," under the lowering aspect of the April money supply figures and the un-explained cloud of high bank lending. The inflation figures for April and May could also produce a few shivers.

However, by the end of the week there was much more evidence of "brighter interas foreign investors reminded the markets that British vields are still high and there are still a lot of worried holders of dollars out there in

But in the absence of any clear trend in the currency markets investors still have to decide what to make of the 23 to 3 per cent surge in broad money supply, and more importantly, how the authorities see it—as just a spring more settled change?

month to mid April; and the City by and large accepted the idea that leasing companies had been borrowing heavily to take advantage of the last month of higher capital investment allowances in 1984-85.

Nevertheless, this idea was not among the handful of explanations for high bank lending which the Bank of England assembled in its most recent Bulletin in March. The impression remains that the authorities are not only rather should be borrowing so much when they are flush with cash. but also uncertain as to what should be done about it.

The obvious conclusion is that funding will come under considerable pressure at a time when the second instalment of the British Telecom sale and the launch of British Aerospace will drain some £1.5bn of cash from the institutions. The authorities' task is made no easier by the need to refinance even though it still had much £1.45bn which is due for of the £250m of 124 Exchequer

At the same time, there seems to be a renewed emphasis in end loading" of public borrowing. Treasury estimates suggest that after various adjustments a stable pattern in the past six years for 70 per cent of the PSBR to fall in the first six

Since the growth of sterling M3 would have to be about zero in the next two months to bring it back within the 5 to 9 per cent target range, the im-mediate outlook for funding is This was reflected in a fall

of prices of up to two points. after the money figures and discussion from some analysts like Mr Ian Harwood of Rowe and Pitman, of the possibility of a buyers' strike, with "nothing at present to get the market going."

It was hardly surprising therefore that the Bank did not push out a new tap on Friday as some people had expected

It is possible the authorities may not be over-worried by some overshoot in sterling M3 on the grounds that a substan-tial part of last year's riseperhaps a third—represented higher interest-bearing deposits by institutions. There is also the perverse effect by which higher interest rates feed straight through into sterling M3, while generating increased loan demand from companies faced with higher bank charges. The real risk is that renewed unease about monetary discipline with perhaps some further falls in the oil price

could start a re-run of the January sterling crisis. The much increased nervousness about the dollar since then makes this less likely. authorities can take some com-fort from the stability of longterm gilt yields, as an endorsement of the general thrust of policy, but there is still plenty to be anxious about before

Max Wilkinson

U.S. DOLLAR Sheerson/Amex 121, 94
Shell (Canada) 141, 92 ...
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Europart 11% 92
EEC 11% 94
Europart 11% 92
Euro Invest Bk 10% 92
Finland 11% 88
Grand Mex 10% 90
IADB 11% 91
Int Stand Elec 11% 90
Inv in Indust 11% 91
Ireland 11% 94
Morid Bank 10% 89
World Bank 10% 89
Courter Stand Elect 11% 94
Courter Stand Elect 11% 94
Intlement 10% 89
Intlement

N#B BANK

Nederlandsche Middenstandsbank nv

500,000 Ordinary Shares of Dfl. 50 each

Swiss Bank Corporation International Limited Nederlandsche Middenstandsbank (Schweiz) A.G.

Julius Baer International Limited Credit Suisse First Boston Limited

Lombard, Odier & Cie Banca della Svizzera Italiana Bank Leu International Limited

HandelsBank N.W. (Overseas) Ltd. **Swiss Volksbank** Banca Unione di Credito, Lugano Banque Paribas (Suisse) S.A. Compagnie de Banque et d'Investissements, CBI Hentsch & Cie.

Banca del Gottardo

Crédit des Bergues

S. G. Warburg & Co. Ltd.

This announcement appears as a matter of record only

April 1985

0.40 0.01 4.69 105,16 7.81

Pictet International Ltd.

This announcement appears as a matter of record only. The Notes were offered and sold outside the United States of America.

U.S. \$100,000,000

Engelhard Corporation

113/4% Notes due March 29, 1992

Goldman Sachs International Corp.

Swiss Bank Corporation International Limited

Chase Manhattan Capital Markets Group

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Crédit Lyonnais

Dresdner Bank Aktiengesellschaft

Samuel Montagu & Co. Limited

Sumitomo Finance International

Union Bank of Switzerland (Securities)

Yamaichi International (Europe) Limited

Bank Gutzwiller, Kurz, Bungener (Overseas) Limited Bank Leu International Ltd.

Banque Populaire Suisse S.A. Luxembourg

Great Pacific Capital S.A.

Lombard, Odier International S.A.

Soditic (Jersey) Limited

United Overseas Bank

This announcement appears as a matter of record only. The Notes were offered and sold outside the United States of America.

U.S. \$150,000,000



Ralston Purina Company

1134% Notes due May 1, 1995

Goldman Sachs International Corp.

Citicorp International Bank Limited

Credit Suisse First Boston Limited

IBJ International Limited

Salomon Brothers International Limited

Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.

Banca Commerciale Italiana

Bank Leu International Ltd.

Banque Bruxelles Lambert S.A.

Banque Nationale de Paris

Crédit Agricole

Dai-Ichi Kangyo International Limited

First Chicago Limited

First Interstate Limited

Kidder, Peabody International Limited

Manufacturers Hanover Limited

Mitsui Finance International Limited

Swiss Bank Corporation International Limited

Morgan Grenfell & Co. Limited

Nomura International Limited

Morgan Stanley International

Sumitomo Trust International Ltd.

Orion Royal Bank Limited

This announcement appears as a matter of record only. The Notes were offered and sold outside the United States of America.

U.S. \$100,000,000



MOTOROLA INC.

111/2% Notes due May 9, 1997

Goldman Sachs International Corp. Union Bank of Switzerland (Securities) Limited

Algemene Bank Nederland N.V.

Bank Brussels Lambert N.V.

Chase Manhattan Capital Markets Group

Crédit Lyonnais

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Merrill Lynch Capital Markets

Mitsui Finance International Limited

Morgan Guaranty Ltd

Nomura International Limited

Sumitomo Finance International

Swiss Bank Corporation International Limited

S.G. Warburg & Co. Ltd.

The Notes were offered and sold outside of the United States of America.

U.S. \$100,000,000

The St. Paul Companies, Inc.

71/2% Convertible Subordinated Debentures due April 15, 2000

The Debentures are convertible as described in the Offering Circular into shares of Common Stock of the Company

Swiss Bank Corporation International Limited Goldman Sachs International Corp.

Algemene Bank Nederland N.V.

Banque Paribas Capital Markets

Commerzbank Aktiengesellschaft

Daiwa Europe Limited

Fox-Pitt, Kelton N.V.

Morgan Guaranty Ltd

Merrill Lynch Capital Markets Nomura International Limited

Union Bank of Switzerland (Securities) Limited

Julius Baer International Limited

Banca del Gottardo

Kleinwort, Benson Limited

Bank Gutzwiller, Kurz, Bungener (Overseas) Limited Bank Leu International Ltd.

Banque Populaire Suisse S.A. Luxembourg

Banque Scandinave en Suisse

Compagnie de Banque et d'Investissements, CBI Lombard, Odier International S.A.

Pictet International Ltd.

Soditic (Jersey) Limited

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

CORPORATE FINANCE

Nestle buys abroad but borrows at home

BY JOHN WICKS IN ZURICH

ALTHOUGH it is Switzerland's from the subsequent option excessively taxed." This was shares now waiting in the wings biggest company, Nestle has deal.

every three of the SwFr 1,000 bonds entitle holders to buy one registered share of SwFr 100

a further SwFr 350m of equity stantial, would find themselves

ALTHOUGH it is Switzerland's biggest company, Nestle has just made its first appearance on the Swiss bond market. Last week it successfully borrowed SwFr 300m (\$113.3m) in the form of eight-year warrant bonds, issued at par with a coupon of \$125 per cent—below the rate of inflation.

The warrants attached to bonds extracted shorts of the SwFr 1,000 bonds entitle holders to buy one registered share of SwFr 100 bonds extracted to successfully the rate of the SwFr 1,000 bonds entitle holders to buy one registered share of SwFr 100 signature option of the subsequent option deal.

The subsequent option deal.

The group's need for large carration purchase.

At the end of last year, the consolidated balance sheet showed "cash in hand and at banks, securities and other the concern's capital base. This foresaw raising the share capital base. This showed "cash in hand and at banks, securities and other the concern's 2 capital base. This foresaw raising the share capital base, and other the concern's 2 capital base. This could be done through the rate of inflation.

SwFr 8.180 money arises from its subsequently confirmed by the carration purchase.

At the end of last year, the concern's capital base. This foresaw raising the share capital form just over SwFr 285m banks, securities and other the concern's 2 capital base. This showed "cash in hand and at banks, securities and other the concern's 2 capital base. This showed "cash in hand and at banks, securities and other the concern's 2 capital base. This showed "cash in hand and at banks, securities and other the concern's 2 capital base. This showed "cash in hand and at banks, securities and other the concern's 2 capital base. This showed "cash in hand and at banks, securities and other the concern's 2 capital base. This foresaw raising the share capital form just over SwFr 285m and other the concern's 2 capital base. The content of the share capital form just over SwFr 285m and other the concern's 2 capital base. The content of the share capital form just over SwFr 285m Hills Brothers and MJB.

Nestle has already made clear

registered share of SwFr 100
nominal value between July 11
188. The exercise price will be SwFr 3,500 until midDecember, 1986, and will then increase to SwFr 3,750. Last Friday, the Zurich Stock Exchange quoted Nestle's registered shares at a record price of SwFr 3,500.

On top of the SwFr 300m resulting from the actual bond issue, Nestle will raise at least a further SwFr 350m of equity

Hills Brothers and MJB.

Nestle has already made clear that it does not intend to rely on its SwFr 6.3bn cash mountain to finance acquisitions.

Last year Dr Arthur Fuerer.

The same time, Nestle obviously benefits from Switzerland's low coupon levels.

Yet these are not the main considerations for the company's market debut.

The 300,000 new registered

nation.

As far as the new borrowing

market debut. The 300,000 new registered

coupon levels.

Yet these are not the main in a reduction of the Swiss considerations for the company's majority stake in overall capital to be a supersidered.

an acceptable level.

ing rights was intended to The point is that registered guarantee option or conversion shares, as their name suggests. rights or for other purposes in are entered into a register. The They also had another purpose. Although the new category of equity is without voting rights, the introduction of the bearer certificates. bearer certificates — the first block of which was issued last of registered shares are Swiss autumn — could have resulted Apart from the desired broaden-in a reduction of the Swiss ing of Nestle's capital base, the ajority stake in overall capital current deal will thus offset below what Nestle considered any excessive foreign stake in

Berrowers 8.5. DOLLARS Midded Bank (h) 11 Surver let. Fiz. 1 Credito Ratione (c) 11 Contro \$ OUB Ø1 American Gen. Corp. \$ Korea First Bank (b) 11 CSX 1 Citiconp 1 Canadian Dollars Shell Coneds 1 Conadian Not. Roil. 1 City of Montroal 1 AUSTRALIAN DOLLARS Westpac Banking 1	750 100 100 100 100 100 300 50 100 100	Naturity 1992 1992 2000 1990 2006 1995 1992 1993	7 7 15 5 18 7 10 7	% 11½ 11½ 166 (3) 16% (6%-7% 14 11½	Price 109- 109 109 106 951/2 (100) 100 951/4 100	S. Montager Searce Int. Chase Makertan Homera Int. Cisto Hoyal Bank CSTB Homera Int. CSTB Homera Int.	11.500 18.885 11.55c 11.54c
Nidiaed Bank (h) 11. Sunwa Int. Fiz. 1 Cradio Italiana (e) 11 Cradio Italiana (e) 11 Conon 5 OUB Ø 1 American Gen. Corp. 5 Korea First Bank (b) 11 CSX 1 Citicony 1 CANADIAN DOLLARS Stud Conada 1 Canadian Hat. Roll. 1 City of Montreal 1 AUSTRALIAN DOLLARS Westpac Banking 1	759 186 198 199 386 50 198 188	1992 1982 2000 1990 2006 1995 1992 1995	7 15 5 19 10	111/2 1/16 (3) 10% (6%-7% 1/4 111/2	188 198 196 951/2 (168) 100 997/4	Seases Int. Chese Mahattan Honara Int. Orion Hoyal Bank CSFB Honora Int. CSFB	11.50 18.88 11.55
Sunwa Int. Fiz. ‡ Credito Radione (c)†‡ Contro Radione (c)†‡ Contro S ONES ؇ American Gen. Corp. S Rorea First Bursk (b)†‡ CSX ‡ Citicotro ‡ CANADIAN DOLLARS Steel Conadia ‡ Conadian Hat. Roil. ‡ City of Montroel ‡ AUSTRALIAN DOLLARS Westpac Banking ‡	106 108 108 199 306 50 100 188	1992 2000 1990 2006 1995 1992 1995 1993	7 15 5 19 10	111/2 1/16 (3) 10% (6%-7% 1/4 111/2	188 198 196 951/2 (168) 100 997/4	Seases Int. Chese Mahattan Honara Int. Orion Hoyal Bank CSFB Honora Int. CSFB	10.80 11.55
Credito Ruliums (c) † ‡ Caron S BUB Ø ‡ American Gen. Curp. S Korea First Berk (b) † ‡ CSX ‡ Educory ‡ CANADIAN DOLLARS Shell Coractian 1 to The Tollars Chy at Montrool ‡ AUSTRALIAN DOLLARS Nestpace Banking ‡	198 198 199 368 50 100 198	1992 2000 1990 2006 1995 1992 1995 1993	7 15 5 19 10	%6 (3) 10% (6%-7% 11/2 11/2	198 198 991/2 (108) 108 997/4	Chese Maketten Nonara Int. Orien Royal Bank CSFB Nonara Int. CSFB	18.88 11.55
Canon 5 DUB (0 1 DUB	108 199 366 50 100 196	2800 1980 2006 1985 1992 1995 1892 1893	15 5 15 10 7	(3) 10% (6%-7% 11/2 11/2	196 95½ (100) 100 99%	Hoeura Int. Orien Hoyal Bank CSFB Homura Int. CSFB	11.55
ONE ؇ American Gen. Corp. 5 Korta First Benk (b) †‡ SSX ‡ SSX † Sicotp ‡ CANADIAN DOLLARS Shell Cenada ‡ Çanadian Not. Roil. ‡ Çity of Montreal ‡ AUSTRALIAN DOLLARS Westpac Banking ‡	199 306 50- 100 196	1990 2006 1995 1992 1995 1995	5 15 18 7 18	16% (6%-7% % 11½ 11½	991/2 () (100) 100 99%	Orien Hoyal Bank CSFB Nomura Int. CSFB	11.55
American Gon. Corp. 5 Korta Frat Benk (b) † ‡ CSX ‡ Citicony ‡ CANADIAN DOLLARS Shell Canada ‡ Canadian Not. Roil. ‡ City of Montreal ‡ Austral Booking ‡	308 50- 108 108 75	2008 1985 1992 1995 1995	15 18 7 18	(674-74 Va 1142 1142	(100) 100 99%	CSF8 Nomura Int. CSF8	11.55
Korta First Bunk (6) † ‡ SSX ‡ STOCKY † STOCKY † CANADIAN DULLARS SHAD Canada ‡ Çenadian Nat. Roll. ‡ Çity af Montroel † AUSTRALIAN DULLARS Nestpac Banking ‡	50- 109 108 75 100	1995 1992 1995 1995	10 7 10	111/2 111/2	100	Nomura int. CSFB	
CSX † Toticoto † Canadian Dollars Seef Conedia † Conedian Not. Roll. † Conedian Not. Roll. † Conedian Not. Roll. † Australian Dollars Westpac Banking †	100 100 100 75 100	1992 1995 1992 1993	10	111/2 111/2	99%	CSFB	
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CANADIAN DOLLARS Shell Cenade † Conadian Not. Roil. † City of Montreal † AUSTRALIAN DOLLARS Westpac Banking †	75 100	1592 1993	7				
Seel Conada † Conadian Not. Roil. † City of Montrool † CUSTRALIAN DOLLARS Westpac Banking †	100	1993	7				
Conacion Not. Roil. ‡ City of Montreel ‡ AUSTRALIAN DOLLARS Westpac Banking ‡	100	1993		111/4	1801/4	Weed Gundy	11.192
City of Montreal 1 AUSTRALIAN DOLLARS Westpac Banking 1			À	113%	180	Salemon Brothers	11.379
AUSTRALIAN DOLLARS Westpac Banking (-	1995	18 ·	1132	160 -	Societo Generale	11.58
Westpac Banking 1							
	40	1388	. 3	131/2	180	Orion Royal Bank	13.50e
Arce Fin. Services ‡	35	1998	5	14 -	1807/4	Salomon Brothers	13.927
I-MARKS						 	
Comparations Comparations CBS	.388	1895	ا تر <u>40 ب</u>	֓֞֓֞֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓֓	- 58	Commerzbank	7.177
Jonnya zitenk ‡	300	2908	15	8	.331/2	Commorzhank	7.563
38.	- 200	1997	12	7%	.99%	Destache Bank	7.407
TWISS FHANCS					400	1750	· · · · · · · · · · · · · · · · · · ·
Coshiba Eng. & Con. **¶‡	78	1990	_	3%	188	HES .	3.375
	50 max	1995	, -	6¼ 3 ¼	100 180	Soditic SRC	6.25 9 3.375
Idelyo Bec. Reil * 91 Justin But. Power 1	58. 180	.~1995 . 1995	-	5% 5%	253/4	SRC	5.784
anabe Seiyaku ** 51	100	1998	_	11/2	-100	UBS	1:580
rmenicas Medical II	200 mex		_	(5)	•	Seditic	
errevia d'Stato	100 max		_	(5%)	180	Bae Gutzeriller, K.B.	
errovie d'State (a)†	100 asx		_	1/2	- 180	Bge Gatzwiller, K.B.	-
tomen & Co. ‡	58	1983	_	5%	190	Banca del Gottardo	5.750
okokama Robber 1	50	199D	_	(31/2)	•	Banque Parities	•
ekuyama Soda ""1	\$0	1998	_	544	99%	UBS	5.803
tekahayeshi **	38	1980	-	(5 ⁷ /4)		SBC	
oboku Bec. Pwr **‡	158	1998	_	5%	1801/4	CBS	5.691
lertogen Energy * *‡	50 ·	1990	-	F¼	188	Banque Scandineva	6.256
entineatal Health 3	50 mex	1995 1990	-	(6) 57/4	190	Boe Gutzwiller, X.B. Handelsbank	5,750
Meisei Iral. Co. * "‡	30	1880		294	199	THE REAL PROPERTY.	3./36
Clis	- 456	4040		Jihn .	108 .	Spigmon Brothers	
lender (d)	. 150 75	1990 1993	5	. recep	100	Sociati e (man)	5.008
Philips lut, Fin. 1 Tokohama Asia 1	/a 32	1993	714	3 95½	100	DOS MIK. E LEMBRIK.	9.825
	40	1992		944	9934	Boe Bruz, Lembert	9,300
ouncil of Europe	20	1995	27 18 T	91/2	108	Bge Brux, Lambert	9.500
IAC-COB Serings Bk	28.5	1993	8	93/4		Kradisthank lat.	
UNLDERS'						· · · · · · · · · · · · · · · · · · ·	. :
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rep Leoschot." I	50	1990	5	71/2	991/2	F von Executor	7.624
CHWEGIAIP KROKE							_ [
'AS	280	1993		(18¥e)		Claristianie Bank	<u> </u>
ER .		4005		~ .		Maria - 6	
Maloysia ‡ Not yet priced tores.	39bn	1995	5 Convertible.	7.3	59½	1 With equity warrants.	7.372 Il Duel-Currency.

time is opportune.

Not yet priced. 1. Final torus. "Private placement. 3 Convertible. 1 F
Shareholders approved a (a) Vs over 6m libor. (b) Vs over 6m libor. (c) Vs over 6m libor.

Two-for-one stock split, effective from June 3. Power Corpora-

SBC to seek full banking licence in W. Germany

SWISS BANK Corporation, of Basle, is to apply to the West German authorities for an unlimited banking licence for a Frankfurt-based subsidiary.

Schweizerischer Bankverein (Deutschland), which would have initial capital of DM 100m (\$32m), is intended to start operations towards the end of this year, offering a "wide range of customer services in the commercial and securities sectors."

The SBC announcement marks

mercial and securities sectors."

The SBC announcement marks a further departure from the former tradition that major Swiss and German banks did not establish full operating subsidiaries in each other's countries.

While the big German banks

Further growth at Zayre

ZAYRE, the fast-growing U.S. London that sales totalled about discount department store \$755m, up 21 per cent from group, expects this week to report earnings of \$14m or 69 the year ended January 26, cents a share for the first quarter ended April 27, up \$80.3m or \$3.99 a share on sales sharply from the \$10.6m or 53 cents earned a year earlier.

We have a second a great earlier.

We have a second a great earlier.

Mr Maurice Segall, president has grown from sales of \$1.4bn and chief executive, said in in 1978.

First-quarter profits surge at Borregaard By Fay Gjester in Oslo

BORREGAARD, the Norwegian industrial group, increased first quarter profits to NKr 50m (\$5.6m) from NKr 30m in the same period last year, and results for the year should be better than the 1984 figure of NKr 166m, according to Mr Oddmund Sorhuus, the president. He told the shareholders' annual metting that in addi-

tion to the rise in ordinary profits, the group had booked and extraordinary profit of about NKr 80m in the first quarter in connection with the sale by Norsk Hydro of its stake in a chlorine plant, and its acquisition of the food interests of Nora Industrier. • Ardal og Sunndal Verk (ASV), Norway's largest aluminium concern, achieved a first quarter profit of NKr 160m—in line with budget targets and "a good result in view of the present market situation," the group says. It expects results for 1985 as a whole to be satisfactory but not as good as last year, when a record profit of NKr 1.92bn

ASV is paying the state—its ole shareholder—a 18 sole shareholder—a 16 cent dividend for 1984.

Power Corp. curbs debt and aims to lift stakes BY ROBERT GIBBENS IN MONTREAL

POWER CORPORATION of intended to raise its voting subsidiaries, has reduced its 2 Oper cent or more.
debt substantially and is now Power Corporation and subenabled the parent holding company to cut its debt to C335m. The parent now has maximum flexibility for further expansion, said Mr Desmarais. About 35 per cent of group assets are now in the U.S. and the contract of the contract

further investment there is

Canada, the holding company interest in Pargesa Holding of controlling major financial ser. Switzerland, the international vices, industrial and resource investment banking concern, to

looking for a new project or an acquisition, according to Mr acquisition and subsidiaries hold a total of nearly actual acquisition acquisition and subsidiaries hold a total of nearly acquisition acquisition, according to Mr ac in Canadian Pacific when the

tion's net earnings in the first quarter were C\$19.8m or 71 cents a share, against C\$11m or ikely.

43 cents, on revenues of
He said Power Corporation C\$25.2m against C\$19.7m.

Wider loss for Bastogi

Icahn considers TWA takeover bid

MR CARL ICAHN, the Wall Street investor and takeover specialist, is couragement to make a merger proposal, he added, while a leveraged buyout agreement, ouragement to make a merger proposal, he added, while a leveraged buyout agreement, vielding Mr Icahn a profit on a hostomorphism of the stake he had taken one possibility Mr Icahn said he is considering is a "merger or businer cent stake in the company.

The group had been given no enamer a leveraged buyout agreement, vielding Mr Icahn a profit on a hostomorphism of the stake he had taken one possibility Mr Icahn said he is considering is a "merger or businer cent stake in the company.

per cent stake in the company.

4771

Union

BASTOGI, the Italian financial and industrial company which and industrial company which the company's heavy financial the company's heavy financial company which the company's heavy financial the company's heavy financial company which the company's heavy financial company which the company's heavy financial company which he acquired last year for \$469m\$. The debt was only recently reduced from 1.246bn via the sale of Bastogi's stake in Pierrel, the pharmaceuticals concern.

The deficit, up from L16.7bn

In a filing with the Securities and the Securities and the Company.

In a filing with the Securities and frequently used by managements recently to escape the attention of pany which he acquired last year investors like Mr Icahn, while give in the company.

In a filing with the Securities and the company which he acquired last year investors like Mr Icahn, while give in the company which he acquired last year investors like Mr Icahn, while give in the unwanted shareholder a premium on the acquired last year investors like Mr Icahn, while give for \$1469m\$. In a filing with the Securities and the company which he acquired last year investors like Mr Icahn, while give in the company.

In a filing with the Securities and the company which he acquired last year investors like Mr Icahn, while give in the company investors like Mr Icahn, while give investors l

April 1985

All of these Securities have been sold. This announcement appears as a matter of record only.



U.S. \$150,000,000 Wells Fargo & Company

Floating Rate Subordinated Notes Due 1994

MORGAN STANLEY INTERNATIONAL

GOLDMAN SACHS INTERNATIONAL CORP.

AMRO INTERNATIONAL

BANK OF TOKYO INTERNATIONAL

BANKERS TRUST INTERNATIONAL

BANQUE BRUXELLES LAMBERT S.A.

BANQUE INDOSUEZ

BARCLAYS BANK GROUP

CREDITANSTALT-BANKVEREIN

DRESDNER BANK

EUROPEAN BANKING COMPANY

DAIWA EUROPE

FUJI INTERNATIONAL FINANCE

IBJ INTERNATIONAL

KLEINWORT, BENSON

LTCB INTERNATIONAL

S.G. WARBURG & CO. LTD.

MITSUBISHI FINANCE INTERNATIONAL MITSUI TRUST BANK (EUROPE) S.A.

MITSUBISHI TRUST & BANKING CORPORATION

THE NIKKO SECURITIES CO., (EUROPE) LTD.

SAMUEL MONTAGU & CO. MORGAN GUARANTY LTD

NOMURA INTERNATIONAL ORION ROYAL BANK

NIPPON CREDIT INTERNATIONAL (HK) LTD.

SANWA INTERNATIONAL

SALOMON BROTHERS INTERNATIONAL

SOCIETE GENERALE DE BANQUE S.A.

SUMITOMO TRUȘT INTERNATIONAL

SWISS BANK CORPORATION INTERNATIONAL

TORONTO DOMINION INTERNATIONAL

This announcement appears as a matter of record only.

INMARSAT Appreciate a feat the contract of a party

"我们就是我们被我们被我们

INTERNATIONAL MARITIME SATELLITE ORGANIZATION

Financial Advisor for

The Second Generation Space Segment Project

Corporate Finance Group

Bank of America NT & SA, London

Project Finance Group, London

BankAmerica Capital Markets Group

Bank of America

All of these Securities have been offered outside the United States. This announcement appears as a matter of record only.

New Issue/April, 1985

£40,000,000

McDonald's Corporation

10%% Notes Due April 17, 1990

Kleinwort, Benson Limited

Salomon Brothers International Limited

Merrill Lynch Capital Markets

Amro International Limited

BankAmerica Capital Markets Group

Bankers Trust International Limited

Barclays Bank Group

Bayerische Vereinsbank Aktiengesellschaft

Credit Suisse First Boston Limited

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

First Chicago Limited

ver bid

ged buyout agenc is leakn a profit out he had taken

ssibility Mr Icalm 🛫

ring is a merger telt sination" with ACT be

industrial equipment ch he acquired let a . In addition, he sal:

ronsult TWA manager ulation and imples

1

ture policy.

Morgan Guaranty Ltd Hill Samuel & Co. Limited

Morgan Stanley International

Nomura International Limited

Société Générale

PaineWebber International

Swiss Bank Corporation International Limited

Société Générale de Banque S.A.

Union Bank of Switzerland (Securities) Limited

S.G. Warburg & Co. Ltd.

Salomon Brothers International Limited

Banque Bruxelles Lambert S.A.

Deutsche Bank Aktiengesellschaft

CIBC Limited

Dresdner Bank Aktiengesellschaft ,

Samuel Montagu & Co. Limited Swiss Bank Corporation International Limited

Société Générale de Banque S.A. Union Bank of Switzerland (Securities) Limited

S. G. Warburg & Co. Ltd.

Wood Gundy Inc.

nerciele Italiana BankAmerica Capital Markets Group Bank Gutzwiller, Kurz, Bungener (Overseas)

Den Danske Bank Daiwa Europe

Dominion Securities Pitfield Limited Girozentrale und Bank der österreichischen Sparkassen

Morgan Guaranty Ltd

Prudential-Bache

enska Handelsbanken Group

All of these Securities have been offered outside the United States. This announcement appears as a matter of record only.



New Issue /April, 1985

U.S. \$150,000,000

Merrill Lynch Capital Markets

State Bank of New South Wales

Credit Suisse First Boston Limited

IBJ International Limited

New South Wales Treasury Corporation

(A statutory corporation constituted by the Treasury Corporation Act, 1983, of New South Wales)

11%% Guaranteed Bonds due 1990

Payment of principal and interest unconditionally guaranteed by

The Crown in Right of New South Wales

Salomon Brothers International Limited Morgan Stanley International

Banque Bruxelles Lambert S.A.

Deutsche Bank Aktiengesellschaft Nomura International Limited

Union Bank of Switzerland (Securities) Limited

Orion Royal Bank Limited S. G. Warburg & Co. Ltd. Yamaichi International (Europe) Limited

ene Bank Nederland N.V. 🛮 Banca del Gottardo 🔝 BankAmerica Capital Markets Group 🗡 Bank Gutzwiller, Kurz, Bungener (Overseas)

Banque Générale du Luxembourg S.A. Banque Internationale à Luxembourg S.A. **Banque Paribas Capital Markets**

Citicorp Capital Markets Group County Bank Erakilda Securities

Morgan Grenfell & Co.



Can. \$100,000,000

Canadian National Railway Company

121/2% Notes Due April 15, 1995

Orion Royal Bank Limited

Credit Suisse First Boston Limited

European Banking Company

Morgan Grenfell & Co.

The Nikko Securities Co., (Europe) Lid. Sal. Oppenheim jr. & Cie. PK Christiania Bank (UK) Limited

This announcement appears as a matter of record only

All of these Securities have been offered outside the United States.



New Issue/April, 1985

Yasuda Trust Europe

U.S. \$100,000,000

Taiyo Kobe Finance Hongkong Limited (Incorporated with limited liability in Hong Kong)

11%% Guaranteed Notes Due 1990

Guaranteed as to payment of principal and interest by

The Taiyo Kobe Bank, Limited

(Kabushiki Kaisha Taiyo Kobe Ginko) (Incorporated with limited liability in Japan)

The Taiyo Kobe Bank (Luxembourg) S.A. Salomon Brothers International Limited Morgan Guaranty Ltd **Shearson Lehman Brothers International**

BankAmerica Capital Markets Group Chemical Bank International Limited

Chase Manhattan Capital Markets Group Citicorp Capital Markets Group

Crédit Commercial de France

Crédit Lyonnais

Daiwa Europe Limited Hambros Bank Limited Goldman Sachs International Corp. Kleinwort, Benson Limited

Manufacturers Hanover Limited Samuel Montagu & Co. Limited

Svenska Handelsbanken Group

Toyo Trust International Limited

Merrill Lynch Capital Markets

The Nikko Securities Co., (Europe) Ltd.

Morgan Stanley International Nomura International Limited

Swiss Bank Corporation International Limited

Yamaichi International (Europe) Limited

Asronson Bros. 10p.....
BBA.
BBAN of Sootland £1...
Berclays £1...
&Berkeley Group...
Fisons...

iphi

FIXED INTEREST STOCKS

RIGHTS OFFERS

Circaprint up to £0.34m and expansion continuing

Circaprint Holdings, the USM-quoted maker of plated through hole circuit boards, raised pre-bax profits to £336,000 for the half year to Fegruary 28, 1985. This compares with £316,000 last time which included £150.000 received under a claim for loss of profits arising from the Aylesford fi,re.

Turnover for the period in-creased from £2.35m to £3.74m and was due to an improved customer base and to restored capacity destroyed in the anualy

Tax this time took £111,000. There was also an extraordinary credit of £9,000 (£100,000) relating to profit on sale of the old warehouse property. Earnings per 10p share are stated down

Dividends will continue to be declared with the full year's results. Last year 0.7p net was paid on £650,000 pre-tax profits. The group has made a major investment to develop a high multilayer facility adjacent to

Changes in company share

stakes announced over the past week include:

Miller and associates have acquired further shares amount-

Ing to 2.84 per cent lifting their combined interest in the equity capital to 16.25 per cent. Falcon Resources—Gulf In-

ternational and its wholly owned subsidiary, First Gulf Corpora-tion, have advised that following

the purchase of 100,000 shares, the group now beneficially owns

1.3m ordinary sheres (8.39 per

Polymark International—On May 2, the Meyer Family Trust,

who own more than 5 per cent of the ordinary shares sold 30,000 reducing its holding to

Unigroup-Messrs.

BOARD MEETINGS

technical information. Neu-werger has detailed experience

3, Clabir International Corporation new holds 1.63m ordinar

Hartons Group Michael Mai-mann has reduced his holding to

3.47m ordinary shares (8.1 per

SGB Group—N. L. Clifford-Jones, a director, disposed of 15,000 beneficial shares, leaving

Peters Stores—Mrs S Feld, a director, on May 7, sold 20,000 ordinary shares at 641p and trustees of Mrs S Feld's trust for her

children have sold 30,000 ord-inery shares at 614p, Mrs Feld's beneficial holding is now 432,552 archives.

Frey, a director, on April 29 sold 25,000 shares in which he had an

Wells Fargo

& Company

U.S. \$250,000,000

Floating Rate Subordinated Notes

due 1997

In accordance with the

is hereby given that for the Interest period 13th May, 1985 to

13th August, 1985 ne Notes will carry an Intere Rate of 8%s% per annum.

Interest payable on the relevant

interest payment date 13th August, 1985 will amount to JSS218.82 per US\$10,000 Note

Agent Bank: Morgan Guaranty Trust Company of New York

Floyd Oil Participation

483,552 ordinary.

his holding at 57,830 shares.

holds 1.63m ordinary

The following companies have notified detss of board meetings to the Stock Grand Matropolitan May 15 Exchange. Such meetings are usually McCorquodale. June 4 May 16 Cambrian and Gen. Securities May 15 Line 4 May 16 Chamberlin and Chamberlin and Gen. Securities May 16 Cambrian and Gen. Securities May 16 Cambrian and Gen. Securities May 16 Cambrian and Gen. Securities May 16 Line 4 May 16 Chamberlin and Gen. Securities May 16 Cambrian and Gen. Securities May 16 Cambrian and Gen. Securities May 16 Line 4 May 16 Chamberlin and Hill May 16 Chamberlin and Hill May 29 Line 1 Cambrian and Hill May 16 Chamberlin and Hill May 29 Line 1 Cambrian and Hill May 29 Line 1 Cambrian and Hill May 16 Chamberlin and Hill May 29 Line 1 Cambrian and Hill May 16 Line 1 Cambrian and Gen. Securities May 12 Line 4 May 16 Line 4 May 16 Line 1 Cambrian and Gen. Securities May 16 Line 1 Cambrian and Gen. Securities May 16 Line 4 Line 4 May 16 Line 1 Cambrian and Gen. Securities May 16 Line 4 Line

Stylo May 15 Tern Group

benefits are expected to accrue in has formed a technical alliance the company's next financial with a leading West German

year.

The full potential from the investment made over the past 13 months in the most modern plated through hole plants at both the Aylesford and Exmouth factories has yet to be seen. The group's order book is

SHARE STAKES

national—G. W. Holmes, a direc-tor, on May 8, sold 100,000 ordinary shares.

ordinary shares.

Habit Precision Engineering—
On May 3, J. Mayne, the chairman, purchased 46,000 shares.

Banro Industries—C. H. Industrials on the following dates

acquired an interest in the shares listed—18,209 on April 12; 22,850 on April 15; 2,000 on April 16; 720,150 on April 17; 105,000 on April 23. CH is now interested in 1,602,503 shares.

Marshall's Universal—R. L.

marshau's Universal—R. L. Doughty, a director, purchased 20.835 ordinary shares.
Francis Sumner — Michael Malmann has increased his holding to 1.9m ordinary shares (7.1 per cent).

Following the acquisition of 25,000 sh 25,000 ordinary shares on May interest.

Yelverton Investment

Lancashire & Yorkshire Assurance Society

NOTICE IS HEREBY GIVEN that the Annual General

Meeting of the Society will be held on Tuesday 28 May 1985 at 11.30 am at the Clifton Ford Hotel, Welbeck Street,

(2) To receive and consider the Accounts of the Society

(3) To re-elect Rear Admiral H. C. N. Goodhart as a

(4) To transact any other business of the Society in

Registered Office: Barkers Pool House, Burgers Street, Sheffield S1 2PT A member entitled to attend and vote at this meeting may appoint a proxy (who need not be a member of the Society) to attend and vote in his place.

A form of proxy may be obtained on application from the Society's registered office and must be completed and signed by the mamber and returned to the Secretary of the Society not less than 24 hours before the date of the meeting.

for the year ended 31st December 1984 and the

member of the Committee of Management who, in

accordance with Rule 12, retires by rotation and offers

BY ORDER OF THE COMMITTEE

Change of Address

WICO, GALLOWAY & PEARSON LIMITED

MEMBER OF THE STOCK EXCHANGE

From today our new Head Office address is:

119 Cannon Street, London EC4N 5DD.

Telephone: 01-623 9292. Telex: 885384

Our Private Clients Business will be carried out

at our branch office at:

154 Bishopsgate, London EC2M 4XB.

London, W1 for the following purposes:-

(1) To receive the Chairman's Report

Auditors' Report thereon

himself for re-election

13 May 1985

the existing factory at Aylesford.

This will be fully operational from September 1985 and the into the U.S. export market and of high volume multilayer board production, particularly for the micro-computer industries.

Selincourt expected

and fabrics company which is resisting a £17.5m takeover bid led by Mrs Jennifer d'Abo, is expected to disclose 1984.85 profits of around £1m when it reveals details of its defence plan shortly.

Selincourt, which is still recovering from the textile recession, made pre-tax profits of £791,000. in the year ended January 1984. It is also likely to challenge a claim by Mrs d'Abo, head of the Ryman office d'Abo, head of the Ryman office equipment chain, that the company invited her to become a design consultant last November. The approach, Selincourt says, came from Mrs d'Abo.

Mrs d'Abo, who is making her bid through a publicly quoted shell company Stormgard, said in her offer document that "there is great potential within the Selincourt group but this

the Selincourt group but this potential is not currently being maximised."

Mrs d'Abo has the backing of five Institutions for her bid. They are Foreign & Colonial Management, Grindlays Brandts, the Life Association of Scotland, the Scottish American Invest-ment Company and the Scottish

Northern Investment Trust.
The institutions will inject £5m of new capital into Selin-

BAe offer

A quarter of a million inves-tors have applied to buy shares

This level of applications will probably be seen by the Govern-ment as a success for its policy of not attracting as many "new investors" as was the case with

no television advertising cam-

for-four rights issue.

general warehouseman, tumbled general wavenouseman, tumbled from £126,000 to £5,000 in the year to January 31, 1985 and the final dividend is cut to 0.6p (2p) for a net total of 1p, against a previous 2.5p. Turnover, excluding VAT, totalled £3.78m

Electra

FT Share Information The following securities have been added to the Share Infor-

FORSTA SPARBANKEN U.S.\$40,000,000

Notes due 1990

In accordance with the pro-visions of the Notes notice is visions of the Notes notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 9% per annum. The Coupon Amount of US\$230.00 will be payable on 14th November, 1985, against the surrender of Coupon No. 5. 12th November, 1984

Telephone: 01-247 7631. Telex: 884451 13th May 1985

Warner Estate midway advance

An increase in taxable profits £325,000 (£283,000). from £1.51m to £1.63m was Net profits carachieved in the half year to end £254,000 (£828,000)

raised by 20 per cent to 6p net. Total turnover amounted to Alsm, down from #5.03m' generating operating profits of #1.35m, compared with #1.27m—the taxable result was struck after interest of #47,000 (#49,000) and included investment income and other interest received of

Net profits came out at 1954,000 (£828,000) after tax of March 1985 by Warner Estate £671,000 (£677,000) after 12x of £671,000 (£677,000). There were Estated earnings per share were the at 9.36p, against 7.87p, and warner has completed the purthe interim dividend has been chase of the shop investment in

chase of the shop investment in London included in capital commitments in the 1983-84 accounts. Since the end of the interim period, contracts have been exchanged for the acquisition of an office property in central London—the aggregate cost of these two properties will be nearly £4m.

Increased activity levels for Yorkshire Chemicals

At the annual meeting of Yorkshire Chemicals, Mr Alan G. Martin, the chairman, said that the increased levels of activity in the latter months of 1984 had continued during the first quarter of 1985.

He said the group expected that saies this year would be divided about 70-30 between dyestuffs and speciality chemicals, but that their profit contributions would be roughly equal.

The company was undertaking a systematic search for additional activities in appropriate fields that would broaden its manufacturing and marketing At the annual meeting of

manufacturing and marketing base, and provide further opportunides for profitable growth.

He said that over 80 per cent
of the group's total sales were in
overseas markets, and were invoiced in foreign currencies. In his annual statement he had stated that sterling had become more competitive.

However, between writing that and the report being circulated the position had reversed he said. This volatility was not conducive to international trade. The group would ride the storm, but believed that a clear consistent exchange rate

policy on the part of the UK authorities was long overdue. Sales of speciality products had grown nearly four-fold since 1981 and the speciality products division was making a significant contribution to group profits, Mr Matin said. The plant for the manufacture

of high purity sulphones for the photographic and engineering plastics industries — commis-sioned during 1984—was operat-ing at above designed capacity, and the group intended to double capacity before the year end. Market conditions for textile tough, with structural over tough, with structural over-caparity world-wide and intense downward pressure on prices. Although the group had in-creased profits from textile dyestuffs in each of the past three

years the returns were inade-quate, the chairman said. The group was currently engaged in a significant programme of change designed to concen-trate dyestuff manufacture in its most modern plant, to simplify production range and to reduce the amount of working capital tied up in its colours business.

CCL marginally higher

Notice to Holders of

Citicorp Person-to-Person, Inc.

(Incorporated in the State of Delaware)

U.S. \$400,000,000 Guaranteed Floating Rate Subordinated Capital Notes Due October 30, 1996

U.S. \$250,000,000 Guaranteed Floating Rate Subordinated

Capital Notes due January 30, 1997

Citicorp Banking Corporation (the "Company") has assumed the obligations of Citicorp Person-to-Person, Inc. ("CPTP") with effect

from May 1, 1985, in respect of the U.S. \$400,000,000 Guaranteed Floating Rate Subordinated Capital Notes due October 30, 1996, and U.S. \$250,000,000 Guaranteed Floating Rate Subordinated Capital Notes due January 30, 1997 (collectively, the "Notes") issued by CPTP under Indentures (collectively, the "Indentures") dated as of

October 30, 1984 and January 30, 1985 between CPTP, Citicorp and Morgan Guaranty. Trust Company of New York. The assumptions were made pursuant to the Notes by Supplemental Indentures dated as of May 1, 1985 to each of the Indentures.

New Note Certificates will not be issued to reflect the assumption by

the Company, and the Guarantees of Citicorp will remain in effect.
Application has been made for the Notes as obligations of the Company to be admitted to the Official List by the Council of The Stock

May 13, 1985

Clerical Medical

- 15 St. James's Square, SW1Y 4LQ 01-930 5474

Unconditionally guaranteed by

concern, CCL Group showed a marginal increase from £524,000 to £551,000 in 1984, on a turnover of £10.04m, against £9.87m. Mr D. I. Worthington, the chair-man, says that although the year was not an easy one, excellent re-sults were achieved by the major group company, CCL

major group company, CCL Systems. However, profits were ait by the performance of the South African subsidiary. The final dividend is 6.4p net making an unchanged total of 8.4p per £1 share. Earnings per share are stated as 41p (43p) basic or 27p (23p) fully diluted.

The company's shares are traded on the over-the-counter market made by Granville & Co.

Tax took more at £271,000
(£236,000) giving a lower net
balance of £280,000 (£288,000).
Last year there was also an
extraordinary charge of £366,000.
Preference dividends absorb
£138,000 (same) and ordinary
payments cost £29,000 (same).

CCI. Systems raised profits by

to £824,000 on turnover up by 5.8 per cent. Mr Worthington says this has been the result of much effort being devoted to improvement of existing product lines, which is beginning to bear fruit. Determined efforts continne to be made to obtain a ness, at improved margins, and yield based on prospectual wherever mostible larger share of available busi-

dominant feature of the com pany's business and in the last few weeks a major order for the supply of materials to be used in the construction of an Italian nuclear reactor has been obtained.

The chairman says he firmly believes that most of the group's problems are behind it and that "we can look forward with confidence to a sound and-expanding future."

CCL Systems raised profits by electricity distribution industry.

PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the fellowing table. The dates shown are those of last year's amouncements except where the forthcoming board meetings (indicated thus*) have been officially notified. Dividends to be declared

will not necessar "Announcement la	lly be at the	amounts in the co	lumn headed
Mundancement 1	ast Jear.		
•	Алпоивсе-		Announce-
Data	ment lest	Date	ment lest
	year		yeer
Aitken HumeMay 2	9 (final 4.0	*Habitat	· ·
*Allied Irish		MothercareJune 8	Finel 4.5
BenksMay 2		Hanson_	
Allied-Lyone May 2	9 Final 4,39	TrustJune 5	loterim 1.75
Amersham		Harrisons and	
International June 1	1 Final 3.1	CrosteldMay 30	Final 26.0
Anglo Amer		Heeth C. EMay 18	Final 11.75
Corp SAJune	4 Final 85c	Hill	<u> </u>
Assoc British		SamuelJune 5	Final 7.5
FoodsMay 2' *Aust and NZ	Final 3.4 .	*Land	
	N 1	SecuritiesMay 14	Final 4.91
BankingMay 2 BOC		London and	.
*80CMay 1; *Bank of	3 Interim 3.15	NorthernMay 23	
IrelandMay 1	B Final 12.0	*MEPCMay 29	
	2. Interim 3.3	McCora dele June 5	
Besset Foods June 13		Metal BoxJune 12	Final 9.19
	Finel 4,55 L Final 5.6	Pegier	
BootsMay 30		HattersleyJune 6	Final 6.5
British and Com) LIMM 2'5	Pilkington	_'
ShippingJune 14		BrosJune 13	
Capital and	Finel 9,5	PlesseyMay 24	Final 2.24
CountiesMay 25	Finel 3.3	*RHM	Interim 1.6
Carleas	Finet a,s	Reed InthlJune 5	
CapelJune !	Final 1.75	Sainsb'y (J.)May 22 *SearsMay 14	Final 6.1
Cantrovincial	1 Litter 1'15	*SeersMay 14 *800 GroupJune 13	
EstatesJune 14	Elest 2 n	SketchleyJune 6	
CoaliteMay 30		Smith BrosMay 30	Finel 9.9
CourtauldsMay 2	Fine! 3.0	Steveley Inda June 14	Final 4.0
De La RusJune 5	Final 18.4		Final 9.5
Bliott (B.)June 14		*Tate & LyleMay 29	Interim 6.5
Entitlet Ching	, i mian mu	TescoJune 13	Final 26
ClaysJune 14	Interim 3.6	United	
ExtelMay 24		Scientific,May 16	Interim 2.0
Gerrard and Nat	•••	ValorJune 14	Final 2.926
DiscountMay 21	Final 9	WestlandJune 13	interim 3.0
Grand			
_ Metropoliten May 15	Interim 3.7	WhitbreedMay 22	Final 4.4

Dudley Brws...May 29 Interim 2.55 * Board meeting intimated. † Rights sue since made. † Tax free. § Scrip sue since made. † Forecast.

8 Lovat Lane London EC3R 8DT

Granville & Co. Limited

Over-the-Counter Market

Capitalisas	n·		Change	6	. V	· P/	Ē
., 10000's	Company	Price	CHOINE	diose	TIEIG		Fully
4,936	Ass. Brit. Ind. Ord	145	on week	giv.(F	7.	ACTUAL	taxed
, . · · —	Ass. Brit. Ind. CULS	150	÷ i	6.6 10.0	4.3	0.8	9.6
3,125	Airspring Group	54	T .	8.4	8.6		
850	Armitage and Rhodes	34	+ 1		17.9	-6.0	7.1
45,508.	Bardon Hill	146	Ŧ ź	2.9	8 6	4.2	7.1
2,860	Bray Technologies	52		3.4	2.3	14,7	24.5
1,977	CCL Ordinary	172	+. 2	3.9		6.3	7,3
_	CCL 11pc Conv. Pref	110	T 2	12.0	7.0	_	· .—
7,008	Carborundum Ord	1172		15.7	14 3	: 	
616	Carborundum 7.5pc Pt.	88	• - <u>.</u> .	4.8	4.2	~ 5.B	9.1
3.835	Debarah Servicas	49		10.7	12.2		·
20,441	Frank Horsell	320	=		. 13.3	4.7	7.5
	Frank Horsell Pr.Ord,87	260	-			12.9	16.8
4,189	Frederick Parker	29 29		9.6	3.7	10.4	13.7
1,052	George Blair	67	T 1	_	_		
812	ind. Precision Castings	20	1			3.8	7.7
14,524	Isis Group	185	= i .	2.7	13.5	5,5	5.9
5,468	Jeckson Group	100		15.0	8,1	7.3	13.3
33,003	James Burrough	105	. + 1	4.9	4.7	4.9	9,5
3.085	James Burrough Spc Pf.	238	_	13.7	5.8	8,4	8,4
8,962.	John Howard and G	89	-	12.9	14.5	-	_
3,760	John Howard and Co		d + 1	5.0	5.8	6.8	10.8
3,,00	Linguaphone Ord	225	+ 4	_	<u> </u>	8,3	8.6
	Linguaphone 10.5pc Pf.	98	_	15.0	15.3	,-	:
571	Minihouse Holding NV	645	- 5	6.9	7.1	28.1	25.8
	Rebert Jenkins	56	+ 4	50	8.9		
1.440	Scruttons "A"	34	-	5.7	16.6	17.9	4.1
1,855	Torday and Carlisle	76	_				17.3
T,436	Trevian Holdings	330	_	4.3	1.3	18.8	18.4
4,710	Unilock Holdings	30	_	1.3	4.3	14.6	21.0
12,793	Walter Alexander	100	+ 2	7.6	7.5	9.9	12.0
6,237	W. S. Yeates	224	÷ 3	17.4	7.5	8.9 E 4	10.9

to make £1m profit

Selincourt, the fashionware

Aylesford will be supported by Circaprint's new agreement with GEBR Neuweger of Frankfurt agreeing to pool expertise and technical information. Neu-

court while Mrs d'Abo intends to put up £300,000.

attracts ½m

in the £550m British Aerospace offer which closed on Friday. With a 55 per cent stake in BAe already reserved for the financial institutions, small investors will be favoured when the basis

of allocation is announced today.

investors" as was the case with British Telecom. When BT was floated last year 21m investors applied for shares.

BAe is seen as facing riskler markets than BT and is therefore less suitable for inexperienced investors. There has been according to adventions of the case of the case

paign.
The Government is selling its remaining holding of 48.4 per cent in BAe while the company is raising new funds with a one-

Bremner

Pre-tax profits of Bremner ing VA (£3.91m).

Because of a typographical error an article in last Saturday's paper stated that Electra investment Trust's \$40m fund raising would have, "an immediate diluting effect on existing shareholders." This should have read: "would have no ime-diate diluting effect . . ."

mation Service:— BTS Group (Section: Motor

Laidlaw Thomson (Industrials)
Pleasurama 7pc Conv. Cum.
Red, Pref. (Leisure)

Subordinated Floating Rate

Manufacturers Hanover Limited Agent Bank



State Bank of New South Wales U.S. \$50,000,000

NEGOTIABLE FLOATING RATE NON-LONDON CERTIFICATES OF DEPOSIT DUE NOVEMBER 1987

We hereby certify that the rate of interest payable on the above mentioned Certificates of Deposit for the interest period beginning on 13th May, 1985 and ending on 13th November, 1985 is 81%, per annum.

Agent Banic Morgan Guaranty Trust Company of New York,

(Incorporated in The Netherlands with limited liability) U.S. \$500,000,000 Junior Guaranteed FRNs Guaranteed on a junior subordinated basis as to payment of principal and interest by National Westminster Bank PLC (Incorporated in England with limited liability)

Notice is hereby given that the Rate of Interest has been

National Westminster Finance B.V.

fixed at 91/6% and that the interest payable on the relevant Interest Payment Date, November 13, 1985, against Coupon No. 3 in respect of US\$25,000 nominal of the Notes will be US\$1,165.97 and in respect of US\$5,000 nominal of the Notes will be US\$233.19. May 13, 1985, London

By: Citibank, N.A. (CSSI Dept), London Branch, Agent Bank

Financial times stock indices

	May 10	May 9	May 8	May 7	May	May	High 1	985 Low	Since Co	ompliation Low
Government Secs.	80.30	80,06	80,08	80.66	81.10	81,08	82.00	78.02	127.4	40.0
Fixed Interest	85,47	85,32	85,58	85.70	85.76	85,68	85.19	82.17	150.4	50,0
Ordinary	1001.9	991,1	988.5	985.8	989.9	989.9	1024,5	928.7	1024,5	40.0
Gold Mines	493.9	481.9	478,5	470.4	483,8	495,4	536,9	439.5	734.7	43.4
FT Act. All.Share	652.53	639,22	629,86	629.56	630,94	629,68	623.33	581.88	632.33	51.93
F7-SE100	1315.8	1308.3	1307.9	1305.5	1310.9	1809.1	1816.8	1206.1	1315:8	985.9

LADBROKE INDEX 991-995 (+6) Based on FT Index Tel: 01-427 4411

01-248 8000

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UK Equity Fund
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Overseas Fund

138.6 234.2 117.5 223.0 115.8 Index Linked Fund Stock Exchange Fund Prices 8th May 1985 Unit dealings on Wednesday izitial unit prices available on request, telephone 0272-290566

146.8 213.6

191.6 241.2 132.6

And the second of the second o

Upward tendency for gold market

"Will gold ever resume its former glory?" ask bullion dealers
Samuel Montagu in their latest
annual review. Their answer to
the rhetorical question is:
"History suggests that the long
bear market will not immediately
be replaced by rampant bullishness. A period of consolidation
is much more likely, but the
general tendency should be
upwards."

They suport "the assumption

11.5 15 14. 11.5 15 14.

5g2.0 12 U

and or payable or or of Assorted dividing their payable or or payable or or of Assorted dividing their payable of the first payable or the payable or their payable or their payable or of their payable or of

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They suport "the assumption that it is time to take a more positive view of gold" with the feeling that the U.S. dollar has peaked against a background of pointers to a slowing down in the country's economy," as a consequence inflation is likely to state up."

consequence innation is likely to pick up."

Samuel Montagu also believe that at the lower dollar price levels there is smilicient physical demand to absorb coming increases in gold production. They also feel that the major disinvestment in the metal seen during recent years has run its during recent years has run its

course.
Concern remains about the debt position of many lesser developed countries, but it is considered that the prospect of wholessle disming of the metal by them has receded. However, the prospect of possible damage of their debts to the financial system, particularly in the U.S.,

remains.
The next major review of gold will be coming along on May 28 when Consolidated Gold Fields is due to publish its highly regarded annual survey of the subject, "Gold 1985" by Louise of Rouley."

TR Technology net assets rise by 11.5% and revenue over £4m

TR Technology Investment Trust raised net asset value per 25p share, by 11.5 per cent in 1364-85 from 109.30 to 121.9p after deducting prior charges at par.

Net revenue climbed from 53.73m to 54.1m for the year to March 31. Stated exmings per 25p share were up 0.17p to 1.83p and a final dividend of 1.22p makes a total of 1.72p, against an adjusted 1.65p.

makes a total of 1.72p, against an adjusted 1.65p.

Total income increased from 58.44m to £10.38m. Debenture and loan interest payable was up sharply from £1.45m to £2.85m. Administration expenses took £879,000 (£644,000) and tax charge was £2.53m, against £2.62m.

The geographical spread of in-

UK 35 per cent and Japan 15 per cent. A change in emphasis from Japan to the U.S. reflected a belief that the Japanese market in general, and particularly technology stocks. nology stocks, appeared to be over valued.

Therefore, £15m was switched to the U.S. to take advantage of the depressed market in smaller technology companies.

As a result, TR Technology's holding in Berkeley has been reduced from 40 per cent to 16.4 per cent of the equity, but the company intends to retain the close relationship.

Further action was taken on currency early in March with the purpose of protecting the acount from a fall in the dollar technology companies.

In February this year, the—\$12m was borrowed for 18
Berkeley Consulting Group,
which represents the company's dollars were sold at \$1.07 and largest investment, achieved a proximately £15m invested in full quotation on the London UK Government stocks. As a restock Exchange in the name of suit, there is now virtually no Berkeley Technology. TR Technology sold part of its holdings and Berkeley raised approximately sure has also been reduced.

COMPANY NEWS IN BRIEF

Rightwise, plantation holding stated at 0.72p (1.45p). There ompany, turned in a pre-tax is no dividend for the year. rofit of £308,000 in 1984, against
£45,000 loss previously. After
Dealvest had a net asset value Rightwise, plantation holding company, turned in a pre-tax profit of £308,000 in 1934, against a £45,000 loss previously. After tax of £18,000 (£74,000 credit) stated earnings per 10p share increased from 1.4p to 11.4p.

Attributable surplus was £326,000, compared with £4.23m in 1983 which included an extra-Attributable surplus was £326.000, compared with £4.23m in 1983 which included an extraordinary credit of £4.2m. The company is a subsidiary of REA Holdings.

Taxable profits declined from £103,335 to £45,009 at Stormgard in 1984 as a result of a sharp fall in income from fixed asset

Fife Regional Council £1m; Hammersmith and Fulham (London Borough of) £2.5m; Cumnock and Doon Valley Dis-trict Council £0.5m.

Net assets/attributable to all shareholders equity of the Berry the total for the year to 9.982p the total for the year total fo * * * *
Net assets/attributable to all

in 1984 as a result of a sharp fall in income from fixed asset investments from £85,945 to £1,143.

Turnover slipped from £53,812 to £41,258. After tax at £13,336 (£39,437) earnings per share are

Good start made by Church in current year

Mr I. B. Church, chairman of Church & Co, told shareholders at the AGM that the year had started well and the factories were still "exceedingly busy."

Retailing in the UK was much better than the first quarter of 1984, while overseas, Caneda had better retail sales and had a good Government order for shoot. Government order for shoes. In the U.S., sales had not shown the same growth as in the first quarter of 1984, but Mr Church considered them to be

satisfactory.

Church had just opened a new shop in Boston and a new shop will also open in Atlanta in June or early July, he said.

Fundinvest improvement

Net asset value per 25p appiral share of Fundinvest increased to 379.6p as at March 31 1985, against 333.5p six months earlier.

Pre-tax revenue for the six months improved from £375,000 to £411,000. After tax of £129,000 (£114,000) stated earnings per 25p income share were 2.262p, against 2.071p. The net interim dividend is up from 2.071p to 2.262p—last year's final was 2.262p—last year's final was

3.038p.
Dividends and interest received bividends and interest received was little changed at £382,000 (£383,000). Deposit interest added £73,000 (£39,000) and underwriting and other commissions came to £12,000 (£8,000). Expenses and inter unchanged at £55,000.

SCRIMGEOUR, KEMP-GÉE & CO.

VICKERS da COSTA (U.K.) LTD. (both Members of The Stock Exchange)

wish to announce that as from today, Monday, 13th May, 1985, the merger of the two firms is effective. Citicorp International Bank Limited is a 29.9% limited partner in the new firm which will be trading as

SCRIMGEOUR VICKERS & CO.

Head Office: 20 Copthall Avenue, London EC2R 7JS Tel: 01-600 7595. Telex: 885171

Branch Offices: Jersey, Worthing, Yarm.

Scrimgeour Vickers & Co. will be working closely with VICKERS da COSTA LTD.

Head Office: Regis House, King William Street, London EC4R 9AR Tel: 01-623 2494. Telex: 886004

Branch Offices: Hong Kong, Tokyo, Singapore, Taiwan, Guernsey, Philippines.

Assoc. Co: New York & Los Angeles,



U.S. \$20,000,000

Bearer Depositary Receipts representing undivided interests in a Floating Rate Deposit finally due 1986

C. A. Cavendes

Sociedad Financiera

(Incorporated with limited liability in the Republic of Venezuela) evidenced by consecutive three month Certificates of Deposit

Notice is hereby given pursuant to the Terms and Conditions of the Bearer Depositary Receipts (the "BDRs") that for the three months from the BDRs will carry an interest rate of 81% % per annum.

On 13th August, 1985 interest of U.S.\$22.84 will be due per U.S.\$1,000 BDR and U.S.\$228.40 due per U.S.\$10,000 BDR for Coupon No. 24.

European Banking Company Limited (Agent Bank)

13th May, 1985



U.S.\$15.000.000.00 UNITED MIZRAHI INTERNATIONAL INVESTMENTS NV

> Guaranteed Floating Rate Notes 1986 14/5/85 to 14/11/85 the lives will interest rate of 9% per annum.
> Coupon Value U.S.\$460.00
> Listed on The Stock Exchange, London

THE NIPPON CREDIT BANK (CURAÇÃO) FINÂNCE N.V. US\$30,000,000



Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by

THE NIPPON CREDIT BANK LTD.

(Kabushiki Kaisha Nippon Saiken Shinyo Ginko)

In accordance with the provisions of the Agent Bank Agreement between the Nippon Credit Bank (Curação) Finance N.V. and Citibank, N.A., dated February 4, 1980, notice is hereby given that the Rate of Interest has been fixed at 8#2 pa and that the interest payable on the relevant Interest Payment Date, August 13, 1985, against Coupon No. 22 will be US\$111.01.

By: Citibank, N.A. (CSS) Dept.), Agent Bank

US\$100,000,000

Merrill Lynch Overseas Capital N.V

(incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Notes due 1987 Unconditionally Guaranteed by

Merrill Lynch & Co., Inc.

in accordance with the terms and conditions of the above-mentioned in accordance with the terms and conditions of the above-mentioned Notes and Fiscal Agency Agreement dated as of April 15, 1981, between Merrill Lynch Overseas Capital N.V., Merrill Lynch & Co., Inc., and Citibank, N.A., notice is hereby given that the Rate of Interest has been fixed at 8 ½ % p.a. and that the interest payable on the relevant Interest Payment Date, August 13, 1985, against Coupon No. 17 in respect of US\$5,000 nominal of the Notes; will be US\$109.41.

May 13, 1985, London By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBAN(





Strong performance from overseas interests

14.9% increase in pre-tax profits

Important acquisition in the U.S.A.

Mr Maurice Jenkins, Chairman

FROM THE CHAIRMAN'S REVIEW

In 1984 our Company showed a 14.9% increase in pre-tax profits over 1983. That this was achieved despite a fall in profits in the U.K. cement division underlines the strength of our growing and developing overseas interests. The U.K. cement division, which enjoyed a modest volume gain, endured a third year without a price increase and in 1984 suffered substantial additional costs, in part arising from the coal miners' strike, resulting in reduced profitability. This was offset by a recovery at Rom River Plasclip Limited, strong performance from our Australian and American cement interests, and a first time, four months, contribution from the Addison Corporation in the U.S.A.

The outlook for the current year is mixed. Our U.K. operations suffered a poor start. The adverse impact of the severe weather conditions, which particularly affected our major market areas, may be reversed by the end of the year, but the profit contribution to our first half results will inevitably be affected. However, prospects for the second half were improved by the announcement, in March, of a U.K. cement price increase averaging 41/2% from 1st June. This

increase, which is even below the current rate of inflation, is extremely modest in size after a three and a half vear freeze.

We expect another year of good performance in their local currencies from our overseas cement interests, both in Australia and the U.S.A., and from the Addison Corporation.

The acquisition, on 31st August, of the Addison Corporation, based in Atlanta, Georgia, provided a highlight for 1984. That company is involved in the wholesale distribution of joinery products to the building industry. The Addison Corporation is our first whollyowned subsidiary in the U.S.A. and the venture builds on the experience of the American market which we have gained through our related companies involved in the American cement industry. We perceive further growth possibilities for the Corporation and we are encouraged that, subsequent to

SALIENT FIGURES 1984 £'000 5,000 Turnover 148,679 138,587 United Kingdom Overseas 51,302 29,406 199,981 167,993 Trading profit 16,864 United Kingdom 15,332 9,287 5,989 Overseas 24,619 22,853 335 Net interest and investment income (521) 3,689 992 Related companies 24,180 27,787 Profit on ordinary activities before taxation 7,246 9,804 Taxation 16,934 17,983 Profit on ordinary activities after taxation

The salient figures are an abridged version of the Company's accounts which received an unqualified auditors' report and will be filed with the Registrar of Companies.

Earnings per share Total Dividend per share

the acquisition, four additional locations have been acquired; these will increase trading activities by over 50%.

The acquisition of Addison continues the Group's policy of seeking attractive areas for expansion, both in the U.K. and overseas in countries with good prospects of political stability and economic growth, and in products where our knowledge of the market or our technical skill is beneficial

In recent years our Company has carried out a substantial investment programme in modernising its U.K. cement plants. We have also made three investments in the U.S. cement industry resulting in a one third share in a group with current production capacity of 2.3m tonnes per annum. We continue to examine opportunities to acquire further overseas cement interests particularly in the U.S.A., but we believe the high prices being asked for U.S. cement operations, which reflect the vigorous growth which has occurred in that market, are less likely to offer attractive returns to our Company at the present time. We also

13.8p

5.8p

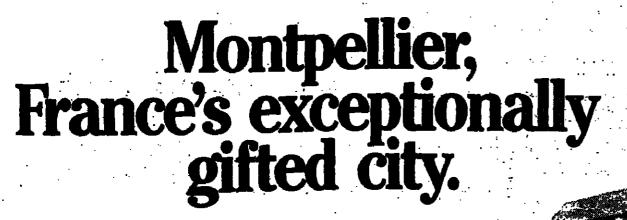
14.5p

6.2p

review regularly and frequently the return available from further major modernisation projects on U.K. cement plant. No such project is presently contemplated, but we see opportunities for relatively low levels of further investment which will yield good returns from raising further the efficiency of existing plant. We are also continuing to seek to add to our interests: by the acquisition of building industry related activities in the U.K. and overseas.

My sincere thanks go to all the Group's employees, both at home and overseas. for a successful year in 1984.

Copies of the Report and Accounts containing the full review by the Chairman can be obtained from the Secretary, The Rugby Portland Cement P.L.C., Crown House, Rugby.



Gifted in medical and pharmaceutical research.

in Montpellier, the public and private sector share the learning process, comparing results and exchanging know-how to mutual advantage. Major companies like SANOFI, BRISTOL-MYERS and ELSCINT have benefitted from the region's concerted research

Gifted in agricultural research. In the year 2000 it is estimated that four out of five people in the world will go hungry: reason enough for Montpellier to have become the world's leading research centre in tropical agronomy and a source of hope for Africa and the Third World countries.

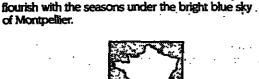
Gifted in research in electronics and advanced technology.

Montpellier has scored high in this sector by attracting the international "giant" I.B.M. and more recently INTERTECHNIQUE. This has led to the development of a vast network of subcontractors and a highly effective infrastructure to support the numerous national research centres.

Today, Montpellier is fostering the growth of a whole new generation of exceptional enterprises that can. hold their own with the keenest competitors in the international marketplace.

Festivals and cultural events of every kind

_and talented in all the arts. But Montpellier's no laboratory-bound intellectual! It's also a city of culture in the South of France, playing host to a brilliant galaxy of stars: ROSTROPOVITCH, NUREYEV, Sergio LEONE, MIRO.



M. le Directeur du DISTRICT DE MONTPELLIER 14, rue Marcel-de-Serres - 34000 MONTPELLIER - FRANCE Tel. (67) 52.18.19. - Telex : 490531 F



THE WEEK IN THE COURTS

When guilty intent is not a crime

English judges have appeared anything but eager to conduct a juristic courtship with either the administration of criminal justice or the substantive criminal law.

This is, in part, explicable by the absence until the beginning of this century of any appellate process and the very limited role of the House of Lords as the final court of criminal the final court of criminal appeal until 1960. When the Law Lords did become involved in the act of hearing criminal cases of general public importance; their record of sound decision-making was patchy, to

say the least. Last week's decision in Anderton v Ryan will appear as a redemption for many past judicial sins. The Law Lords (with the notable dissent of Lord Edmund-Davies, a former chairman of the Criminal Law Revision Committee) held that where a person dishonestly handles goods in the belief that they are stolen goods, but these goods are in fact not stolen, that person is not liable to be convicted of attempting dishonestly to handle stolen goods contrary to Section 1 of the Criminal Attempts Act

In short, their lordships have said in effect that no one can be guilty of the crime of The lower courts acted in attempting to do what is legally accordance with that view. But, impossible. If you cannot be as Lord Bridge of Harwich guilty of the consummated said in Anderton v Ryon, it offence—of stealing, or of dis-would be consumed to the consummated said in Anderton v Ryon, it honestly handling stolen goods parliament, if intending to you cannot be guilty of make such purely subjective

If a man walks away with his own umbrella from the umbrella stand, believing it not to be his own and with the intent to steal it, he commits no crime. Likewise, if a man has intercourse with a girl over 16 with her consent, believing her to be under age and therefore not able to give con-

The common feature of all these examples, including the facts of Anderton v Ryon, is that the accused's intention is a guilty one, but that his act

at the moment of restoration

to be stolen goods. There ensued considerable discussion whether that was a satisfactory state of affairs.
There was a good deal of toing and froing between the Law Commission and the Home Office before parliament finally intervened in the Criminal Attempts Act 1981.

There was clearly one type of case where the law needed to be altered. Supposing a person sets out to rob a bank but is thwarted only by the fact that the police are waiting in ambush. But for police intervention, the robbery would have taken place.

Section 1(2) of the 1981 Act

provides that a person may be guilty of attempting to commit an offence "even though the facts are such that the com-mission of the offence is impossible." That clearly covered the case, such as the robbery example, where there was factual impossibility by police interception. But was the language of parliament apt to cover the case of legal impossibility? Most parliamentarians and some legal compositions the parliamentarians and some legal compositions the parliamentarians and some legal compositions the parliamentary. mentators thought parliament was covering both kinds of impossibility, legal and factual. guilt criminally punishable, should have done so by any-

thing less than the clearest language. Lord Roskill also thought that the draftsman of the Act had used language that fell a long way short of anything so drastic and far-reaching. went on to proffer a redraft for future legislators. He suggested wording along the lines of a person does an act, which if the facts were as that person believed them to be, would amount to an offence to which

be guilty of attempting to commit that offence." is innocent.

It has long been a basic principle of the criminal law that no one shall be guilty of a crime out of the attempt to

unlike smuggling currency, there is a crime, such as smuggling or dealing in controlled drugs. There is in fact a case coming shortly before the House of Lords raising just such a problem. An accused was suspected of dealing in cocaine when be was arrested by Customs officers with a parcel that looked suspiciously like a package of drugs. When questioned he admitted that he believed he was acting as a

When the contents of the package were examined they were found to be tea-leaves. He was charged with attempting to deal in controlled drugs.

courier for drug dealers.

THE criminal law has long been did not constitute a crime at the crime at the constitute a crime at the constitute a crime at the constitute a crime at the constitute at the constitute at the crime at the constitute at the constitute at the crime at the constitute at the crime at the constitute at the crime at the constitute at the constitute at the constitute at the crime at the constitute at the crime at despised by our legal luminaries attempt according to the law as a disdainfully ignored.

With the notable exceptions of such unlikely Prince Charmings as Mr Justice Stephen in the last century and Lord Devlin in the present one, English judges have appeared anything but easer to conduct at the moment of restoration and not by the law as it is. The indictment alleging that he attempt to smuggle currency into the country, although there is no such offence known to the law as it is. The indictment alleging that he attempt to smuggle currency is no such offence known to the law as it is. The indictment alleging that he crime of handling stolen goods. To convict Mrs.

Ryan, the courts assumed a attempt to smuggle currency is no such offence known to the law as it is. The indictment alleging that he country, although there is no such offence known to the law as it is. The difficult case is where, and not by the law as it is. The indictment alleging that he country assumed a attempt to smuggle currency is no such offence known to the law as it is. The difficult case is where, and not by the law as it is. The indictment alleging that he country, although there is no such offence known to the law as it is. The indictment alleging that he country, although there is no such offence known to the law as it is. The indictment alleging that he country as indictment alleging in non-controlled drugs (ie tea-leaves) simply because he believed them to be controlled

drugs. There may be a case for altering the law to make such conduct an offence, but to do so the statute must delete the requirement that the goods must be stolen or must be controlled drugs, thus making the guilty intent the crime without more ado. Is that what parlia-ment will do in the light of the judges' rejection that the 1981 Act has already achieved it? Jurisprudentially, it is an unattractive proposition.

NOTICE OF REDEMPTION TO THE HOLDERS OF

The Long-Term Credit Bank of Japan Finance N.V.

Guaranteed Floating Rate Notes Due 1989

NOTICE IS HEREBY GIVEN that, pursuant to the Fiscal Agency Agreement dated as of June 7, 1979 between The Long-Term Credit Bank of Japan, imited and Manufacturers Hanover Trust Company as Fiscal Agent, \$50,000,000 principal amount of the above described Notes are called for redemption at their principal amount on June 11, 1985

If By Hand turers Hanover Trust Company
130 John Street Ground Floor

The Notes may also be surre Credit Leonusia.

Bank of Japan, Ltd., London The Long-Term Credit Bank of Japan, Ltd., Tokyo Credit Lyonness, Paris

Interest on the Notes will cease to accrue on June 11, 1985.
The June 11, 1985 coupons should be detached and present payment in the usual manner. The Notes will carry an interest 10% per annum with a coupon amount of \$50.56.
The Notes may be presented for payment at the following add

Trust Company Coupon Paying Departs P.O. Box 2862, GPO Sta

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Manufacturers Hanover
Trust Company, London
Manufacturers Hanover
Trust Company, Tokyo
Manufacturers Hanover
Trust Company, Frankfurt/Main
The Long-Term Credit this section applies, he shall

Which location would your computer recommend?



it would probably tell you that your most logical move is to Livingston, in the heart of Scotland's Silicon Glen.

This young town has already attracted over 200 thriving com Including N.E.C., who regard Livingston as the best location in Europe, and Burroughs, who've expanded 100% since setting up here. Shin-Etsu, Mitsubishi Electric, Johnson & Johnson, Sperry, Burr Brown and N.L. Industries are a few of

the others who've experienced

similar success.

Of course, before your computer could make any recommendations. you'd need to feed it a lot more information. For all the facts, send

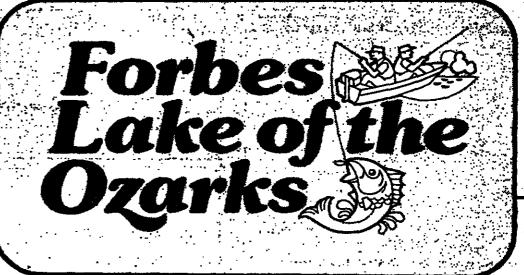
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If yours is a family of water-sports lovers-swimming, boating, fishing, water-skiing-it's hard to imagine a more perfect setting for you. Forbes Lake of the Ozarks is nestled at the headwaters of the big Lake. Here it almost kisses Truman Lake on the west, then winds eastward through stands of hick-ory and oak for over 90 miles to the bustling hub of

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southern Missouri, has long been lost in the legends of the Osage Indians. Now that the magnificent Truman Lake has been completed, it's merely a matter of time before the beauty of this spectacular recreational area attracts vacationers and settlers from every corner of the continent.

the summer resort area at Bagnell Dam.

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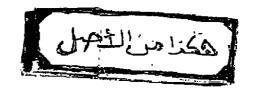
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N.V.

Welsh work

A contract valued at about £3m for supplying and laying flexible

Wimpey wins

Companies in the AHEC group have won contracts worth a total worth around £3m. Press's utilities division will lay mains and crete) has a £5.4m order from the Anglo Egyptian Cairo Wastewater Consortium for the supply
of precast segmental tunnel limings to Contract 3 of the Greater
Cairo Wastewater Scheme. The
segments will be manufactured a new Press depot in the town.

in the precast factory of Special-ised Contracting and Industries Company (member of the Osmon Group of Companies) at Helwan Fairclough Building has won a f25m refurbishment project at Plessey's Merseyside produc-tion facility, where the System X telecommunications system is near Cairo. All the moulds for the casting of the segments together with technical supervi-sion will be provided by C V Buchan. for supplying and laying flexible surfacing to 6 miles of single carriageway of a new section of the Chester to Bangor A55 trunk road has been placed by Cementation Costain Joint Venture with WIMPEY ASPHALT.

Orders for AMEC group

at home and abroad

New Simon Engineering chief

Engineering Dudley has appointed Mr Tim Bradford and Mr Roy Bradley to the board as Anancial director and production director respectively,

Following the annual meeting of the Scottish unit of THE STOCK EXCHANGE Mr William B. Carnichael was elected chairman, and Mr Colin M. Brown, deputy chairman. Mr Carnichael, senior partner of Altken Campbell and Co., stocklobbers, Glasgow, is the first stocklobber to be elected to the rost. Mr to be elected to the post. Mr Brown is a partner of Campbell Neill and Co., stockbrokers,

CONCENTRIC GROUP has appointed Mr David A Deeming as managing director of its Cannock subsidiary Norton Aluminium Products. He Joins from Birmingham Mint Products where he was sales director. WARD WHITE GROUP has

made the following changes in management appointments in its retail organisation. Mr Tony Beechey, at present, managing director of Focus Shoes division, is appointed president and chief lasgow. operating officer of Hofheimer's Inc. Hofheimer's is a whollymarked Robinson has been owned U.S. subsidiary based in appointed to the main board of Norfolk Virginia, operating MICHAEL PAGE PARTNER- some 90 stores throughout the SHIP, financial recruitment divisually states. It is expected

SIMON ENGINEERING has sion of Addison Page. Mr Nigel appointed Mr David Bates as Halsey becomes managing duties in August at the time of chairman of its food engineering group. He was previously a banking, investment and insurance chairman and before that was managing director of Simon-ance recruitment subsidiary of was managing director of Simon-Addison Page. Mr Halsey was Rosedowns from 1971-84. Simon previously head of executive Engineering Dudley has search and selection at Peat division. Mr Hanna was previously merchandise director for viously merchandise director for the womenswear sector of Burton Group. He joins on June 10.

> Mr Chris Laurence, an assistant investment manager of EQUITY AND LAW is also to become secretary of Equity and Law Unit Trust Managers in succession to Mr Brien Bonnington.

BINDER HAMLYN has made the following partnership changes. Mr Adrian Dicker and Mr Geoffrey Pink become partners in London, Mr Robert Ruiston in Glasgow, Mr Christo-pher Roulston in Leeds, Mr Peter Blomeley in Manchester and Mr Paul Castledine in Nottingham. Mr Pink will be a partner in Binder Hamlyn Associates. Mr John Roddis and Mr Ian Vardey

Mr William A. Jones has joined ADVENT, high techno-

logy venture capital company.
Previously he was responsible
for European business development with Motorola and chief
executive of Plessey in Germany and Austria. Mrs J. H. Bingley has been appointed secretary of NEIL & SPENCER HOLDINGS and its UK subsidiaries. Mr E. J. D. Hood has been appointed finance director of Neil & Spencer Limited.

HODGSON MARTIN, Edinburgh, has appointed Mr Arnold Kingsnorth as a non-executive director. Until last year he was a director of Scottish Widows Fund, and Life Assurance Society, having been general manager from 1974 to 1978.

At PLATONOFF AND HARRIS, Mr David L. Thomas becomes director and general manager ob June 1. Platonoff and Harris is a subsidiary of PLATONOFF AND

become partners in the Sheffield office on the merger of their firm with Binder Hamlyn. Mr Richard Webb, a partner in the Manchester office, will be transferring to London.

* Organised following the acquisition of Currys Group. Mr Brian Bennett is appointed chairman, with Mr Michael Heaton and Mr Richard Kalms as joint managing directors. They also join the board of Currys Properties. Further appointments to the DCP board are: Mr Jonathan Hamlyn, commercial director; Mr David Bennett, development director; and Mr Raymond

Epstein, financial director. AMERICAN EXPRESS has appointed Mr John Pritchett as director of marketing—service establishments, responsible for marketing the change card company's services to restaurants, hotels, retail outlets, car hire firms, travel agencies, airlines, garages and other service

ILLINGWORTH, MORRIS has appointed Mr Peter G. Trowell as group financial director, replacing Mr W. M. Gibson, who has resigned from May 31.

HOLDINGS MINET appointed Mr Christopher W. Reey as joint deputy chairman. He has been with the group since 1962.

Mr John Green is to be the new port manager at Lowestoft. He is personnel and incustrial DIXONS COMMERCIAL PRO-PERTIES, property arm of the from Mr Ray Klinck who is to Dixons Group, has been re-be deputy port manager at Hull.

N. Z. FOREST PRODUCTS LIMITED U.S. \$25,000,000 9% BONDS DUE 1986

In accordance with Condition 4 (a) (iv) of the Bonds, Bondholders are hereby advised that in the 12 months to 15th March 1985, the aggregate principal amount of Bonds purchased and cancelled was \$509,000 and a deficiency of \$991,000 is carried forward to the 6 month period ending 15th September 1985.

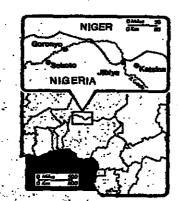
£110m irrigation scheme

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

IMPRESIT, the construction subsidiary of Italy's Flat group, has won a contract worth L279bn (£110m) for a dam and irrigation plant in Jibiya is Nigeria.

The project — which will take three years — involves a dam on the Gada river to store water during the rainy store water united in the season for irrigating more than 3,500 hectares of aridiand and provide drinking water for 200,000 people in,

A metwork of drainage canals and water purification plant will be built and all areas to be cultivated will be areas to be contrated will be levelled. Imprest will then train farmers to handle the irrigation—sequipment and teach them caltivation techniques.



The Italian Government has backed the project with a soft loan worth L100bn but the bulk of the cost is being borne by the Federal Gov-

Notice of Redemption and Expiration of Conversion Rights

41/2% Sinking Fund Debentures Due 1986

overtible on and after January 1, 1967 into Common Stock of International Telephone and Telegraph Corporation)

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of March I, 1966, as amended, under which the above described Debentures were issued, ISE Finance-Holdings S.A. has called all of its 4½% Sinking Fund Debentures due 1986 for redemption on June 14, 1985 (the "Redemption Date"). The Debentures will be redeemed at 100% of the principal amount-thereaf plus accrued interest to the redemption date.

The Debentures will become due and psyable, and Upon Presentation and Surrender Thereof (with all coupons appertaining thereto, maturing after March 1, 1985), will be paid on said redemption date at the Boudholder Services Department, 5th Floor of Cathank, N.A., 111 Wall Street, New York, N.Y. 10043, at the offices of Cathank, N.A., In London and Paris, or at the offices of Section Generals de Bengue, S.A. in Bursseals Describer Rank Aktionnecellectuals.

the office of Societe Generale de Banque S.A. in Brussels, Dresdner Bank Aktiengesellschaft

in Frankfurt and Banque Generale du Luxembourg in Luxembourg, as the Company's Paying Agents. On and after said redemption date, interest on said Debentures will cease to accrue.

Agents. On and after said redemption date, interest on said Dependires will cease to accrue.

The Debentures may be converted at the option of the holders thereof and at the principal amount thereof into fully-paid and non-assessable shares of Common Stock of International Telephone and Telegraph Corporation ("ITT") at the conversion price of \$40.45 per share upon delivery of such Debentures to any of the offices above accompanied by written notice addressed

to ITT electing to convert such Debentures and stating the name(s), address of the person(s) for registration of the shares of Common Stock and whether such person(s) or beneficial owner(s)

are aliens as to the United States, with all unmatured coupons appertaining thereto attached, at any time until the close of business on said redemption date. Upon conversion of any Debenture,

no payment or adjustment on account of interest accrued on any Debenture so converted or on account of any dividends on the Common Stock delivered upon conversion will be made and no

NOTICE

Withholding of 20% of gross redemption proceeds of any payment made within the United States is required by the Interest and Dividend Compliance Act of 1983 unless the Paying Agent has the correct tax identification number (social security or employer identification number) or exemption certificate of the Payer. Please furnish a properly completed Form W-9 or exemption

fractional shares of Common Stock will be issued. AT THE CLOSE OF BUSINESS

REDEMPTION DATE SUCH CONVERSION RIGHTS WILL TERMINATE.

ISE Finance Holdings S.A.

ernment of Nigeria.

The project is part of a vast agricultural development plan designed by Imprest to halt the advance of the desert in the north west of Nigeria and ensure that the area's 10m inhabitants will eventually be selv sufficient. eventually be self sufficient. The company has completed two irrigation projects in Nigeria; at Goroayo, where a dam was built across the ima river, and the US\$500m Bakolori project. These semi-desert areas have now been turned into farmland which produces around 100,000 Tonnes a year of cereal, fruit

and vegetables. Imprest has trained more than 2,000 Nigerian technicians and workers in connection with these irrigation projects.

engagements during the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial

finals. The sub-divisions shown below are based mainly on last year's timetable. TODAY
COMPANY MEETINGS—
Grampian Hides. Star Blosse. Castlebank
Grampian Geological Park Heatel, High Gostorth Park, Newcastle upon Tyne 11-45
Reen Trust. Weich Limited, Avon Street,
Bristol. 11.00
Metinews (Bernard), Malds Head Hotel.
Norwick. 12.00
Norwick. 12.00
Street, Street, Ec. 11-12 Trust 20, Feschurch Street,
Ec. 11-13 Trust 20, Feschurch Street. Mircharts 12.00 20, Feachurch Street, EC. 11.45 Rentobil Group, Felcourt, East Grinstead, 11.30 Winglins Teape, Gorway House, Basing View, Basingstota, 12.45 ROARD MEETINGS—

Diploma

DIVIDEND & INTEREST PAYMENTS—
Bankers Trust Ineni Cap Gtd Fits Rate
Subord Nts 1996 5230.25

CA. Carrendes Sociedad Simple Car Fits
CA. Carrendes Sociedad Simple Car June
Christiania Bt Oc Greditasse Fits Rate
Sub Nts 1991 523.

Church And Co 122

interinst Totas Fin Gtd Fits Rate Nts
May 1989 5230.25

Mills and Albes Intel

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Mick Targer Fits Rate Subord Nts 1997 May 1988 \$230.23 hills and Alles latel 49 Mics World Group 2.59 her West Fin Junior Fits, Rate Nts 1304.08 Helk Farge Fits, Rate Subord Nts 1997 230.23513

COMPANY MEETINGS—
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combe Marshall and Campion

DIVIDEND & INTEREST PAYMENTS—
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Hanting Petroleum, 243, Kuightsbridge, 5W, 10.00
Jones and Shioman, Narborough Road South, Leicaster, 2.50
Legal and General, Temple Coort 11.
Gueen Victoris Street, EC, 2.30
Morske Grendell, 23, Grest Winchester Street, EC, 12.30
Portals Hides, Howard Hotel, Temple Place Strand, WC, 12.30
Sriray-Sarco, Queens Hotel, Chellenham, 3.00 3.00 Ultramar, Savoy Hotel, Strand, WC, 11.00

riotel, Str.

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British Assets 1se 4-pcDb 1985-90 3pc
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Bishopsbriggs. Glasger. 11.00
Bishopsbriggs. Glasger. 12.00
Road.
Bastgate Street. Chester. 12.00
Johnson Group Cleaners. BerberSurgeons Hall, Monkwell Square EC.
12.00 Darien Oil Tst. North British Hotel, es Street. Edinburgh, 12.00 London Properties, Hillton Hotel. Lane. W. 12.30 s Mose Houses Northampton Most e, Silver Street. Northampton.

Flank MEETINGS
Flank Treland
Benty Pacific Fund
Computer and Systems
Feedex Agricultural Inda
Heath (C. E.)
Heath (C. E.)
Henderson Group
London Atlantic Iny Tat
Moss (Rebert)
Misherians
Unbilled

DIVIDEND & INTEREST)
American Tat 1.85p
Banno Indo 3.725p
Beautord Group Ap
Bridon 2.80
Bridon 2.80
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Bryant Hidge 1.19
Corberlet R.) Sp
Corberlet R.) Sp FRIDAY MAY 17 COMPANY MEETING

COMPANY METTINGS— wh and Lacy. Chamber of Industry and Commerce. 75. Harborne Road, Simu-legham. 12.00 Historis. Dailriss. Grandstand. Ascot. Program Cechnology Inds. Ironmospers Hall Shaffesbury Place, Barbican, EC. 12.00 Portugues Technology Mos. Bronkoobert (1918) Stattesbury Place, Barbtzan, EC. (1918) Stattesbury Place, Barbtzan, EC. (1918) Stattesbury Place, Barbtzan, EC. (1918) Stattesbury, 11.30 Gone Petrologum, Srowns Hotel Albemarie Street, W. 11.30 Greenbunk ind Hidgs, Orient Gabt Street, Blackburn, 12.00 Lrc. Retrigoration. Shripney Works, Gabt Street, 11.30 Shripney Works, Source Regist 11.30 Shripney Works, Source Regist 11.30 Shripney Lane, West Begravick, 12.40 Institute of Chartered Accountants, Moorgate Place, EC. 12.00 Petrocon Group, Institute of Chartered Accountants, Moorgate Place, EC. 12.00 Trasident Entertainments, New London Theatre Centre, Parker Street Drury Lane, WG 11.30 Hotel, Peter Shripney, Marchall March March Parker Street Prinsipped March March March March Peter Institute of Charter March March

Reliant Motor

DIVIDEND & INTEREST PAYMENTS—
Applevard Group 3p
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Cliffords Dairies 4.2p
Continercial Union Assurance 6.95p
Courtney Pope Hidgs 3p
Dowding and Mills 1,05p
But Tand Co Higgs 1

SATURDAY MAY 18

N. Z. FOREST PRODUCTS LIMITED

BASE LENDING RATES

ABN Bank 121% Hill Samuel 5121% Allied Irish Bank 121% C. Hoare & Co. 121% American Express Bk. 121% Hongkong & Shanghai 121% Johnson Matthey Bkrs. 13 % Knowsley & Co. Ltd... 131% A.B.N. Bank American Express Bk. 121%
Henry Ansbacher 121%
Amro Bank 121%
Associates Cap. Corp. 13 %
Banco de Bilbao 121%
Bank Hapoalim 121%
BCI 121%
BCI 121%
Bank of Ireland 121%
Bank of Cyprus 121%
Bank of Cyprus 121%
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Bank of Ireland 121%
Bank of Cyprus 121%
Bank of Scotland 121%
Bank of Scotland 121%
Banque Belge Ltd. 121%
Barclays Bank 121%
Beneficial Trust Ltd... 131%
Brit. Bank of Mid. East 121%
Brown Shipley 13%

The Cyprus Popular Bk. 121%
Dunbar & Co. Ltd. ... 121%
Duncan Lawrie 121%
E. T. Trust 13 %

National Bk. of Kuwait 1918, National Girobank ... 1218, National Westminster 1218, Northern Bank Ltd. ... 1218, Norwich Gen. Trust ... 1218, People's Trust 14 %, Provincial Trust Ltd. ... 1318, R. Raphael & Sons ... 1218, P. S. Refson 1218, Roxburghe Guarantee 1318, Royal Bank of Scotland 1218, Royal Trust Co. Canada 1218, J. Henry Schroder Wagg 1218, Brit. Bank of Mid. East 12 %
Brown Shipley 13 %
CL Bank Nederland 12 %
Canada Permanent 12 %
Cayzer Ltd. 12 %
Cedar Holdings 13 %
Choulartons Japhet 12 %
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Citibank NA 12 %
CTCB Provincial Trust Ltd. 13 %
R. Raphael & Sons 12 %
P. S. Refson 12 %
Royal Bank of Scotland 12 %
Royal Trust Co. Canada 12 %
Standard Chartered 12 %
TCB 12 % Williams & Glyn's ... 121%
Wintrust Secs. Ltd. ... 121%
Yorkshire Bank 121%
E Members of the Accepting Houses
Committee.

Exeter Trust Ltd. 131%
First Nat. Fin. Corp..... 131%
First Nat. Secs. Ltd. ... 131%
Robert Fleming & Co. 121%
Robert Fracer & Pins. 131%
Grindleys Bank 121%
Guinness Mahon 121%
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7 day deposits 97%. 1 month 102% to 102% and posite 10000 and over 10000 and over 10000 and over 10000 and over 10000 and 0000 and 00000 and 0000 and

ment is issued in compliance with the requirements of the Council of The Stock Exchange.

Westpac Banking Corporation

ECU 50,000,000 9 % % Subordinated Bonds Due 1992

The following have agreed to subscribe or procure subscribers for the Bonds:

(incorporated with limited liability in the State of New South Wales, Australia)

Générale de Banque S.A. — Generale Bank N.V. **Banque Paribas Capital Markets** Westpac Banking Corporation

Banque Bruxelles Lambert S.A.

certificate or equivalent when presenting your securities.

Kredietbank International Group

ISE FINANCE HOLDINGS S.A. By: Citibank, N.A. as Trustee

Algemene Bank Nederland N.V. **Bankers Trust International Limited** Banque Internationale à Luxembourg S.A. Caisse des Dépôts et Consignations **Daiwa Europe Limited** Merrill Lynch Capital Markets Morgan Stanley International Société Générale

Amro International Limited Banque Générale du Luxembourg S.A. Banque Nationale de Paris Commerzbank Aktiengesellschaft Deutsche Bank Aktiengesellschaft Morgan Guaranty Ltd Orion Royal Bank Limited Swiss Bank Corporation International Limited

The ECU 50,000,000 9% per cent. Subordinated Bonds due 1992 ("the Bonds") are to be issued at par in the denomination of ECU 1,000.

Application has been made to the Council of The Stock Exchange for the Bonds to be admitted to the Official List, subject only to the issue of the temporary Global Bond. Interest at the rate of 9% per cent. will be payable annually in arrears on 10th November of each year, the first payment being made on 10th November, 1986 in respect of the period from 21st May, 1985 to

Listing particulars relating to the Bonds and Westpac Banking Corporation are available in the Exter Statistical Service and copies may be obtained during normal business hours up to and including 15th May, 1985 from The Company Announcements Office, The Stock Exchange, Throgmorton Street, London, EC2P 2BT and up to and including 28th May, 1985 from:

Westpac Banking Corporation, Walbrook House, 23 Walbrook, London, EC4N 8LD.

R. Nivison & Co., 25 Austin Friars, London, EC2N 2JB.

Banque Paribas Capital Markets, 17/20 Lincoln's Inn Fields, London, WC2A 3ED.

13th May. 1985.

This advertisement complies with the requirements of the Council of The Stock Exchange. It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

Citicorp Banking Corporation

U.S. \$400,000,000

Guaranteed Floating Rate Subordinated Capital Notes due October 30, 1996

U.S. \$250,000,000

Guaranteed Floating Rate Subordinated Capital Notes due January 30, 1997

Unconditionally Guaranteed by

Citicorp Banking Corporation (the "Company") has assumed the obligations of Citicorp Person-to-Person, Inc. ("CPTP") with effect from May 1, 1985, in respect of the U.S. \$400,000,000 Guaranteed Floating Rate Subordinated Capital Notes due October 30, 1996, and U.S. \$250,000,000 Guaranteed Floating Rate Subordinated Capital Notes due January 30, 1997 (collectively, the "Notes") issued by CPTP under Indentures (collectively, the "Indentures") dated as of October 30, 1984 and January 30, 1985 between CPTP, Criticorp and Morgan Guaranty Trust Company of New York. The assumptions were made pursuant to the Notes by Supplemental Indentures dated as of May 1, 1985 to each of the Indentures.

New Note Certificates will not be issued to reflect the assumption by the Company, and the Guarantees of Citicorp will remain in effect. Application has been made for the Notes as obligations of the Company to be admitted to the Official List by the Council

Particulars relating to the Notes, the Company, the Guarantor and the assumption arrangements are available in the statistical services of Extel Statistical Services Limited. Copies of the listing particulars relating to the Notes have been published in the form of Extel Cards and may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including May 28, 1985 from:

> Scrimgeour Vickers & Co. 20 Copthall Avenue London EC2R 7JS.

Citibank N.A., Citibank House, 336 Strand, London WC2R 1HB

Company Announcements Office, The Stock Exchange, Throgmorton Street, (until May15, 1985 only)

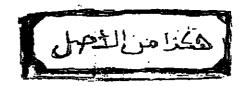
May 13, 1985

Continued on Page 27

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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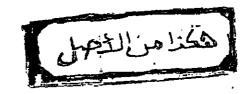
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WORLD STOCK MARKETS

OVED THE COUNTRY Nasday national market, closing prices, May 10	I CANADA AUSTRIA	AUSTRALIA HONG KONG
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AMERICAN STOCK EXCHANGE CLOSING PRICES	Total sales 12,809,921 shares MONTREAL Closing prices May 10 222773 Bank Mont 3263, 263, 263, 164 - 19 2800 Consent \$161, 164 - 19 2801 Consent \$161, 164 -	96,000 83,500*Hoff-Roche PtCts.87,000 9,100 - 8,276*Hoff-Roche 1/10, 8,676 5,835* 5,535*Jacobs Suchard. 5,280x 2,020* 1,890,Jelmoli
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	OVER-THE- COUNTER	Struck Sales High Low Last Ching ((Hods)	Strock Sales High Love Lent Chang Stor	ed. Sales High Low Last Cling (Minds)		Indices	
	COUNTER	IntiSy	Memor 883 1934 1834 1915 - 5 Per Montro 1129 2535 2314 2516 + 113 Per Memor 1.92 112 3736 3716 3736 + 14 Per	ncMa 13 364 71- 71a 71a + 1a	NEW YORK DOWNORES	985 Since Compility May May	May 19'85
	Stack Sales High Law Last Cling (Hads)	Inhitis	Morene 170 10 431, 431, 431, 431, 431, 431, 431, 431,	rsoh 358 191 ₈ 19 19 -1 ₈ 1Ph s 775 181 ₇ 173, 181 ₇ +1 ₉ 1Pch 12 161 ₇ 183, 41 ₉ 1Psh 62 1314 1214 1PSh 1351, 351 ₇ 351 ₇	May May May May May High 10 9 8 7 6 High Andustr's 1274, is 1260,27 1248,78 1252,78 1247,79 1298,85	Low High Low AUSTRALIA All ord.: 1.180; 584.7 889.0	8 7 High Low
	Continued from Page 28	Introde 615 95g 95g 95g + 1g Introde 26 165g 16 161g Introde 12 97g 9 91g + 1g Introde 15 125g 125g 1 + 1g	MrdB pl 250 23 32 31/2 32 + 12 Par MortB s 39 15/4 144 15 Par MortB s 79 14/4 13/8 14 + 14 Par MortBay 85 31, 3 31e Par	140h 60 237 15 1434 1434 1434 1434 1434 1434 1434 1	H'me Bods 75.75 75.46 75.85 75.40 75.19 75.19 (17.5) (18.5) (18.5)	(1.1) (1.5,85, (2.7,82) 5 72,27 AUSTRIA 1,20.5) 0 553.03 655.30 12.52 Oredit Aktien (2.1.62) 95,28 84.88	569.0 556.9 : 578.2 :24:44 362.5 :7:11; 82.77 50.18 85.38 (10.5. 59.21 (24.1
	Figurey: 151 7 6/g 6/g - 5 Figures: 48 2 13/4 13 13 - 14 Fightio: 18 - 3/4 3 8/4 + 12	InCape 21 4 4 - 16 Insctin 482 131 ₂ 127 ₈ 13 - 1 ₂ IGene 208 137 ₉ 124 ₈ 127 ₈ - 1 ₈	Mother 10" 1 111, 111, 111, 111, 111, 111, 111	nti 638 93, 87, 91, +1, aller 428 201, 193, 20 +1, aller 74 121, 113, 121, +13, alon 48 6 173, 173, 173, -1,	Utilities 159.73 159.11 157.63 157.67 155.47 159.73 (10.5)	14 1) 11 5 65, 16 7, 82, 1 3 146,54 163,72 10 6 BELGIUM	188,17 2200,58 2310,05 (15/8 2090,7 (18,1)
	Plotti	Intiling 54 1972 1874 1974 + 12 1874 1874 1874 1874 1874 1874 1874 1874	Micro 186 434 444 44 Par Micros 42 839 813 839 Pec Micros 06 98 714 7 7 Par		4Day's High 1282.46 1265,571 low 1261.59, (1246 Apr. 26 Apr. 19 Apr.	Copenhagen SE (5/1.85) 186.84 187.02 1 5.58: FRANCE CAC General (51/12/82) 218.20 217.40	186,26 184,73 192,79(24)4) 158,44 (8,1) 1C1 - 217,8 220,8 (12,4) 189,8 (8:1)
·	Figroos — 24 14 124 12 124 + 14 Fonst 1897 43 43 45 + 53 Fish 18 17 18 + 1 Fish 18 18 17 18 + 1 Fish 18 18 18 18 18 18 18 18 18 18 18 18 18	FRIS	Micropo 305 6% 6 8 + 10 Per Micropo 136 629 2% 2% - 18 Per Micropo 42 53 5% 5% Per Micropo 127 4% 3% 4% + 10 Per	ySid 06: 176 9 85 9 + 3 1014 460 101 461 441 462 - 1 1050 2 1 50 50 50 14En 2.20 16 327 22 32	Industrial div. yield % 4.79 4.82 4.	GERMANY FAZ Aktion (31/12:58) 426.54 (425.86 4	(C) 116,80 (120,8 (12:4) .100.1 (5.1) 24,75 ' 425,65 425,47,25-4. 382,58 (5.1) 240,40 1241.8 1244.5 (2.5) .1 [11.8 (3.1)
y	Foresto 1 72 225 22 2216 - 3 Foresto 9 55 55 65 Fourth 648 2015 1934 - 14 Fores 755 17 13 17 + 16	Imphase 51 4 33, 33, inthirm .20 3 143 ₆ 143 ₆ 143 ₆ - 1, inthirm .20 3 143 ₆ 41 ₇ 45 ₆ + 1, investSL .06o 437 51, 51, 53,	MidABc 58 40 20's 20's 20's Prof. MidABc 58 40 20's 20's Prof. MidScot 40 52 1874 1874 1875 1875 1875 1875 1875 1875 1875 1875	19651	May May May May May May 10 9 8 7 6 Migh Indust'is 293.95 201.45 200.08 200.44 199.63 205.1: 3:	Low High Low HONG KONG	
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	Gibrill 170 178 261 26 261 1 1 Godby s .52 89 162 161 161 161 161 161 161 161 161 161	Kiron 9 5/8 5/8 5/9 - 1/8 KV Phr 165 7/8 7/2 7/3 + 1/4 Kaman 56 182 27/4 263 27/4 + 1/2 Karchr 62 1638 1638 1638 - 1/4	Mogram 2.0 18 1016 1418 1416 - 18 Pow Mustern 1.70 1 22 22 22 - 19 Pow Mustern 1.70 1 22 22 22 - 19 Pow Mustern 1.70 1 22 22 23 - 11 Proc Mustern 1.70 1 23 23 23 11 Proc Mustern 1.70 1 23 23 23 23 23 23 23 23 23 23 23 23 23	rdic 101 341, 132, 141, 240 24 89, 81, 83, +1, 25 12 147 249, 237, 237, 237, 350 4 65, +3, +3, 150 65, 61, 65, +3, 150 65, 61, 65, +3, 150 65, 61, 65, +3, 150 65, 61, 65, +3, 150 65, 61, 65, 61, 65, 61, 61, 61, 61, 61, 61, 61, 61, 61, 61	NEW YORK ACTIVE STOCKS Change Friday Stocks Closing on traded price day	Change Stocks Closing on "Saturday May 4: Japan Nikkei Iraded price day Base value of al indices are 100 exc.	Dow 12,545.25. TSE 979 86.
	GdTato 210 13-164 4 5 Gottes 396 1472 1454 1434 + 12 Gotte 76 159 17 153 17 150	Kaydon 31 85 83 85 +14 Kaypro 265 23 25 25 -15 Keene 20 3 1914 183 1914 +14 HSWHJ 429 34 55 55 -15	N N N P Pids NCA CP 29 St 5's 5's Proc NAS 170 6's 6's 6's 6's Nappool 40 11 16's 16's 16's +1s	iav 2 7-5 7-5 7-6 +12 11.9 85 5-1 5-7 5-9 +15 11.5 76 224 22 22 -1-1		1.227,300 17% + % indices based 1975 and Montreal Portfolio	Metals—500, NYSE All Common—50: omposite and Metals—1,000, Toronto o 4,7;33, fecluding bonds, ±400 hals and 20 Transports, c Closed,
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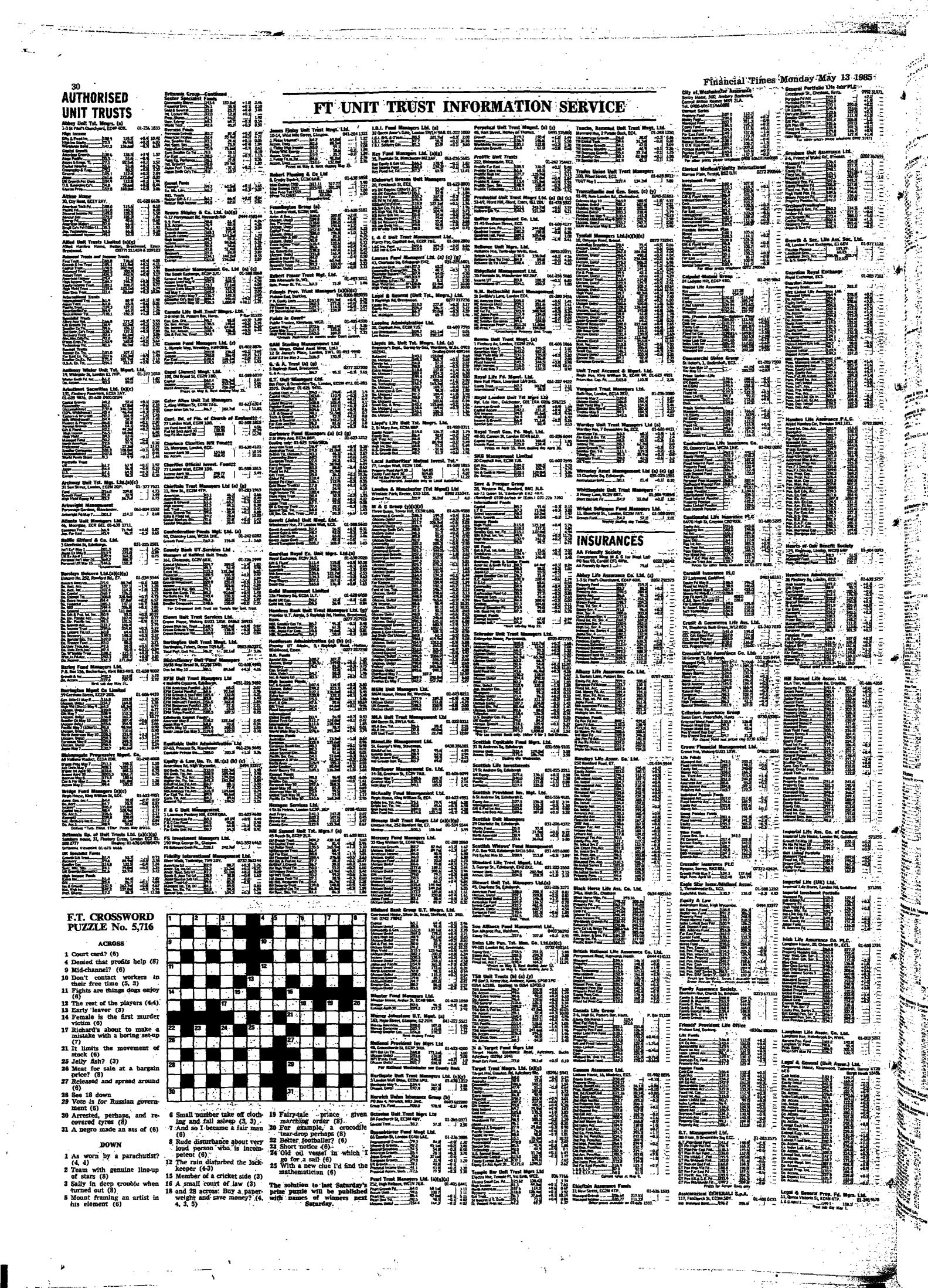
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5.95178 123 019 - 7.9 80 18 7.5 0.8
3.6 3.6 25 15.9
7.0 + 10.0 +
1.0 "Recent Issues" and "Rights" Page 18

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES



COMPAGNIE FINANCIERE DE CREDIT INDUSTRIEL ET COMMERCIAL

COMPAGNIE FINANCIERE DE CREDIT INDUSTRIEL ET COMMERCIAL launched on May 8th, 1985 an Issue of "tires participaties" (subneted, percetuel and non-voting securities which will be redeemable the Company's sole option) for an amount of FF 900 million. With this is, the shereholder's equity of the CIC Group will reach the level; of 7.2 billion at the end of 1985. This figure takes into account it issues (FFr 700 million) which will be aubscribed entirally in the rate of 1985 by the Groupe des Assurances Nationales.

portunity to participate in the ceeds from the issue will be the affiliated banks of the base. The funds collected on

U.S.\$400,000,000



The Kingdom of Belgium

Floating Rate Notes Due December, 2004

In accordance with the provisions of the Notes. notice is hereby given that interest payable on 13th June, 1985 will amount to U.S.S12,219.62 per U.S.S250,000 Note.

Interest rates applicable are as follows: 10th Dec. 1984 to 10th Jan. 1985 - 934% 10th Jan. 1985 to 11th Feb. 1985 - 9% 11th Feb. 1985 to 11th Mar. 1985 - 91/4% 11th Mar. 1985 to 11th Apr. 1985 - 101/2% 11th Apr. 1985 to 13th May 1985 - 95/% 13th May 1985 to 13th June 1985 - 81/1%

Agent Bank:

Morgan Guaranty Trust Company of New York London

FINANCIAL FUTU	RES
LONDON	U.S. TREASURY BONDS 8% \$100,000 32nds of 100%
THREE-MONTH EURODOLLAR Sim points of 700%	Close High Low Prey June 72-25 72-28 72-01 81-23
Close High Low Prev June 91.49 91.65 91.44 91.40	Sept 71-23 71-25 71-05 70-21 Est volume 5,007 (1,512) Previous day's open int 2,869 (2,463)
Sept 90.84 90.90 90.79 90.72 Dec 90.35 90.37 90.33 90.24 March 89.87 90.01 89.97 89.86	CHICAGO
June 89.66 89.56 89.64 89.55 Est volume 8.323 (3.306)	U.S. TREASURY BONDS (CBT)
Previous day's open int 18,722 (18,456) THREE-MONTH STERLING \$500,000	8% \$100,000 32nds of 100% Close High Low Prev
points of 100% Close High Low Prev	June 72-30 73-01 72-14 72-02 Sept 71-28 71-30 71-12 71-00 Dec 70-30 71-01 70-13 70-01
June 87.43 87.45 87.38 87.40 Sept 88.11 88.13 88.03 88.03 Dec 88.60 88.60 88.50 88.46	March 70-03 70-05 69-19 69-06 June 69-11 69-13 68-27 68-14
Dec	Sept 88-22 88-23 88-06 67-24 Dec 88-03 68-03 67-18 67-04 March 67-17 — 66-18
Est volume 1,313 (1,448) Previous day's open int 7,259 (7,100)	June 67-00 67-00 66-24 66-01. Sept — — — — —
32nds of 100%	Dec 66-04 — — 65-05 U.S. TREASURY BILLS (RMM)
June 105-01 105-04 104-16 104-21 Sept 108-07 108-02 107-29 107-28	Clase High Low Prev
Dec 108-13 — — 108-02 March 108-81 — — 107-22	June 82.33 82.36 92.31 92.30 Sept 91.88 91.90 91.84 91.82 Dec 91.51 91.54 91.47 91.44
Est volume 2.186 (2,761) Previous day's open int 4,283 (3,323) Basis quote (clean cash price of 13%%	Dec 91.51 91.54 91.47 91.44 March 91.19 91.23 91.18 91.13 June 90.94 90.96 90.93 90.88
Treesury 2003 less equivalent price of near futures contract) -10 to per	Sept. 90.75 90.76 90.74 90.69 Occ. 90.56 90.56 90.54 90.50
(32nds). STERLING £25,000 S per £	March 90.38 90.38 — 90.32 CERT. DEPOSIT (IMM) : \$1m points of 100%
Une 1.2330 1.2335 1.2290 1.2290	Close High Low Prev June 91.80 91.94 97.80 91.79
Sept 1.2215 — — 1.2176 Dec 1.2140 — — 1.2100 Est volume 155 (418)	Sept \$1.16 91:32 91.16 91.11 Dec 90.70 90.76 90.68 90.63
Previous day's open int 9,564 (8,822) DEUTSCHE MARKS DM 125,000 S per	March 90.25 90.37 90.30 90.25 THREE-MONTH EURODOLLAR (IMM)
Clase High Low Prev	\$1m points of 100% Close High Low Prev
June 0.3216 0.3216 0.3209 0.3207 Sept 0.3240 0.3231 0.3231 0.3231	June 91.45 91.56 91.44 91.42 Sept 90.79 90.89 80.78 80.73 Dec 90.13 90.42 90.30 90.25
First volume 78 (273) Previous day's open int 245 (237) SWISS FRANCS SWF: 125,000 6 per	Murch 89.92 90.01 89.80 89.88 June 89.61 89.70 89.62 89.58
Swift Close High Low Prev	Sept 29.25 29.43 29.35 29.33 Dec 89.12 89.20 89.12 89.10 March 88.32 89.01 88.33 88.91
June 0.3820 0.3825 0.3805 0.3817 Sept 0.3858 0.3853	STERLING (IMM) Se per £
Est volume 44 (nH) Previous day's open int 155 (147)	Une 1.2345 1.2360 1.2235 1.2285 Sept 1.2225 1.2240 1.2120 1.2175
JAPANESE YEN Y12.5m 5 per Y100 Close High Low Prev	Dec 1.2145 1.2160 1.2030 1.2100 March — 1.2265 June 1.2085 — 1.2065
June 0.3969 0.3980 Sept 0.3992 0.4003 Est volume nil (nil)	June 1.2055 - 1.2055 GNBAA (CBT) 8% \$100,000 32nds of
Previous day's open int 190 (150)	Close High Low Prev
Close High Low Prev	June 70-31 71-08 70-26 70-22 Sept 70-07 70-15 70-02 69-30
June 130.75 130.65 130.25 129.65 Sept 131.35 131.00 131.00 130.45	Dec 69-19 69-26 69-16 69-10 March — — — — — — — — — — — — — — — — — — —
First volume 154 (131) Previous day's open int 1,292 (1,235)	Sept 58-05 — 67-28
WEEKLY CHANGE IN W	ORLD INTEREST RATES
LONDON. May 10 change	NEW YORK May 10 change
Base rates 12 ig-12 ig Unch'd 7 day Interbank 12 ig I ig	Prime rates 101e Unch'd Federal funds 82 - 15 5 Mth. Treasury Bills 7, 23 +0.08
Treasury Bill Tender 12,9925 +0,0259 Band 1 Bills 12% Unch'd	6 Mth. Tressury Bills 7.87 +0.02 3 Mth. C D 8,15 -0.10
Band 4 Bills 12 Unch'd	FRANKFURT Lombard 6.0 Unch'd One Mth. Interbank 5.75 +0.05
1 Mtt. Sank Bills 注音序 十方	Lombard 6.0 Unch'd 5.75 +0.05 Three month 6.825 -0.076
1-0	PARIS Intervention Rate 104 Unoh'd
	Three month
One month 91s -1s	One month 14½ —14 Three month 15½ Unch'd
AMSTERDAM One month 678 - 75	DUBLIN One month 1234 Unch'd
Three month 619 -/5	Three month 125, Unch'd 14 days, band 2 bills 15 to 33 days,
London-band 1 bills mature in up to band 3 bills 34 to 63 days and band 4 b gent Bank of England buying or selling	ills 64 to 91 days. Rates quoted rapre- rates with the money market. In other

LONDON					
	U.S. TR	EASURY	BOND8	8%	\$100,000
THREE-MONTH EURODOLLAR Stm	·	Close	High	Low	Prev
points of 700%	June	72-25	High 72-28	72-01	81-23
Close High Low Prev June 91,49 91,65 91,44 91,40	Sept Est volu	71-23 ne 5,007	71-25 (1,512)	71-05	70- 21
Sept 90.84 90.90 90.79 90.72	Previous			2,869	(2,463)
Dec 90.35 90.37 90.33 90.24 March 89.87 90.01 89.97 89.85	CHIC	460		٠.	
June 89.66 89.66 89.64 89.55	CHIC				
Est volume 8,323 (3,308) Previous day's open int 18,722 (18,456)	U.S. TRE 8% \$100				,
THREE-MONTH STERLING £500,000		Close	High	Low	Prev
points of 100%	June Sept	72-30 71-28	75-01 71-30	72-14 71-12	72-02 71-00
Close High Low Prev June 87.43 87.45 87.38 87.40	Dec	70-30 70-03	71-01 70-05	70-13 69-19	70-01
Sept 88.11 88.13 88.03 88.03	March June	69-11	69-13	68-27	88-14
March 88.91 85.90 \$8.86 88.98	Sept Dec	88-22 66-03	68-23 68-03	66-06 67-18	67-24 67-04
June 88.97 — — 88.93 Est volume 1,313 (1,448)	March	67-17	_	_	66-18
Previous day's open int 7,259 (7,100)	June Sept	67-00	67-0b —	66-24 —	66-01. —
20-YEAR 12% NOTIONAL GILT £50,000	. Dec	66-04 .			65-05
Class Mah Isu Day	U.S. TRE			MM)	
June 105-01 105-04 104-16 104-21 Sept 108-07 108-02 107-29 107-28		Close	High	Low	Prov
Dec 108-13 — — 108-02	June Sept	92.33 91.88	92 <u>:38</u> 91,90	92_31 91,84	97,30 91.82
March 108-81 107-22 Est volume 2.186 (2,781)	Dec	9T.51	91.54	91.47	91.44
Previous day's open int 4.283 (3,323) Basis quote (clean cash price of 13%%	March June	91.79 90.94	91.23 90.96	91.18 90.93	91.13 90.88
Treesury 2003 less equivalent price of	Sept	90.75 90.56	90.76 90.56	90.74 90.54	90.69 90.50
near futures contract) -10 to per (32nds).	Dec March	90.38	90.38	-	90.32
STERLING £25,000 S per £	CERT. DE	POSIT (IMM)	٠.	
Close High Low Prev	\$1m poin	Close	High	Low	Prev
June 1.2330 1.2335 1.2290 1.2290 Sept 1.2215 — — 1.2175	June	91.20	91.94	97.80	91.79
Dec 1.2140 — — 1.2100 Est volume 155 (416)	Sept. Dec	\$1,16 90.70	91:32 90.76	94,16 90.68	91.11 90.63
Previous day's open int 9,564 (8,822)	March	90.29	90.37	90.30	90.25
DEUTSCHE MARKS DM 125,000 \$ per	THREE-MA		MODOLI D%	.AR .{	iMW)
Close High Low Prev		Cless	High	Low	Prev
June 0.3216 0,3216 0,3203 0.3207	June	91.45 90.79	91.56 90.89	91.44 90.78	91.42 80.73
Sept 0.3240 0.3231 0.3231 0.3231 Est volume 78 (273)	Sept Dec	90.13	90.42	90.30	90.25
Previous day's open int 245 (237)	March.	89.92 89.61	90.01 89.77 .	89,80 89,62	. 89.88 .29.58
SWISS FRANCS SWFr 125,000 6 per SWFr	Sept	29.35	89.43 ·	89,35 89,12	*** 89.33 89.10
Close High Low Prev	Dec :			88.93	98.91
June 0.3820 0.3825 0.3805 0.3817 Sept 0.3858 0.3853	STERLING	(IMBA)	Se per £		
		<u></u>			
Est volume 44 (nH)		Cioss	High	Low	Prev 1 2286
Est volume 44 (nH) Previous day's open int 155 (147)	June 1 Sept 1	Closs 1.2346 1 1.2225 1	High 2350 1 .2240 1	Low :2235 :2120	1.2295 1,2175
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m 5 per Y100	June 1 Sept 1 Dec 1 March	Closs 1.2346 1 1.2225 1 1.2145 1	High 2350 1 .2240 1	Low .2235	1.2286
Est volume 44 (nH) Previous day's open int 155 (147) JAPANESE YEN Y12.5m \$ per Y100 Close High Low Prev June 0.3869 —, — 0.3860	June 1 Sept 1 Dec 1 March	Closs 1.2346 1 1.2225 1 1.2145 1	High 2350 1 .2240 1	Low :2235 :2120	1.2286 1.2175 1.2100
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m \$ per Y100 Close High Low Prev June 0.3969 —, — 0.3960 Sept 0.3982 — — 0.4003 Est volume nii (nii)	June 1 Sept 1 Dec 1 March June 1	Closs 1-2346 1 1-2225 1 1-2145 1	High 2350 1 2240 1 2150 1	Low :2235 :2120 :2030	1,2295 1,2175 1,2100 1,2265 1,2065
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m \$ per Y100 Close High Low Prev June 0.3969 —, — 0.3960 Sept 0.3982 — — 0.4003 Est volume nii (nii) Previous day's open int 150 (150)	June 1 Sept 1 Dec 1	Closs 1-2346 1 1-2225 1 1-2145 1	High 2350 1 2240 1 2160 1	Low :2235 :2120 :2030	1,2295 1,2175 1,2100 1,2265 1,2065
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN VIZ.5m \$ per Y100 Close High Low Prev June 0.3969 —, — 0.3960 Sept 0.3982 — — 0.4003 Est volume nii (nii)	June 1 Sept 1 Dec March June 1 GNMA (Close 2346 1 2225 1 2145 2085 CBT} 8*	High 2350 1 2240 1 2150 1	Low .2235 .2120 .2030	1.2285 1.2175 1.2100 1.2285 1.2065 2nds of
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Prev June 0.3969 — 0.3960 Sept 0.3992 — 0.4003 Est volume nii (nii) Previous day's open int 150 (150) F7-SE 100 INDEX £25 per full index point Close High Low Prev	June 1 Sept 1 Dec March June 1 GNMA (100%)	Close 2346 1 2225 1 2145 2096 CBT} 8*	High 2350 1 2240 1 2160 1 4 \$100,0	Low :.2236 :.2120 :.2030 :.2030 :.2030 :.2030 :.2030 :.2030 :.2030 	1.2286 1.2176 1.2100 1.2285 1.2065 hids of Prev 70-22 69-30
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 3 per Y100 Close High Low Prev June 0.3969 0.3960 Sept 0.3962 0.4003 Est volume nii (nii) Previous day's open int 190 (150) FT-SE 700 INDEX £25 per full index point Close High Low Prev June 130.75 130 65 130.25 129.65	June 1 Sept 1 Dec March June 1 GNMAA (100% June Sept Dec	Close 2346 1 2225 1 2145 2096 CBT} 8*	High 2360 1 2240 1 2160 1 4 \$100 1 High- 71-08	Low :2235 :2120 :2030 	1.2285 1.2175 1.2100 1.2285 1.2065 hids of
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN YT2.5m 5 per Y100 Close High Low Prev June 0.3969 0.3902 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 100 INDEX £25 per full index point Close High Low Prev June 130.75 130 65 130.25 125.65 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131)	June Sopt Dec March June 100%. June Sopt Dec March June Sopt Dec March June June	Closs 2346 1 2246 1 2245 1 2145 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056 1 2056	High 2350 1 2240 1 2160 1 4 \$100,0	Low :.2236 :.2120 :.2030 :.2030 :.2030 :.2030 :.2030 :.2030 :.2030 	1.2285 1.2175 1.2100 1.2285 1.2065 1.2065 Prev 70-22 69-30 68-10
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN YT2.5m 5 per Y100 Close High Low Prev June 0.3969 0.3902 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 100 INDEX £25 per full index point Close High Low Prev June 130.75 130 85 130.25 123.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1,292 (1,235)	June 1 Sept 1 Dec March June 1 GNMA (100% June Sept Dec March June Sept Sept Sept Sept Sept Sept Sept Sep	Closs 2346 1 2225 1 2445 1 2455 1 2455 1 2055 20	High 2350 1 2240 1 2750 1 4 \$100.0 High 77-08 70-15 89-26	Low .2236 .2120 .2030	1.2286 1.2176 1.2100 1.2285 1.2065 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN YT2.5m 5 per Y100 Close High Low Prev June 0.3969 0.3902 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 100 INDEX £25 per full index point Close High Low Prev June 130.75 130 65 130.25 125.65 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131)	June 1 Sept 1 Dec March June 1 GNMA (100% June Sept Dec March June Sept Sept Sept Sept Sept Sept Sept Sep	Closs 2346 1 2225 1 2445 1 2455 1 2455 1 2055 20	High 2350 1 2240 1 2750 1 4 \$100.0 High 77-08 70-15 89-26	Low .2236 .2120 .2030	1.2286 1.2176 1.2100 1.2285 1.2065 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 3 per Y100 Close High Low Prev June 0.3969 0.3962 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 100 INDEX £25 per full index point Close High Low Prev June 130.75 130 85 130.25 123.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.292 (1.235) WEEKLY CHANGE IN W	June 1 Sept 1 Dec March June 1 GNMA (100% June Sept Dec March June Sept Sept Sept Sept Sept Sept Sept Sep	Closs 2346 1 2225 1 2445 1 2455 1 2455 1 2055 20	High 2350 2240 2240 2160 High 70-15 19-26	Low 2030	1.2286 1.2176 1.2100 1.2285 1.2065 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN YT2.5m 5 per Y100 Close High Low Prev June 0.3969 -, 0.3902 -, 0.4903 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 100 INDEX E25 per full index point Close High Low Prev June 130.75 130 85 130.25 123.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1,292 (1,235) WEEKLY CHANGE IN WEEKLY CHANG	June Sopt Dec March June 100% June Sopt Dec March June Sopt ORLD	Closs 12345 1 1.2255 1 1.2245 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255	High 2350 1,2240 1,2260 1,260	Low 2235 2120 2030 2030 12030 100 3 100 3 100 3 100 3	1.2286 1.2176 1.2100 1.2285 1.2065 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 5 per Y100 Une 0.3969 0.3962 0.3962 0.3962 0.3962 0.4003 Est volume nii (nii) Previous day's open int 190 (150) FT-SE 100 INDEX E25 per full index point Close High Low Previous day's open int 190 (150) FT-SE 100 INDEX E25 per full index June 130.75 130.85 130.25 122.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.292 (1,235) WEEKLY CHANGE IN W	June Sept Dec March June GNMAA (100% June Sept Dec March June Sept ORLD	Closs 1,2246 1 1,2225 1 1,2245 1 1,2255 1 1,2255 1 1,2255 1 1,2255 1 1,2255 1 1,2255 1 1,2255 1 1,2255	High 2350 1 2250 1 2260 1 260 1 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Low 70-26 70-06 10 FLA	1.2286 1.2176 1.2100 1.2285 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Prev June 0.3969 0.3960 Sept 0.3962 0.4003 Est volume nii (nii) Previous day's open int 190 (150) FT-SE 700 INDEX E25 per full index point Close High Low Prev June 130.75 130.66 130.25 122.65 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.232 (1,235) WEEKLY CHANGE IN W LONDON. Base rates 1212-1234 Unch'd 7 day interbank 1256 15 Smth interbank 1256 15 Smth interbank 1256	June Sept Dec March June GNMAA (100% June Sept Dec March June Sept ORLD NEW YOR Prime rath Federal fr S Mth. Tr	Closs	##igh 2250 1 225	Low 2256 2200 2200 2200 2200 2200 2200 2200	1.2286 1.2175 1.2175 1.2285 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN YT2.5m 3 per Y100 Une 0.3969 0.3960 0.3960 0.4003 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 700 INDEX E25 per full index point Close High Low Previous day's open int 150 (150) Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.292 (1.235) WEEKLY CHANGE IN WILLIAM Way 10 change 121.23 Unch'd 125 1 126 1 1 126 1 1 126 1	June Sopt Dec March June 1 100% June Sopt Dec March June Sopt Dec	Closs	##igh 2250 1 225	Low 2236 2030 2030 2030 2030 2030 2030 2030	1.2286 1.2176 1.2100 1.2285 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN YT2.5m 3 per Y100 Une 0.3969 0.3960 0.3960 0.3960 0.4003 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 700 INDEX E25 per full index point Close High Low Previous day's 131.00 131.00 130.45 Est volume 150 (130 65 130.25 123.65 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.292 (1.235) WEEKLY CHANGE IN WILLIAM Unch'd 1256 15	June Sept Dec March June GNMAA (100% June Sept Dec March June Sept ORLD NEW YOR Prime rat Federal fr 8 Mth. Tr 8 Mth. Tr 8 Mth. Tr 8 Mth. Tr 8 FRANKFU	Closs	#High 2250 1 226	Low 2236 2030 32 2000 32 2000 32 2000 32 2000 32 2000 32 2000 32 2000 32 200000 32 2000 32 2000 32 2000 32 2000 32 2000 32 2000 32 2000 32 200	1.2286 1.2170 1.2195 1.2055 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Previous Close High Low Previous day's open int 150 (150) Fr.SE 700 INDEX E25 per full index point Close High Low Previous day's open int 190 (150) Fr.SE 700 INDEX E25 per full index point Close High Low Previous day's open int 1,292 (1,235) WEEKLY CHANGE IN W Way 10 change Close High Low Previous day's open int 1,292 (1,235) WEEKLY CHANGE IN W London day's open int 1,292 (1,235) WEEKLY CHANGE IN W Change Close High London day's open int 1,292 (1,235) Change Close High London day's open int 1,292 (1,235) Change Close High London day's open int 1,292 (1,235) Change Close High London day day interbank 125	June June Joe March June GNMA (100% June Sept Dec March June Sept Dec March June Sept Too NEW YOR Prime rab Federal fr 3 Mth. Tr 5 Mth. Tr 5 Mth. C E FRANKFUL Lornbert	Closs	High 2250 1 2260	Low 2236 2000 2 2000 3	1.2366 1.2100 1.2265 1.2055 1.2055 1.2055 1.2055 1.2055 1.2057 0.9-10 0.
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Previous 0.3969 0.3969 0.4003 Est volume nii (nii) Previous day's open int 190 (150) FT-SE 100 INDEX E25 per full index point Close High Low Previous day's open int 190 (150) T-SE 100 INDEX E25 per full index point Close High Low Previous day's open int 1,292 (1,205) WEEKLY CHANGE IN Weekly Base 7 day interbank 125e	June Sept Dec March June GNMAA (100% June Sept Dec March June Sept ORLD NEW YOR Prime rat Federal fr 8 Mth. Tr 8 Mth. Tr 8 Mth. Tr 8 Mth. Tr 8 FRANKFU	Closs	High 2350 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2 250 1 2 250 1 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	Low 2236 2000 2 2000 3	1.2286 1.2170 1.2195 1.2055 1.
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Prev June 0.3999 0.3990 Sept 0.3992 0.4003 Est volume nii (nii) Previous day's open int 190 (150) FT-SE 100 INDEX E25 per full index point Close High Low Prev June 130.75 130 65 130.25 129.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.292 (1.235) WEEKLY CHANGE IN W LONDON. Base rates 121s-123s Unch'd 125s Tressury Bill Tender 125s Smith interbank 125s Tressury Bill Tender 125s Band 2 Bills 121s Unch'd 125s Band 3 Bills 121s Unch'd 135 Mth. Treasury Bills 12 Unch'd 15 Mth. Bank Bills 12 Unch'd 15 Mth. Bank Bills 12 Unch'd 15 Mth. Bank Bills 18 Jr + ±	June June June June June June June June	Closs 1.2346 1 1.2456 1 1.2225 1 1.2245 1 1.225 1 1	High 2350 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 250	Low 2236 2090 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3	1.2386 1.2100 1.2256 1.2056 1.2056 1.2056 1.2056 69-10 69-10 69-09 67-28 1TES change Unch'd +0.08 +0.075
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Prev June 0.3999 0.3990 Sept 0.3992 0.4003 Est volume nii (nii) Previous day's open int 190 (150) FT-SE 100 INDEX E25 per full index point Close High Low Prev June 130.75 130 65 130.25 129.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.292 (1.235) WEEKLY CHANGE IN W LONDON. Base rates 121s-123s Unch'd 125s Tressury Bill Tender 125s Smith interbank 125s Tressury Bill Tender 125s Band 2 Bills 121s Unch'd 125s Band 3 Bills 121s Unch'd 135 Mth. Treasury Bills 12 Unch'd 15 Mth. Bank Bills 12 Unch'd 15 Mth. Bank Bills 12 Unch'd 15 Mth. Bank Bills 18 Jr + ±	June June June June June June June June	Closs 1.2346 1 1.2456 1 1.2225 1 1.2245 1 1.225 1 1	High 2350 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 250	Low 2236 2090 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3	1.2356 1.2100 1.2255 1.2050 1.2055 1.2055 2.005 69-10 69-22 69-30 69-10 1.2055 69-10 1.2055 69-10 1.2055 69-10 1.2055 69-10 1.2055 1.20
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Prev June 0.3969 0.3960 Sept 0.3962 0.4003 Est volume nii (nii) Previous day's open int 190 (150) FT-SE 100 INDEX E25 per full index point Close High Low Prev June 130.75 130 65 130.25 122.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.232 (1.235) WEEKLY CHANGE IN W LONDON. Base rates 1212-123 Unch'd 1258 Treasury Bill Tender 1258 + 0.0258 Smth interbank 1258 + 0.0258 Treasury Bill Tender 1214 Unch'd 1216 Band 3 Bills 1214 Unch'd 1216 Band 8 Bills 1216 Unch'd 1216 J Mth. Bank Bills 1216 + ± TOKYO One month Bills 6,28126 Unch'd	June June June June June June June June	Closs 1.2346 1 1.2456 1 1.2225 1 1.2245 1 1.225 1 1	High 2350 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 250	Low 2236 2090 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3 2000 3	1.2386 1.2100 1.2256 1.2056 1.2056 1.2056 1.2056 69-10 69-10 69-09 67-28 1TES change Unch'd +0.08 +0.075
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Previous 0.3969	June June June June June June June June	Closs 1.2245 1 1.2255 1 1.2245 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255	High 2250 1 2250	Low 2236 2000 3 2000 3 2000 3 2000 3 2000 3 2 2000 2 2 2000 2 2 2 2	1.2356 1.2100 1.2256 1.2056 1.2056 1.2056 1.2056 69-10 69-09 67-28 change Unch'd +0.08 +0.08 -0.075 Unch'd +0.075
Est volume 44 (nii) Previous day's open int 155 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Prev June 0.3969 0.3960 Sept 0.3962 0.4003 Est volume nil (nil) Previous day's open int 190 (150) FT-SE 100 INDEX E25 per full index point Close High Low Prev June 130.75 130.65 130.25 122.85 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1.232 (1,235) WEEKLY CHANGE IN W LONDON. Base rates 7 day interbank 7 (131) Smth interbank 125 12.123 Unch'd 125 136 Smth interbank 125 12.123 Unch'd 125 136 Band 8 Bills 124 Unch'd 126 136 Band 8 Bills 124 Unch'd 126 136 Smth Treasury Bills 124 Unch'd 136 Smth Treasury Bills 124 Unch'd 137 Smth Treasury Bills 124 Unch'd 137 Smth Treasury Bills 124 Unch'd 138 Smth Treasury Bills 124 Unch'd 138 Smth Treasury Bills 124 Unch'd 138 Smth Bank Bills 124 Unch'd 138 Smth Bank Bills 124 Unch'd 139 Smth Bank Bills 124 Unch'd 149 Smth Bank Bills 124 Unch'd 159 Smth Bank Bills 124 Unc	June June June June June June June June	Closs 1.2245 1 1.2255 1 1.2245 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255 1 1.2255	High 2350 1 2260	Low 2236 2000 3 2000 3 2000 3 2000 3 2000 3 2 2000 2 2 2000 2 2 2 2	1.2286 1.2100 1.2285 1.2050 1.2285 1.2050 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN YT2.5m 3 per Y100 Close High Low Prev 0.3969 0.3969 0.4003 Est volume nii (nii) Previous day's open int 150 (150) FT-SE 100 INDEX E25 per full index point Close High Low Prev June 130.75 130 65 130.25 123.65 Sept 131.35 131.00 131.00 130.45 Est volume 154 (131) Previous day's open int 1,292 (1,235) WEEKLY CHANGE IN WE	June June June June June June June June	Close 12946 1 1.2245 1 1.2225 1 1.2245 1 1.225 1 1.	High 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 250	Low 22136 2000 3 2000 3 2000 3 2000 3 2000 3 2 2000 2 2 2000 2 2 2 2	1.2356 1.2100 1.2255 1.2055 1.2055 1.2055 1.2055 1.2055 69-10 69-23 69-10 69-23 69-10 10 10 10 10 10 10 10 10 10 10 10 10 1
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Previous Close High Low Previous day's open int 190 (150) Previous day's open int 190 (120,65 Sept 131,35 131,00 131,00 130,45 Est volume 154 (131) Previous day's open int 1,292 (1,235) WEEKLY CHANGE IN W May 10 change 12½ 123½ Unch'd 12½ 123½ Unch'd 12½ 12½ 12½ 12½ Unch'd 12½ 12½ 12½ Unch'd 12½ Unch'd	June Sept Dec March June GNMAA (100% June Sept Dec March June Sept ORLD NEW YOR Prime rab Federal fr. 8 Mth. Trr 8 Mth. Trr 8 Mth. Trr 8 Mth. Three mon One Mth. Three mon MILAN One monti Three mon DUBLIN	Closs 1.2245 1.2	### ### ### ### ### ### ### ### #### ####	Low 22136 2000 3 2000 3 2000 3 2000 3 2000 3 2 2000 2 2 2000 2 2 2 2	1.2286 1.2100 1.2285 1.2056 1.
Est volume 44 (nii) Previous day's open int 156 (147) JAPANESE YEN Y12.5m 5 per Y100 Close High Low Previous Close High Low Previous day's open int 150 (150) Previous day's open int 1,292 (1,235) WEEKLY CHANGE IN W LONDON Base rates 1212-1234 Unch'd 1256 1214 Unch'd 1257 1215 Unch'd 1216 Unch'd Unch'd	June June June June June June June June	Closs 1.2246 1 1.2245	High 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 2250 1 250	Low 22136 2000 3 2000 3 2000 3 2000 3 2 2000 2 2 2000 2 2 2 2	1.2356 1.2100 1.2255 1.2055 1.2055 1.2055 1.2055 69-10 69-23 69-10 69-23 69-10 10 10 10 10 10 10 10 10 10 10 10 10 1

Dollar optimism fades BY COLIN MILLHAM Last week began with dealers still optimistic about the prospects for the dollar, after the currency's sharp rise since the beginning of the new month. This mood was short-lived however, and was replaced with a nervous uncertainty, which will probably prevail until the mist clears about the U.S. economy and interest rates. There were no major economic statistics for the market to get to grips with last week, and the Federal Reserve's injection of grips with last week, and the Federal Reserve's injection of intervention by the banking system, when Federal bank are under a nave under 2 nar early was an allowed the conditions of intervention by the banking system, when Federal bank are under 2 nar early was an allowed the narket will await the new figure or the disclaimer. Tommorowy week is likely to on the disclaimer. Tommorowy week is likely to be the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the most significant day for economy is recovering from a the disclaimer. Tommorow week is likely to on the disclaimer. Tommorow reconomy the most in the most significant day for the most significant day for the most significant da still optimistic about the pros-pects for the dollar, after the currency's sharp rise since the beginning of the new month beginning of the new month. This mood was short-lived however, and was replaced with a nervous uncertainty, which will probably prevail until the mist clears about the U.S. economy and interest rates. Without such guidence last week the market pushed the dollar around like a ship without a rudder. Large selling orders out of the Far East were at times confused with central bank actistatistics for the market to get to grips with last week, and the Federal Reserve's injection of liquidity into the New York banking system, when Federal funds were under 8 per cent was bank. Mr Preston Martin, vice chair-man of the Federal Reserve, was technical, and not a signal of easier monetary policy. reported to have forecast second quarter growth of only 2.5 per cent. This was later denied, but whereas the dollar fell on the This week's U.S. economic figures include retail sales to-morrow, industrial production

POUND SPOT-FORWARD AGAINST POUND

May 10	Day's Spread	Close	One misrith	% p.a.	Three	% p.a.
Ų.S.	1.2185-1.2385	1,2335-1,2345	0,48.0.45c pm		1.31-126 pm	4.16
Canada	1.6975-1.7077	1.6980-1.7020	0.47-0.38c pen	3 00	1.23-1.00 pm	2,73
Nethind.	4.33 4.35	4.34-4.35	21-2c pm	5 70	61-6 pm	5.64
Belgium	77.44-77.70	77.55-77.65	27-22c pm²	3.79	70-62 pm	3.35
Denmark	13.791-13.91	13.792-13.803			111-10 pm	3.00
	1.2255-1.2330	1,2295-1,2305		-0.68	D.46-D.02 pm-	0.75
W. Ger.	3.847,-3.86	3.844-3.854	21-21-pt pm	7 20	63-65 pm	6 88
Portugal	2174-2234	218-223	90-405e dis	-13.47	310-1170ds -	13.42
Spein	216 217	217-2175	15c pm-5 dis			-0.74
italy	24481-24671		· 2lire pre-1 die			-0 57
Norway	11.07-11.134	11.07-11.08	4ore pm-> dis			-327
France	11.711-11.78		21-71-2 cm	2.49	6757. pan	. 2.17
Sweden	44 423 44 301	11.164-11.174	11 - 20m die	_176	5's-6's dis	-21
	310 -312 2	311-512-		1.75	4.96-4.77 pm	6:24
Japan			1.76-1.64y pm		411-361, pm	5.7
Austria	27.02-27.20	27,07-27.14	154-134gro pm		G-6 bu	7.54
Switz.	3.234-3.257	3.24 -3.25	Z'-2'sc pm	- 8.05	94-E DIG	7.34
. 5	wiot dinom-xi	ira gollár 2.30-	2.25c pm. 12-m	Omen 3-3	n-2'iec bur	٠
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	R CURRE					

THER CL	JRRENCIE	S		
May 10	ì	1		£
MSA TO	£	s		Note Rates
rgentina Peso	608,50-604.00	490,00 409,50	Austria	26,90-27.20 77, 4078.20
razii Gruzeiro	6.282 6.318	6.110-5.130	Beigium Denmark	15,75-15,89 11,68-11,80
resk Drachma.	167.75-171.41	136,27-139,13	France	3.83-3,86
an Rial	113.25*	94_10°	italy Japan	2435-2470 308-312
xembourg Fr	0.3746 0.37561 77,55-77.65	62.76 62 96	Norway	4,32 4,36 11,02-11.13
alaysia Dollar w Zealand Dir.	3.0605-8 0705 2.7060 2.7140+	2,4750 2,4760 2,2000 2,2050	Portugal Spain	213-226 210-2194
udi Arab Rival	4.4825-4.4725	3.6100 3.6110	Sweden	11.08 11.19 3.22 2.3.26 ig
h African Rand	2.4415 2.4545	1.9780 1.9820	United States	1,22-1,24 800-360
		- Selling rate.		
Corrections (N	day 91: Australi	ia—£, 1,7900-1,7	7950. Kuweit—E,	0.3740-0.3750.

NZ-£, 2.7100-2.7400 and Singspore—\$, 2.2160-2.2210.

EMS EURO	PEAN (CURREN	CY UNI	T RATES	5
	Eou central	Currency amounts against Scu May 10	% change from central rate.	% change adjusted for divergence	Divergence limit %
Belgian Franc	44.9008	45.0644	+0.34	+0.43	+1,5471
Danish Krone	8,14104	8.03820	-1.2 9	-7.23	±1,6419
German D-Mark	2.24184	2.23273	-0.14	-0.0B	+1,1475
French Franc	6.87456	6.82593	-0.71	-0.65	±1.3069
Dutch Guilder	2.52596	2.52669	+0.03	+0.09	∓1.5171
	7.222	A 745 CC	4 44	4 44	T4 0000 .

±1.6673 ±4.0470 +1.69

and St'rling U.S. Dollar | Deutschem

STERLING INDEX

May 10 9.00 am :.... Noon 1.00 pm 2.00 pm 77.9 77.8

£ IN NEW YORK

FORWARD RATES AGAINST STERLING

Mark rench Franc wige Franc		3.8525 11.7400 3.2500	11.7155 3.2295	3,7861 11,6768 3,1867 307,14	11.6287 3.1350	3-6361 12-5989 3-6368 295-74
BANK OF	ENGL	AND TI	REASU	RY B	ILL TE	NDER
	May 10	May 3	Ĺ		May 10	May 3
ills on offer otal of applications		£100 m £527,18 m	/ 	discount.	11,99292	1

DOLLAR SPOT-FORWARD AGAINST DOLLAR

ay 10	:Day's spread	Closs.	One menth		Three months	
Ť	1,2185-1.2386	1,2335-1,2345	0.48-0.46¢ Pm		1.31-1.28 1.00 g/20	
ilendt .	0.9965-1.0070 1,3775-1.3800	1,0025-1,0435	0.37.0.27c pm 0.16-0.19c dis	-152	0.47-0.52	-12
nada thind.	3,5080-3,5550	3,5170-3.5180	0.36.0.3Zc pm	1,14	1.29-1.26	pm 1:4
արա	62.65-63.39	62,76-62,85	6-7¢ dis		15-17 dis	
numerk		11,171-11,18% 3,1180-3,1190	1,-1ors dis 0.73-0.88pf pm		21-3 dia 2.10-2.11	
. Ger. rtugal	3,1050-3.1500 176-180	3.1180-3.1180 176-178	150-400c die		450-1150d	
rtuge: Bin	175.30-176.28	175,40-175,70	60-70c dis		205-236 di	
ly	1987-2005%	1992-1993	74-74line die 34-34ore die		224-23 (B) 9'z-10 dis	
LMEA.	8.97-8.06-z 9.4 6-z- 9.59- <u>k</u>	8.974-8.974 9.504-9.514	1.60-1.70c dis		4.56.4.854	
ince veden:	8,04-9.09	9.044-9.044	47,5 ore dis,	-6.2B	14-14'z di	-6.2
pen	252,00-252,60	252_45_252_55	0.48-0.40y pm		1.35 1.25	
istria	21.87.22.134	21.87-21.93 2.6290-2.6300	31-21 gro pro 0.78-0.72c pro		10%-7% ot 2.28-2.20	
VİTZ. ∔ılı	2.6175-2.6510 and_iteland_a	re quoted in l	J.S. currency,	Forward.	emoines	and
	4.10	الماء كالعطم	er and one to t	ha" individ	trius faut	MCV.

CURRENCY	MOAE	MENTS	CUR	REN	CY RA	TES
May 10	Bank of England	Morgan Guaranty	May 10	Sank rate	Special Drawing Rights	Current
	Index ,	Change %	Sterling	T	1,801214	
Sterling	78.1 146.9	-11.5 +38.5	Canadian 3	9.95	31,7096	0.9893
Canadian dollar Austrian schilling.	87.5 111.4	-7.1 +8.5	Belgian Fr Danish Kr	9-	62,0559 11,0799	46,064
Beigian franc Danish Kroner	89.1 77.1	-11.0 -5.8	Dmark	44	3.08747 3.48169	2,2387 6,8259
Deutsche mark Swiss franc		+6.6	French Fr -	91g	9,39585 1964,88	5,8250
Guilder		+2.5	Yen	5	249,280 8,89155	180.94
French franc	45.2	-17.2	Norway Kr Span'h Pta		175,739	126,2
<u>Yennamen af</u>	154,8	+11.5	Swies Fr	4	8.93944 8.59987	6,4978 1,8880
Morgan Gueranty 1960-1962=100. Re	changes: nk of Engl		Greek Drich Irish Punt	201g :1234	136,781 0,983903	98.450 0.7150
			600 Man		- Maria Ar	-

0.748 1.520

4,345 5,518

1,128 13,93

gian Fran

figures will paint a different picture but at the moment there

seems little chance of lower base rates until well into the

Meanwhile the name of the market would certainly be helped by a cut in the U.S. Federal Reserve's discount rate.

814-815 814-815

5.96875 6.20195

6.54376

16 15 1

1. 18,36

EURO-CURR	ency !!	VTERES	T RATE	S (Ma	rket clo	sing rai	tes)		<u></u>		
May. 9	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	D-mark	French Franc	italian ,Lira	Beigle # Franc. Conv. Fin.	Yen	Danieh Krone
Short-term 7 day's notice Month	12 4 · 12 † 12 † 12 5 12 5 12 5 12 5 12 5 12 5	86 95 86 95 86 96 86 96 86 96	834-914 9 912 914-911 914-10 1015-1016 1016-1016	64.64 64.64 64.64 64.61 64.7	112-154 156-176 414-413 476-5 5-516 5-518	5-16-5-16 5-12-5-5-5 5-12-5-5-6 5-12-5-16 5-12-5-16 5-12-5-16 5-12-5-16	10-1016 10-1016 10-10-1016 10-10-10-16 10-16-10-16 10-16-10-16	1712-1812 1234-1354 1256-1315 13-1319 1356-14, 1414-1456	814-9 876-914 9-914 876-916 9-15-915 915-914 9-18-914 9-15-915 9-18-915 915-915 9-18-915 915-915	6-61 ₈ 6-61 ₈ 8-3-61 ₄ 614-63 ₆ 614-63 ₆ 6-3-6-6	914.94 914.94 914.94 914.94 915.1016

11.74 9,510

Asian \$ (closing rates in Singapore): Short.term 8-8's per cent; seven days 8's 8's per cent; one month 8's-8's per cent; three months 8"s-8's per cent; one year 9's-8's per cent; three months 8"s-8's per cent; one year 9's-8's per cent; three years 10's-11 per cent; three ye

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MONEY MARKETS

EXCHANGE CROSS RATES

0,210

0,260 5,205

Pound Starling J.S. Dollar

A setback to lower rates

A rise of around 1 per cent was expected in M3 money supply and the published figure of 2½-3 per cent came as a major surprise, while the increase of £2.6bu in bank lending was about double most forecasts. Three-mouth interbank was offered at 1½ per cent before the figures were amounted, and rose to only 12½ per cent this small rise was shortlived and for the rest of

UK clearius banks base lending rate 12]-12; per cent since April 19

cent.

Several reasons were suggested for the sharp rise in bank lending, including companies taking advantage of the higher rate of investment allowances in the last financial year, by purchasing new capital entrament. equipment.
The financial markets were

therefore prepared to accept that the rise in lending, and the FT LONDON

INTERBANK FIXING

(11,00 a.m. May 10) 3 months U.S. dollars Md 8 1/4 offer B &B 6 months U.S. dollars Þid 8 %/16 offer 8 11/16

The fixing rates are the anthmetic means, rounded to the nearest oneeixteenth, of the bid and offered rates for \$10m quoted by the market to live reference banks at 11 cm each working day. The banks are National Westminister Bank, Benk of Tokyo, Deviache Benk, Banque Nationale de Paris and Morgan Gueranty Trust.

Lest week's UK money, supply figures had very little impact on interest rates in the London money market but had a considerable influence on sentiment. A rise of around 1 per cent was a respected in M3 money supply and the published figure of 24-3 per cent came as a major surprise, while the increase of special target of 5 to 9 per cent came as a major surprise, while the increase of the disappointment at the figures there was little although the market can see why the Bank of England has been so reluctant to allow a sharper fall in base rates.

Any further fall from the present base rate level of 121-121 per cent has been put back, and the clearest sign of this was the flattening of the yield curve, with the very short and of the with the very short end of the interbank market easing slightly, while rates for periods longer than three months rose.

at the figures there was little fear of any renewed upward pressure on interest rates, MONEY RATES

LONDON MONEY RATES Discount Houses Deposit and Bill Rates 181₉₋185 181₄₋186 124-127

	Local Auth- negotiable bonds	Authority	Finance House Deposits	# Gert of Deposits	SOR :: Linked Deposits	Unked Deposits
one month. Two months. Three months. It months. Ine months. Two years. Two years. Two years. Two years.	1234-1316 1234-1316 1234-1234 1212-1276 1236-1234	 11/6 11/8 11/4	1252	8.0-8.1 8.1-8.2 8.15-8.25 8.35-8.46 8.76-8.86 9.0-9.1	834 854	36 34 34-34 34-34 34-34 34-34

ECGD Fixed Rate Export Finance IV: Average Rate of Interest period April 3 to May 7 (inclusive): 12,787 per cent. Local authorities and finance houses seven days' notice, others seven days' fixed. Finance Houses Base Rate (published by the Finance Houses Association): 13° per cent from May 1, 1985, London and Scottish Clearing Bank Rates for lending 12°-12°4 per cent. Bank Doposit Rates for sums at seven days' notice 5:05°7.25 per cent (net). Trassury Bills: Average tender rates of discount 11.9326 per cent. Certificates of Tax Deposit (Series 6): Deposits £100.000 and over held under one month 12°s per cent; one-three months 12°s per cent; three-six months 12°s per cent; sevenit months 12°s per cent; per cent from May 9. Deposits held under Series 5 12 per cent. The rate for all deposits withdrawn for cesh 8 per cent.

MONEY RATES NEW YORK (4 pm) Prime rate Broker loan rate Fed funds Fed funds at intervention One month
Two month
Three month
Six month
One

Talo year 100's
Three year 100's
Four year 100's
Seven year 103's
Seven year 103's
10 year 101's
100's

FINANCIAL TIMES SURVEY

With a striking uniformity that points to a common cause, national banking industries are undergoing radical changes.

Bursting out of the traditional mould

By David Lascelles Banking Correspondent

T STERLIN

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2.500unt 11.93267 e.g., 12.165 r offer lenger £100m

LINST DOLLA

URRENCY RATE

is Canada Dollar Bay 1.100 1.178 ا دو وهد و 1,448

MONEY RATE

£100m

WHEN Mr John S. Reed, the youthful new chairman of Citi-corp rose to address his shareholders for the first time last month, he studiously avoided referring to the vast organisa-tion in which they all had a stake as a bank.

if was, he said, a "financial Not, perhaps, the most elegant phrase he could have chosen. But anything less would have been surprising for a company that burst out of the traditional mould of a bank

traditional mould of a bank some time ago in its quest for new business, and today towers over every corner of the world financial markets.

Citicorp is a little exceptional of course. But there is hardly a country these days where the question "what is a bank" has a simple answer.

With a striking sameness that With a striking sameness that points to common causes, national banking industries are undergoing radical changes almost everywhere.

In places as different as the UK. Finland and Japan, financial markets are being opened up. In just about every country where the law allows it, banks are expanding into new businesses, like securities or insurance. And the last few countries outside the communist world that barred foreign banks, like Australia, Sweden and Norway, are letting

Why this great upheaval? And where will it lead? Public attitudes to towards banks are clearly changing.

deregulate banking markets. Their motives vary. Some, like New Zealand, see their banks as cossetted institutions which need to be exposed to bracing competition. In others

the pendulum has swung away from the view - widespread earlier this century — that banks were special and had to be protected by measures like interest rate ceilings (the U.S. and Austria, for example) and bans on non-bank competition.

But most of them recognise that new forces, like technology, are changing banks anyway, and that to stand in their way may only spell greater trouble. Thanks to machines and tele-phones, banks no longer need branches to reach their cus-tomers and if they cannot transact a particular piece of business in one country, they can simply switch it to an her.

In fact, technology may be the single most potent force for change. It is the universal ingredient, and the means through which banking has become the first market on which the sun never sets.

Behind change also lies the restless drive of the banks themselves — or at least of those who view regulation as a chafing constraint rather than a merciful relief from competition. In many countries, notably the U.S., banks want to be able to beat non-banking rivals who are encroaching on their territory, and take the battle on to the enemy's

of most of the technological innovation in banking and home of the most articulate proponents of deregulation and change, is probably the country where actual change is occur-Many of these developments are ring most slowly. The attitudes the result of conscious that threw up the strict post-decisions by governments to Depression banking laws still

prevail, and if anything appear to have hardened in the wake

And if Australia is only now letting in foreign banks, it is worth recalling that there are still states in the U.S. — albeit remote ones — that do not admit outside banks, even

The inability of U.S. banks take days if not weeks.

The fragmentation of the U.S. market does, however, prevent U.S. banks achieving a size where collectively they would dominate the world markets.

est from foreign banks that a country like Germany has had to start deregulating its own markets to compete.

Tokyo markets will unleash the Japanese financial institutions and set them on a worldconquering road like their counterparts in the steel, autotronics industries. This prospect is already disturbing banks, particularly in Europe.

Is a trade war in financial

of the multiple banking crises that have hit the country over the last year or two.

American ones.

to create a nationwide market highlights the kind of inefficiencies that other countries are trying to rid themselves of. Canadian banks can clear a cheque between Vancouver and Montreal in hours. The same transaction between San Francisco and New York can

and that in many people's view, may not be a bad thing.

Elsewhere, though, deregulation is acquiring its own momentum. The spectacular changes on the London market

— encouraged by a Tory Gov-ernment which favours self — rather than official regulation - bas attracted so much interand the U.S. on one side, and Japan on the other over access One of the big questions is whether the deregulation of the

motive and consumer elecservices looming? Certainly the steady move towards global

far. They will still be inter-corps of this world aim to UK clearing banks' ambitious mediaries between those with become the supermarkets. But cashless shopping plan the supermarkets are cashless shopping plan would not have to go too far (250,000 check-out terminals). financial markets has turned the spotlight on barriers to trade in services (many of them have to do with access to communications, vital to banks), and

many bankers want them aired

reciprocal rights.

like in the year 2000.

at the next Gatt (General Agreement on Tariffs and Trade) round, possibly next increasingly become purveyors of ancillary financial services, year. Already a lot of horse where they will make their money from fees rather than interest margins. But what services should they provide that will not only make a profit trading has been going on, particularly between the UK but create opportunities for But the full implication of cross-selling or packaging? deregulation are still hard to Might banks even hire out parts grasp, if only because no one can be sure what a typical financial institution will look of the huge worldwide com-munications networks in which they have invested millions of dollars and go into the telecom-

munications business? Flushed with new prospects created by the removal of barriers, bankers must now decide which of the avenues At what point does a bank stop trying to be all things to all men, and cultivate a speciathey want to go down, and how list patch? Clearly the Citi-

While technology may be a boon, banks are also discovering that its rewards can be disappointing. Cash machines, information systems, electronic clearing and the other big advances of the last ten years may have stemmed the rising tide of paper, payrolls and premises costs. But many premises costs. But many bankers doubt that they have actually yielded the expected returns on the huge investment

involved. The expensive cash management systems they offer their corporate customers are

far. They will still be intermediaries between those with money and those who need it. But will they bridge the gap with loans, or securities or new products? And how should they bridge they of striving to be an as yet uncalculable cost) tion and Lloyds talking of the futility of striving to be an growth of cheques or credit card slips in the foreseeable future.

disappointments with accountants Touche banks' hi-tech. Ross said one of the greatest tasks facing bank executives is to lead technology, rather than be led by it.

Banking may have become an exercition business but the challenges but the challenges in the challenge

exciting business, but the chal-lenges are enormous. The lenges are enormous. The intriguing thing about Mr Reed's appointment to the world's biggest banking job at the age of 45 is that he will probably witness and strongly influence its greatest transformation by the time he reaches Citicorp's mandatory rettrament age in 2005

Contents Page Teehnology Retail Consortium Bank-UK Reform Japan Reform 15 U.S. Reform Merchant and Investment Correspondent Banking Trade and Project Finance Trade Barriers 17 The U.S. Canada 18 Japan 19 Australia 19 New Zealand 19 South Africa North Africa Isreal The UK West Germany Spain 22 **Portugal** 22 Greece 22 Luxembourg France 23 Italy Switzerland Austria Netherlands 25 Belgium 26 Sweden Norway 26 Finland

 Statistical material for this survey was supplied by the Market Intelligence Department of the National Westminster Bank

Denmark



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			AFRICA LIMITED 31ST MARCH, 1984		
Liebilities March 31st Capital Reservet Deposits etc. Contra Accounts	75,000 109,600	92,818 2,939,911	Cash and Banks Investments Loans & Advances Contra Accounts	1984 N'000 1,669,947 68,366 1,560,833 740,411	1983 N'000 1,450,495 83,399 1,568,835 749,980
	4,039,557	3,852,689		4,039,557	3,852,689

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The lid comes off a Pandora's box

Technology

ALAN CANE

beginning to learn what mischief they have let loose in opening the Pandora's Box of electronic financial services. While they realise their competitiveness depends on mastery of the new technology, they are weighing the advantages against what they now clearly perceive as disbenefits.

Late last year, for example, the Bank for International Settlements, the central bankers' works like, for example, bank commissioned a study of the society for World. THE world's bankers are

the Bank for International Set-tlements, the central bankers' works like, for example, bank, commissioned a study of the effect of electronic banking on monetary policy.

Major Major Major Swift in the Society for World Interbank Financial Transac-tions. The scale of the problem

on monetary policy.

The bank's seniors argued that electronic clearing of interbank transactions would make monetary control harder.

There would be a bigger turn-There would be a bigger turn-over of money on a smaller doubt that IBM's ability to proliquidity base.

tion of home banking terminals, tion Stardard (DES)" has allowing the public to seek out lot to do with the decision of electronically the best rate of the clearing banks to entrust

Total Deposits

Equity
(after allocation of the profit)

Reliance on facts

Net Profit

return for their money would the architecture of its Elec-have implications for interest tronic Funds Transfer at the rate policy.

Point of Sale (EFTPOS) or

fraud foiled.

unidity base. vide an encryption technique
They said that the prolifera- based on its own "Data Encryp-

increase over 31.12.1983

+20,87%

+19,32%

+29,58%

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results

Balance sheet 1984 · 155 th Financial year

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2.801

23

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rate policy.

And they warned that powerful security and validation procedures would be legally necessary to ensure that transactions were confirmed and attempts at manager.

Point of Sale (EFTPOS) or cashless shopping to a combination of IBM and British Telecom, under the watchful company CAP as project manager.

But the bankers' sudden awareness of how vulnerable their transmissions are to would-be fraudsters and the like has awakened a new interest in an area of banking technology hitherto seen chiefly as a French curiosity—the "smart" card.

This card, devised by one-time French journalist and inventor Roland Moreno, contains an entire computer-micro-processor, memory and input/ output devices within the dimensions of an ordinary bank

card.
The theory is that it functions as an electronic cheque book. Charged with so many units of account, it is used in a special terminal on retailer's coun-

But the bankers' sudden awareness of how vulnerable their transmissions are to would-be fraudsters and the like has awakened a new interest in an area of banking technology hitherto seen chiefly as a French curiosity—the "smart"

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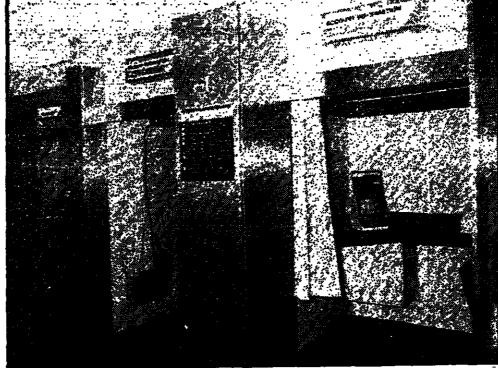
a purchase, the total sum stored in the card is decremented by the value of the purchase. A complete record of all transactions is held both in the memory of the card and the memory of the card and the memory of the terminal.

At the end of the day, the content's of the terminal's memory are transmitted over the telephone line to the retailer's bank. The card holder can check the amount let "in" the card and the transactions that have been cartied out by inserting the card in a special "customer" terminal installed at the bank branch.

Such a system has a number

of very secure features.

First, manufacturing a smart card is a very complicated pro-cess requiring high skills in microelectronic technology. Conventional cards have mag-



Automated banking area at the Basingstoke branch of National Westminster Bank

three tracks each of which can be read by a banking terminal such as a service till (automatic teller reachine or ATM). Despite the development of

techniques for writing identifytechniques for writing identifying symbols on to the stripe using powerful magnetic methods, banks are continually anxious about counterfeiting. Recently, some financial organisations have begun to fix small holograms—laser created three-dimensional images—on the surface of their cards as an added safety measure. Holograms were believed to be too difficult to create or copy for

counterfeiters, Within a few months of their launch, hologram companies had produced machines which could copy the holograms with But manufacturing a smart card requires an entirely

different scale of manufacturing and investment. Second, the card operates essentially "off-line"—in other words, there is no direct connection between the point-of-sale terminal and the central computer while the transaction is taking place. All the verification and authentication takes place in the point-of-sale terminal. No telephone line, vulnerable to

tapping, is involved. Further, the smart card con-teins its own complete record of all transactions for which it has been used.

Compare this with the system proposed by the clearing banks for the UK (which can well serve as a model for the EFTPOS systems most advanced to the compared and beginning to incountries are beginning to install).

INVESTMENT

AFGRENT

and the real residence

ALTONIO IN Western PAD

The customer uses a conven tional magnetic stripe card which is read by the POS terminal. Electronic messages netic stripes fused under a in a complex code fly backwards protective layer and bearing and forwards between the termi-

card holders' bank and the retailer's computer, agreeing Diebold, the U.S. market that the card is valid and not leader in automated teller stolen, that funds are available, machines, is rapidly moving out that the price is right and, eventually, that payment has been successfully made.

Now the French are moving to the carte mixte or mixed card, combining both computer and magnetic stripe in the same

M Louis-Noel Joly, Directerur Central for the Societe Generale, told a Financial Times con-ference last year: "French banks conducted five experiments with electronic money in 1983. Cards with magnetic stripes were tested off-line in Aix and on-line in Saint-

"Experiments with smart cards using three different types of chip were conducted in Blois, Caen and Lyon. These experiments have shown that "mixed" technology, combining a magnetic stripe and a chip, is the most suitable solution."

The U.S. banks are taking smart card technology very seriously as are the plastic card companies. Visa International, Carte Bleue and Bank of America have launched a major international study to assess the merits of the chip card.

The rival international card organisation, Mastercard, has been in discussions with Caslo of Japan about the possibility of using the smart card system

thas developed.

The plastic card, smart or not, is the key to the future in retail banking.

It is the key to a whole raft

of services which could be provided automatically—and it also opens the door to the banks' chief would-be competitors, the building societies, thrift organisations, securities houses and retailers.

An automatic service till, after all, can dispense cash, take deposits, move money from one account to another, display account details and pay bills all without human interven-

It is already clear that people will willingly deal with a ser-vice till rather than a human teller. If technology can be used to make the operation of such machines even simpler, there is no reason why they should not become branch substitutes.

Already some companies are experimenting with paying their workers through service

tills.

NCR, one of the leaders in the development of ATMs, has brought out a model incorporational and the development of the leaders. ing a video disc player.

It can be used both to show the customer visually how to operate the machine—but also as a powerful marketing tool. It is possible, for example, to show the customer how to make

for example. machines, is rapidly moving out into a wide range of point-of-sale situations, starting with petrol stations.

petrol stations.
In the UK, the building societies are grouping together to share ATMs; Halifax has gone out on its own. Abbey National is part of the Link consortium, the Leeds Permanent has taken a leading role in the establishment of EFT.

From the bank branch in the street of the control of the contro street or office, it is only a short step to the bank branch in the home via a home com-

puter or a modified viewdata television set. Most banks are waiting to see the results of a number of experiments in home banking now being conducted round the globe—Citibank and Chase Man-hattan in the U.S., for example, the German banks and in the UK, Nottingham Building Society and the Bank of Scot-

Taking the principle to its logical conclusion, Citibank is experimenting with a tiny terminal that can be carried in the pocket and plugged into a telephone to give the individual instant. instant access to his bank

Wholesale banking is going through similar convulsions as through similar convulsions as the banks compete in the development of what is known as the treasurer's workstation—basically a personal computer which gives the corporate treasurer access to his accounts worldwide, makes it possible for him to move money from one account to another and to make account to another and to make payments.

At first, all these workstations could do was deliver

stations could do was deliver reports. Now the race is to add all the bells and whistles that customers feel they need to help them in their business. Mr Michael Gallagher, vice-president at Chase Manhattan responsible for electronic bankresponsible for electronic banking, said at the launch recently of new goodies for the Chase Global Microstation: "The real significance is not the number of modules but the flexibility in delivering financial services that Chase can offer."

Chase is a good example, in fact, of an advanced workstation. The new modules are

station. The new modules are treasury management, securities settlement and money transfer.

Perhaps most significantly, the workstation can receive SWIFT "940" statements, ssages sent over the SWIFT network and passing details of customer's account from one bank to another and poll passing—software which allows uses of the station to accept electronic banking trans-missions directly from other

The world's banks are locked

Battle for business will centre on man in the street

Retail banking, long the un-fashionable, costly end of the business now takes up more and more of bankers' time and resources as they fight off preda-tors and try to conquer new territories.

In March nearly 1,000 of them packed into the Montreux conference centre for the annual convention of EFMA, the hanking marketing association, to view the latest gadgetry and swap hope and fears.

"Why is the retail customer so important? Because I suggest to you that he is the foundation of banking," said Mr Matthew Barrett, group executive in charge of domestic banking at Bank of Montreal in a keynote speech. "It is the strength and stability of our retail base that allows us to be major players in corporate and international banking." Although the situation differs

from one country to another, there is a surprising degree of similarity in retail banking markets around the world today. The common threads

• The encroachment on banking territory of non-banks eager to tap large and often badly served deposit markets. These are usually thrift-type institutions like building societies and savings banks. But increasingly the threat is from new gusters. He restall stores: new quarters like retail stores: Sears Roebuck and Marks and Spencer who are moving into the personal finance and credit card business. This has forced banks to retaliate by offering rates and new products. In the UK, banks have even extended their trading hours to hold their place in the high street market. The impact of new technology: cash machines, "smart cards," home banking all offer banks new ways of selling products and communicating with their customers. (One Belgian made machine at the EFMA meeting automatically swapped sterling, dollar and DM notes into the equivalent in Belgian francs.) But the balance of cost and reward as far as the banks are concerned is still hard to discern because it is all so new, and many bankers have proved to be wary innovators. "Are

to be wary innovators. "Are they just wizard solutions look-ing for a problem?" asked one banker about some tronic hardware. • In many countries, the abolition of decades old interest rate cannes on deposits and mans has caused massive upheavals in banking markets. This has forced up hank costs with frequently damaging consequences. But at the same time, banks have been able to price realistically and expend the same control of ally and expand the range of products they offer their retail

customers. ● The blurring of demarcation lines in the financial services intes in the financial services market through deregulation or sheer force of competition has permitted banks to move into new types of business, like insurance, stockbroking and real estate. But in practice banks are proving quite selective about entering new markets, and few have either the resources or the will to become resources or the will to become financial supermarkets.

Retail banking does not appeal to everyone, of course. Big U.S. institutions like J. P. Morgan and Bankers Trust have snow the customer now to make an investment through filmed into electronics irrevocably. But the additional bonus that actual examples can be calculated using figures supplied by the customer. Such a machine could effectively re-

MANY bankers agree that the big battles of the future will banks like Citicorp (whose new chairman John S. Reed was specifically chosen for his skills of multinational companies or in the street.

Retail banking, long the unservited by contrast, aggressive banks like Citicorp (whose new chairman John S. Reed was specifically chosen for his skills in the retail market) see the combination of new technology and market-blurring providing them with a historic opportunity to reach a huge new clientele. Whether the policy of trying to be all financial things to all

to be all financial things to all men is the right one is still a subject of great debate. Certainly the idea of the "financial supermarket" seems to be losing some of its appeal as bankers get to grips with the costs and problems of providing an all-round service.

all-round service.

Increasingly, they talk of the need to segment markets carefully, to heed profitability and have a clear idea of one's strengths. The mixed success of banks offering cash management accounts combining banking and investment services has also prompted a certain caution. Cross-selling—pushing insurance through bank branches, for example—is also easier said than done, particularly when it involves bank staff who are not used to it.

But new business and profitability are not the sole attrac-tions of retail banking. A major consideration remains the development and retention of a large retail deposit base. Not only does this, on the whole,

Retail Banking DAVID LASCELLES

provide a bank with cheaper funds than the money market. It also tends to be less volatile, and reduces a bank's vulner-ability to sudden swings of mood in the market.

Continental Ilinois's troubles might well have been smaller if local bank laws had allowed it to expand its retail business. An awareness of these dangers clearly lies behind both Morgan's and Bankers Trust's efforts to rank among the best capitalised U.S. banks.

Apart from the sour of com-petition, the retail market does offer the most obvious opportunities for banks to exploit new technology by replacing costly branch networks and staff with uncomplaining staff with uncomplaining machinery, and hopefully cut-ting their costs. Cash dispen-sers are now standard equip-ment. The next improvement in delivery systems could be home banking through one's TV set, though pioneering moves like Chemical Bank's Pronto in New York and the Nottingham
Building Society's Homelink in
the UK have had a sluggish
response which suggests they
may be ahead of their time.

The credit card should also
be the key to a much wider
range of services.

range of services. Whether the magnetic stripe or the chip card emerges as the triumphant technology, the little square of plastic is cap-able of triggering everything from the international cash dispenser networks now being developed by organisations like Visa, MasterCard and Euro-cheque, to the cashless shopping systems planned in countries like the UK and France, and routine services like personal

loans. Doubtless prophesies of the demise of the bank branch and the spread of home banking terminals will one day come true, and bankers have to keep that in mind when they shape their strategies. Their more immediate preoccupation, though, is to provide an attractive service at a profit in a promising but highly competitive market.

Joint ventures still prove useful

Consortium **Banking**

MICHAEL BLANDEN

THE CONSORTIUM or joint venture approach to inter-national banking has reached changed. maturity in London, where it has provided an important the small has provided an important the smaller institutions as well, means for banks to develop have perceived that they have experience. Nevertheless, it is outgrown the need for joint venevident that the concept is still tures and have the capacity now proving useful to a number of to develop their own individual banks which are still feeling international banking activities their way on the international without sharing the risk (and scene. Elsewhere in the world, the profit) with others.

The reasons are clear. For on their own. At the same banks with relatively little time, a number of former coninternational experience, a sortium operations have been partnership with other banks provides a method of spreading the risk and of building up a body of expertise. The need for such experience was particularly strong in London in the early days of the development of the Eurocurrency markets, and even very large banks found it useful to adopt the consort ican approach. Moreover, it can be helpful when moving into a new market to have a partnerpartnership with other banks bought out by one or other of

Particularly the middle and The consequence has been far East, the joint venture that a number of banks which approach is still being actively developed.

venture has been wound up, the shareholders in Banque Fran-caise de Crédit Internationale (Banque Internationale pour l'Afrique Occidentale and Crédit Commercial de France) decided to go their separate ways.
Yet these changes are an indication of the increased sophistication of the players in

ship with an institution which already has experience there.

The heyday of the growth of the consortium approach in the City was during the 1970s as the new markets developed. A total of some 16 consortium banks which are still extant in that period. In more recent years, however, the pattern has a changed.

The big banks, and some of the smaller institutions as well, have perceived that they have so outgrown the need for joint venture suffice that an unber of banks which it without sharing the risk (and the profit) with others.

The consequence has been that a number of banks which if were hitherto involved in tout ventures have struck out

The big banks, and some of the smaller institutions as well, have perceived that they have so outgrown the need for joint venture that an another of banks which is without sharing the risk (and the profit) with others.

The consequence has been that a number of banks which is just that a number of banks which is just the big tout that a number of banks which is just to the profit with others.

The consequence has been wound up, the charge of the specialised or regional banks from a variety of countries develop international applications they are finding it valuable to put a toe in the water through joint ventures. Scandinavians, in particular, seem to find this route at London representative and FennoScandia, a joint venture between Skopbank of Finland and SwedBank of Sweden. ItaB (Rough of Tokyo International pour to the shareholders in Banque Francise de Crédit Internationale pour l'Afrique Occidentale and Crédit scene l'ast year, backed by the loint ventures have struck out to standard the specialised or regional banks from a variety of countries develop international to banks from a variety of countries develop international to put a toe in the specialised or regional banks from a variety of countries develop international to put a toe in the specialised or regional charks from a variety of countries develop international to put a toe in the specialised or regional cha scene last year, backed by the Jordan Government and a group of Jordanian financial institutions.

In its listing of foreign banks in London last November. The Banker identified a total of 27 consortium banks and joint ventures; they provided a footbold for 67 banks which had no other form of representation in form of representation in London as well as a number which have their own operations. Sir John B. Hall, who has recently taken over as chairman of the Association of British Consortion. Pendly sees. British Consortium Banks, sees

w York, Chicago, Los Angeles, Philadelphia, Boston, Mismi, Zurich, Lustembourg, Paris, Toronto, Montreal, Cayman Islands, Mexico City, Panama City, Bee Purits del Este, Rio de Jenetro, Sentiego.

World Banking 15



Roaring towards "Big Bang"

UK Reform DAYID LASCELLES

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AVID LASCELE

AT A TIME when many financial centres round the world are undergoing big changes. London must, for the moment at least, be witnessing some of the most dramatic.

The so-called City revolution, now about 18 months old, has effectively become a cauldron in which banks, stockbrokers, jobbers and a variety of other financial institutions have been tossed and stirred to emerge remoulded into all-round finan-

cial conglomerates.

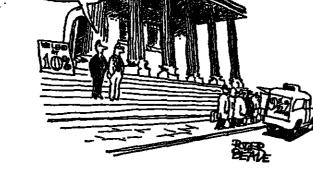
Quite what their future will be is still a matter of considerable speculation since the "Big Bang" marking the start of the

new era of liberalised markets is not until late next year. The standard view is that the revolution represents a muchneeded shake-out of London's over-protected markets, particularly the Stock Exchange, and an opportunity to create strong, modern financial institutions able to take on the best in the world. The sceptics see it as a costly takeover binge which is just as likely to cause pain and

Although the Thatcher Government is a strong supporter of these changes and is taking a close interest, the revolution is not a consciously managed restructuring of the City or even a "deregulation" in the

structure and widen its membership. This opened the way Cazenove, has resisted takeover, for non-Stock Exchange groups believing that independence to get into the securities business, but has since led to even with become a rare and prized ness, but has since led to even wirtue.

Banks were quickest to seize the new opportunities. Over the that banks must get into the past 12 months British and securities business, partly to foreign banks (mainly from expand the range of financial North America and a few countries in Europe) have because they detect a growing



apped up virtually all the Stock Exchange's two dozen largest member firms,

FYOU ASK HE

HAS COME TOO FA

Some, like Barclays, have bought both a stockbroker and a jobber. Mercury Securities, the parent of the S. G. Warberg merchant bank, went even further and bought two brokers and a jobber.

Citicorp, the large U.S. bank which was quick to spot a chance to get into a business trom which it was barred by U.S. bank law in its home market, bought two stock-brokers and a discount house (a market maker in short-term money instruments). Some banks, like National

Westminster, opted for modest alliances, and others like Lloyds U.S. legal sense.

If anything, it happened almost by accident after the Stock most by accident after the Stock ferring to build up their own securities business internally, years ago with an action for partly because they feel the restrictive practices and agreed money others are spending on to abolish its fixed commission big alliances is excessive. Only one of the large stockbrokers,

greater changes, including the As these strategies suggest, reorganisation of the UK the City has different ideas Government securities market. about the correct formula for success. Most people agree

shift in the marketplace away from traditional bank lending towards securities finance.

The securities markets are also fast becoming worldwide in extent, so that any institution with global ambitions must be able to deal in London, one of the world's three major financial centres.

In practice, though, things are not that simple. Banks now face the difficult task of welding together bankers, brokers and jobbers into working entities (some of which will employ thousands of people), and the City rumour mill is doing overtime reporting strife, defections and even abandonment of pro-

posed alliances.

Everything from salary scales, computer systems and even holiday entitlements has to be

a name for its new group,
The Bank of England has been encouraging these changes
The key question, ti because it wants to reform the markets and see strong UK-based financial institutions com-peting on the world stage. But it has also used the revolution to launch reforms of the giltedged market along U.S. lines. Instead of the present system of brokers and jobbers, there relationship with the Bank in

return for undertaking to make two-way markets.

These dealers will be separately capitalised sub-sidiaries of the new securities groups, and the Bank is now sifting through a list of applicants. The gilts market is likely to become one of the early battlegrounds of the revolution because so many groups want to get established there for both financial and prestige reasons. Some groups are preparing to bear losses for a year or two while the competition settles down, but others, like Barclays expect to make money from the word go.

One of the effects of the revolution has been to weaken many of the unspoken and typically British rules that were supposed to protect users of the financial markets from the unscrupulous and fraudulent. The government has been reluctant to set up a policing agency, like the U.S. Securities and Exchange Commission, and has opted instead for a system of self-regulation by the City through two boards represent-ing practitioners and users of

the markets. Whether these will be strong enough to prevent abuses in the new conglomerates which are riddled with potential conflicts of interest remains to be seen. But the system is a challenge to the City to prove that it can behave itself or risk sterner

controls later on.
The Stock Exchange has also put out proposals to control conflicts of interest by requiring securities groups to declare both the capacity in which they are acting (broker, jobber, fund manager atc) and their interest. manager, etc) and their interest several months simply choosing in a deal. Some people have already denounced the pro-

The key question, though, of whether the new groups will be able to work smoothly and profitably is one that no one can yet answer. The people putting them together, of course, glow with optimism. But Mr Robin Leigh-Pemberton, the Governor of the Bank of England, has warned that "there will be accidents," and it may be several years before The key question, though, will be designated primary "there will be accidents," and dealers in government stock it may be several years before who will have a dealing

How Often Do You Need A Bank In Turkey?



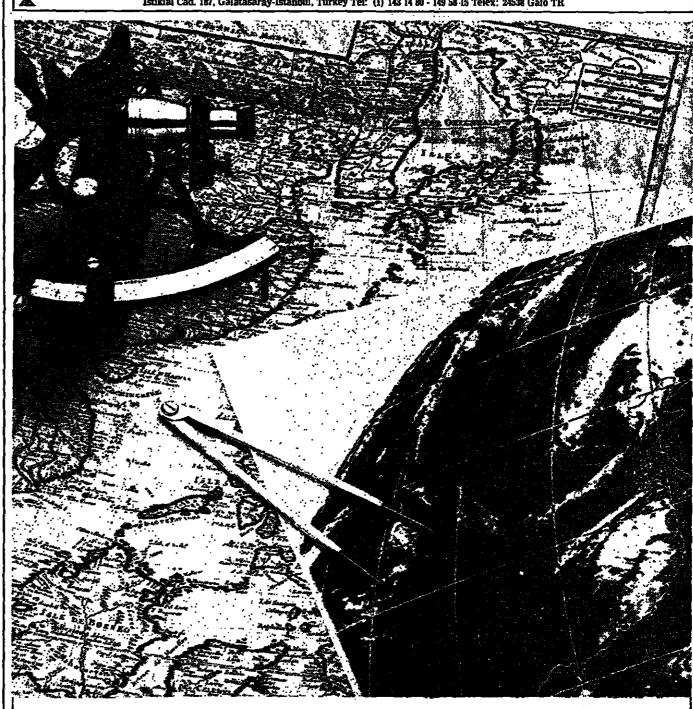
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Set to make a marked impact

THE LIBERALISATION and internationalisation of Japanese banking and finance now underway may have a long-term impact on international finance in the current decade comparable with that of the evolution of the U.S. dollar Euromarket in the 1960s.

Japan's bankers and bureau-crats are tearing up the thick rulebooks which left the nation's financial sector in the 1970s not much changed from the 1920s. Segregation at home is being replaced by competition. Japan's reducing Japan's international currency, the yen, is flooding abroad, strengthening the financial clout of Japanese banks.

To the extent that this might bank and the short that the short than the short than the short that the short than the s already active in London and New York.

not simply that its banks can bonds, and toperate more freely abroad, but remained weak. that they can do so at a time when capital outflows are mak-ing Japan the world's fastestgrowing financier nation.

The U.S. has retreated to the

role of international debtor, and is assuming liabilities at a cate which threaten to make it the world's biggest borrower within a few years, Japan's domestic savings surplus and foreign residents, and eased restrictions trade earnings, meanwhile, on issues of Euroyen bonds by funded a US\$50bn outflow of Japanese residents—though in long-term capital in 1984, fact, no such issues occurred Salomon Brothers, the U.S. investment bank, thinks the figure

will be higher still in 1985. Japan can no longer contain its own affluence. The internationalisation of its banking

the pace of deregulation during non-Japanese borrowers.

Lapanese Reform
ROBERT COTTRELL

The past year, after the publication in May 1984 of the Japan Ministry of Finance/U.S. Department of the Treasury Working Group on yen/dollar exchange rate issues. It was the high interest rates offered by the U.S. Government on bond issues to finance its deficit through 1984 which proved the main magnet for Japan's

the main magnet for Japan's capital outflow.

The U.S. pressure exerted through the yen/dollar working party arose because President Reagan's finance officials apparently believed that deregulation of Japan finance would create more and higher-yielding yen assets available to international investors, thus strengthening the yen and strengthening the yen and reducing Japan's international

have been true in the short term, any yen inflows have been The importance of Japan's more than offset by the capital banking internationalisation is outflows into high-yielding U.S. not simply that its banks can bonds, and the yen has

> Japan's recent deregulatory measures have, on paper at least, been spectacular. In April 1984, the Ministry of Finance abolished nonprudential limits on overseas yen lending from Japan. From the same date, it authorised speculative foreign exchange transactions by Japanese residents, and eased restrictions until a year later, when MoF also waived withholding tax

requirements. The Euroyen bond market was opened to foreign issuers from December 1 1984. On system is in part a recognition of that fact.

Japan's financial internationalisation and liberalisation owes a double debt to the U.S. It was U.S. Caracter than the company of the compa April 1 this year by officially sanctioned medium and long-U.S. Government pressure sanctioned medium and long-which led Japan to accelerate term Euroyen lending to

The sum of these liberalisa- first long-term Euroyen loan tions is a virtually unfettered attempted after April 1 was potential market in Euroyen boycotted by banks which said onds and bank loans. The only "no-go" category is medium-and long-term Euroyen lending to Japanese borrowers, which would put unsustainable pressure on Japan's domestic

the Ministry of Finance fears long-term prime rate, a crucial factor in the country's intricate structure of officially-managed exchange rates. Long-term lending is the province of the "long-term credit banks," which unlike city

banks are allowed to raise longterm funds through issues of debentures. Discretionary management of trust funds is the province of specialist "trust banks." Japan has seven — though a "grandfather" clause allows Daiwa Bank, a city bank, to share this field.

Licences are due to be

issued in June permitting eight foreign institutions to start trust banking. Most bankers be-lieve the field will be opened up to city banks within the next five years.

Other important specialist inworld's biggest deposit-taker. savers: its interest rates are slightly higher than those of the bility-study stage.

In theory, each Japanese taxpayer can maintain up to Y3m in a postal savings account before attracting tax on interest payments. In practice, in-dividuals can maintain multiple accounts, illicitly increasing the

banks; and it operates no effec-

will take time for the many small banks, which cannot Euroyen market to grow in afford overseas offices, to size and its participants to grow participate in international in skill and indument

the terms offered to the borrower were too fine.

rower were too fine.
Liberalisation last December
of Europen certificate of
deposit issues produced an
initial flurry of issues which London bankers say were made more for publicity than because of underlying need. Similarly, an opening flurry of December bond issues saw borrowers promptly swapping the proceeds into other currencies, and the market relapsed into

inactivity.
International use of the yen must grow from a small base. At September last year, the yen accounted for less than 2 per cent of the world Eurocurrency cent of the world Eurocurrency market, according to Bank for International Settlements figures. The yen is little used in trade finance: Japan bills only 40 per cent of its exports, and 3 per cent of its imports, in its own currency.

The yen is more common in Asia, however, where Japan dominates the region's trade. Just over half its trade with Asia-Pacific economies is yen-denominated. The potential for a receration of rural co-operaives; and the postal savings of the justifications given by
bank, which, with some Japanese finance officials for
U.S.3350bn of deposits, is the
world's biggest denositable. radical of Japan's deregulatory The postal savings bank measures establishment of an offers two advantages to small offshore banking market in Tokyo itself, now at the feasi-

The Ministry of Finance likes tive deterrent against tax the idea of an offshore market evasion by depositors. in Tokyo, specialising in yen transactions. It believes such a market would save Japanese banks the trouble and expense of maintaining large staff in London to deal with Euroyen busines

It also sees a Tokyo market as an opportunity for Japan's

Navigator

he merchants who pioneered trade I routes to the East faced many unknowns. Today, successful navigation in Asian waters still demands patience, skill and local knowledge.

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CONSOLIDATED ASSETS AT 31 DECEMBER 1984 EXCEED US\$61 BILLION. g

Restrictions come under bombardment

U.S. Reform PAUL TAYLOR

HALF A century of Federal restrictions on what products and services U.S. commercial banks can provide—and where they can operate—are testering on the brink of collapse.

A process of steady erosion has already broken down many of the existing barriers which divide commercial banking from the securities industry and other financial service providers in the U.S. Now bankers, regulators, state the federal legislators appear to be lining up behind a wholesale and final

assault on the remaining walls keeping banks in one state. While the prospects for early congressional action on these issues remain uncertain, the pressure for such action is reaching a crescendo.

Our federal banking laws are in desperate need of reform and we need to get on with that task promptly," said Mr Gerald Corrigan, the new president of the New York Federal Reserve Bank, in his first major public speech earlier this year.
"New legislation must incorporate contemporary definitions of banks and thrifts. It should

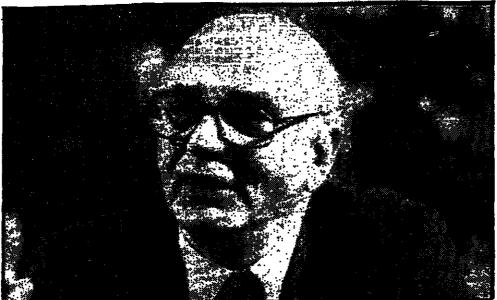
also include a progressive exten-tion of bank products," Mr Corrigan seid, "as well as a measured federal response to intense pressures for regional and ultimately nationwide hanking.

Corrigan's comments. echoed by other regulators, were not lost on his audience —The New York State Bankers Association whose members have been among the most aggressive in pushing for a "new wave" of bank deregula-

without such a move many bankers and regulators warn that the process of piecemeal deregulation "by legislative

deregulation "by legislative loophole" will accelerate making passage of a new "omnibus" banking bill moot.

As evidence, proponents of such a bill point to the aggressive moves by Citicorp, Bankers Trust, BankAmerica, Security Pacific and others into the insurance, commercial paper, discount brokerage and other businesses, coupled with a wave of interstate banking mergers of interstate banking mergers facilitated by regional banking pacts or by the collapse of local savings institutions. These moves, they say, are the shape



Mr Paul Volcker, chalrman of the Federal Reserve System: strongly opposed to limited service

The New York banking giant filed with the Fed (Federal Reserve Board) to underwrite corporate bonds, commercial paper, mortgage-related securities and municipal revenue

The banking group cited an obscure section of the 1933 Glass-Steagall Act which it claimed allowed such activities provided they were undertaken by a subsidiary and the sub-sidiary does not make underwriting such securities its prin-

cipal business.

Although Citicorp hit an initial roadblock when the FED liminary approval for hundreds objected to the scope of the proposals, the banking group came back with a revised and because of the lack of a congressional consensus to close another legislative loophole. objected to the scope of the proposals, the banking group came back with a revised and partially scaled-down proposal under which it has dropped the plan to underwrite and sell These limited service banks-corporate debt and has offered which either refrain from

activities of commercial banks, separation of banking and com-it faces the certain prospect of strenuous opposition from the securities industry.

Hot only but the many pure tree and possible and com-merce, but also throw open the doors to virtually unrestricted interstate banking without

scurities industry.

The FED, which has itself urged the passage of legislation allowing limited underwriting activities by U.S. bank holding companies, has indicated that is held up by court action but interstate banking uniterstate banking within a regional pact should approval for allow full interstate banking to be permitted. Mr Volcker's proposals also included specific is held up by court action but safeguards against excessive

A series of key recent deve-

lopments, coupled with the spread of "electronic" banking

have already made interstate

banking a reality in many parts

Among these developments

over 20 states in the U.S. have now passed laws allowing entry

by out-of-state banks, mostly through regional banking pacts.

Mr Voicker's testimony repre-sented the first time that the

nation's most powerful bank regulatory authority had set out in detail a blueprint for inter-

urged that the regional pacts be used as a starting point for interstate banking but that after three years any state operating

state deregulation. Amor specific proposals, Mr Voick

is perhaps the boldest attempt to challenge the existing restraints over bank powers through a legislative loophole.

Congress must be the final the regulators cite the possibility of hundreds of these units springing up across the U.S. as explain the FED's delay in issuately formula to the regulators cite the possibility of hundreds of these units springing up across the U.S. as explain the FED's delay in issuately formula to the regulators cite the possibility of hundreds of these units springing up across the U.S. as arbitrator on the issue.

Such concerns may also springing up across the U.S. as explain the FED's delay in issuing new rules on the activities act soon—at least on this looping new rules on the activities of U.S. banks overseas—and in particular on the level of securities underwriting permitted by U.S. banks overseas subsidiaries. The existing restrictions are vigorously opposed by U.S. banks who fear they could blunt their efforts

> regulators are still smarting from their experiences last year when the comptroller

> they could blunt their efforts to enter liberalised markets

such as those proposed in the

another legislative loophole.

These limited service banks lower limits on the volume of making commercial loans or securities sales its subsidiary taking demand deposits from could undertake. customers — are strongly opposed by the FED and Mr The latest Citicorp applica-tion is still under consideration. Like other challenges to exist-ing restrictions over the restriction of
clude any mergers among the nation's 25 largest banking groups.

concentration and would pre

Even so, the FED blueprint could still face tough opposition from local bankers who still fear the power of the majors. Indeed, the industry's trade groups remain split on

Nevertheless, some form of interstate banking legislation, coupled perhaps with a closing of the non-bank loophole, appears more likely in the current Congressional environment than a further expansion on bank powers—a prospect which may have been further set back by the Ohio Savings Bank crisis, widespread problems among widespread problems among U.S. savings and loans and the "after-taste" of the federally sponsored bail-out of Continental Illinois last year.

Last year an attempt to pass an all-embracing banking bill collapsed when the Senate and

the house committees approved sharply differing versions of new legislation. Now a new effort to reach a consensus is

 Chase Manhattan and Chemical Bank, two of the major New York banking groups, have agreed to acquire troubled pri-vately insured savings banks in Ohio. insured savings danks in Ohio. ic Home State Savings Bank of Cincinnati which failed in the wake of the collapse of ESM Government Securities, the Florida-based government bond dealer whose collapse earlier this year sent shock waves through the U.S. financial sys-

Citicorp, which had earlier acquired troubled thrifts in California, Illinois and Fiorida of the country—circumventing and already colects deposits in federal restrictions contained in 12 states nationwide, won the 1927 McFadden Act and the 1956 Douglas amendment. years. The Maryland approval was part of a deal the New York banking group negotiated with the state's governor in return for which Citicorp agreed to set-up a credit card processing centre which will eventually generate about 1,000 new jobs.

Bankers, federal regulators and the courts, would prefer to see the barriers retloved in a more orderly and controlled fashion. Signalling this Mr Volcker, in congressional testi-mony late last month urged Congress to pass sweeping legislation which would allow full interstate banking within

Comptroller of the Currency, noted in recent congressional testimony, "The financial marketplace of the future is likely to be increasingly hetroparticipants continue to erode, tion.

In the domestic market, banks

to the stock and services, geographic barrier to competition will eventually disappear, and electronic data transmission will be even more important to the delivery of

services."
He added, "Further geographic and product deregula-tion together with regulatory reorganisation would be the surest and quickest path to a competitive and vital financial

whether the industry as a whole responds to such a rallying call by burying its deep-seated divi-sions, and whether Congress will meet the challenge to help shape the future of U.S. com-



Mr John Fedders, former head of enforcement at the U.S. Securities and Exchange Commis-sion. He frequently came up against Swiss secrecy laws

An expensive game for a limited number of players

Roughly the same applies to geographical variation, it is suggested. In New York it is illegal,

Zurich it is fattening! The joke is supposed to high-light the three different ap-proachs to investment banking. that can be found in the developed world. The Americans have a highly

legislation which would allow full interstate banking within three years.

"The time has come for Congress, as part of more comprehensive banking legislation, to authorise some interstate banking," the Fed chairman said.

Whatever the outcome it appears increasingly certain that, with or without congressional approval, the landscape

sional approval, the landscape of the U.S. banking industry is Government created the Securities and Exchange Commission, regulates American securities

markets. In London, a more flexible and self-regulatory approach has been applied. In the Euromar-kets banks have been able to

have been kept out of the Stock Exchange because of that body's restrictive rulebook-but this is now being changed and from late 1986 the banks will largely take over the stock market.
To prevent abuses there will be a heavy reliance on extension of existing self-regulatory prin-ciples, with a plethora of guide-lines and codes of conduct. There is a lively debate about

whether the proposed new watchdog body, the Securities and Investments Board, will be tough enough. In Switzerland, and in a had long hand number of other Continental connections. European countries, the system is different again. There is a

THERE IS an investment across the spectrum of financial that everything desirable is either illegal, immoral or fattening.

Remarkly the same applies to American standards but clients.

Chant banks are at the eye of the storm.

They have a considerable domestic problem (or maybe it in should be described as an applies to American standards but clients. American standards, but clients tends to restrict the develop-

ment of securities markets. Such widely different finansich widely dierent man-cial systems do not fit together especially easily. In fact, a prominent Swiss banker is reliably reported to have danced a jig around his office when he heard recently that Mr John Fedders had resigned as head of enforcement at the SEC.

> Merchant and Investment Banking BARRY RILEY

laws, and the Americans are continually charging that Swiss bank clients (many of them actually Americans) are using Switzerland as a base from which to manipulate the

American securities markets. Meanwhile, several of the major American banks are taking advantage of more relaxed regulatory regimes, espe-cially in the UK, to develop activities which they are not allowed to undertake in the U.S.

Thus a string of American businesses commercial banks are taking markets. stakes in the new-style Londo stock market, and Citicorp has managed to find a way through the Japanese regulatory obstacles and open up in Tokyo too (thanks to its purchase of Vickers da Costa, the London-based brokerage house, which had long had strong Far East

tradition of universal banking, ing in a state of considerable with banks operating right turmoil, and the London mer-

opportunity) of reorientation, Because British merchant banks the most lucrative investment tend to place a high premium Because British merchant banks banking deals, but with some on confidentiality. Generally, have been allowed to lend but geographical variation, it is sughave not been permitted to be members of the Stock Exchange position for U.S. investment (the reverse of the regulatory banks) they have developed as specialised banks aimed at the

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corporate market, Banking has become less profitable in recent years, with intense competition for cor-porate business and the merchant banks are allocating large resources to their securities market build-up. Most have spent large sums on the goodwill of existing stock market firms, and will need to find substantial further amounts during the next year or two to finance asse facili-ties and provide trading capital.

It is generally thought, for example, that it will require between £15m and £25m of new capital to become a significant gilt-edged market which the Bank of England is preparing to create in the latter part of next year.

The question is, therefore, whether the London merchant

like the U.S. investment banks in their structure. For some, the answer will certainly be yes, but the smaller merchant banks may well seek to continue to exist on the basis of carefully cultivated personal contents. tacts and a variety of niche businesses in the financial

banks in London and New York the latest challenge is the global market place. Electronic markets in foreign exchange. bonds and international equities are being operated increasingly on a 24-hour basis, with time zone centres in Tokyo, London and New York.

All this leaves the world of international investment banking in a state of considerable turmoil, and the London mer-

A sector undergoing transformation

Correspondent Banking MICHAEL BLANDEN

CORRESPONDING banking, one of the more traditional aspects of international banking business, is undergoing a trans-formation. A number of factors has contributed to the changing shape of the business, among them the development of new technology and the great im-provement in information systems which it has brought, and the incursion into the interbanks with a different back-ground and a different approach

relationships.

Historically, the main reason for the existence of correspondent banking relationships lay in the need to finance trade. A British bank, for example, which needed to pay on behalf of a customer for imports from the U.S. or from the colonies the U.S. or from the colonies ciprocity. Banks worked for had to have a link with a bank on the spot through which the money could be transferred. That aspect still plays a part but a much greater degree of sophistication is coming into the market as banks refine and rationalise their relationships.

The impact of the new technology has been twofold. It has source would be the nology has been twofold. It has balances kept on a non-interest greatly increased the speed of bearing basis with the corresgreatly increased the speed of

sophisticated packages for the ground. They have one very management of funds which offer virtually instantaneous information on the state of an instantaneous in the correspondent business; the CHPS clearing the consequence has been a consequence has been a consequence has been as institution's book.

to a much greater awareness among major international customers of the banks of the customers of the banks of the importance of handling money as more than just a by-product of their main business. It has also provided the banks themselves with a more detailed knowledge of the results and profitability of the various services they provide — including the services they offer to other the services they offer to other

The differences of culture between Europe and North America have been important ground and a different approach in recent years. For the from the established European British banks and those from other European countries which have an imperial past, experience in providing correspondent banking services on an international scale goes back a long

At the root of the relationship lies the concept of reciprocity. Banks worked for bearing basis with the corres-

response in transferring money pondent.

around the world, permitting The blg U.S. money centre the development of banks have a different back-

business; the Chip's clearing stitution's book.

This in turn has contributed to a much greater awareness mong major international ustomers of the banks of the major instrument in both the Eurocurrency markets and in international trade, this client them a wiral role in the standing that the major instrument in both the Eurocurrency markets and in international trade, this client them a wiral role in this gives them a vital role in the system.

They also have considerable experience of correspondent banking relationships, though in a rather different context from that of the Europeans; the diversity of the American banking system, with its very large number of small banks, makes correspondent banking an essential element in its internal

transactions.
The main spur, however to the main spur, nowever to the incursion of the U.S. banks into active promotion of inter-national correspondent banking was the availability of new cash management products. For a period, the business proved very attractive and profitable as a result of the large balances kept by correspondents in New

That changed in the early 1980s, though. High interest rates and the availability of the idle balances they were keeping with other banks. That, together with the switch of CHIPS over to same-day settlebeing held in New York and

change of emphasis towards specific pricing of individuals corespondent banking products and charging fees for services provided, rather than relying on cash balances to provide a return. Up to a point, the same trend is evident among the European banks. It seems likely that they will continue to place return rooms are trend to the return of the continue to place return rooms. nkey that they will continue to place rather more stress on the concept of reciprocity. Nevertheless, they too are looking much more carefully at the bottom line in assessing the value of correspondent relationships.

Three trends are evident. First, greater relations on feet.

Three trends are evident. First, greater reliance on fees to produce a return on correspondent banking activity. Second, a process of rationalisation of relationships; this can be difficult where these may go back many years, but it is obvious that with the change in patterns of trade which has taken place in the past 50 years some old connections can scarcely be justified on tradiscarcely be justified on tradi-

tional or current criteria.
Finally, the use of correspondent relationships to sell other banking products such investment banking or new better information on cash other banking products such flows prompted banks generally at look more carefully at lissue advice; in this sense, correspondent banking may become to a degree just another aspect of marketing with the difference that the banks are ment brought a sharp decline selling to each other rather in the volume of balances than to corporate customers than to corporate customers



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Charles and the second
Banks' package deals need to be innovative

WITH DEVELOPING countries inherent problems of limited re-enthusiastic. They criticise burdened by their debt prob-course financing, where the World Bank's ponderous burdened by their debt prob-lems and oil rich states suffering reduced earnings, the big banks are having to be much more innovative in the packages they put together for the renumber of trade deals and projects currently under Way.

The debt crisis has taken its tall too on the export credit agencies, which are being urged by their governments to trim their services to exporters and increase their costs to reduce losses. Exporters are, in consequence, having to rely much more heavily on banks. which increasingly, are sharing the risks and effort involved in bidding for contracts, taking their rewards only when and if

dder is suc the bidder is successful.

One result is that forfatting, counter and barter trade which a year or two ago were techniques largely used to finance east west trade are now being much more widely used. Many of the major banks have set their own counter-trading departments despite the low profit potential. Forfaiting, which was developed in Con-tinental Europe, is now being offered to exporters by the London-based banks, and is now

London-based banks, and is now estimated to be a \$10hn market. Similarly bartering in some form is estimated by GATT to be involved in 8 per cent of world trade and is worth some \$160hn. This is a very conservative estimate and some observers put it as high as 40 per cent with straight buy-back dayls eccentristic for some 17 deals accounting for some 17

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For the bigger manifes in London and he latest challenge is that market place. It is that in foreign to the and and international manifest and another than to the latest and the latest and the latest and the latest and the latest another than the

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The products involved can be as far removed as an aircraft manufacturer agreeing to promote tourism for the buyer been arranged for Colombia,
country. In the Middle East and Paraguay, while Brazil is
goods are increasingly being the first country whose debt is

Banks though increasingly prepared to share in risks are having to become more discerning in selecting projects. Nonrecourse and pre-completion lending, particularly for energy and mineral resource projects in politically stable countries is spread. This type of project financing is also beginning to be extended to the financing of aircraft manufacture with the

course financing, where the main security for the loan is the future cash flow of the project. This is even more the case in pure non-recourse lending which is entirely secured against the revenue generated

by the project.
With banks wary of increasing their exposure in poten-tially high risk areas in the developing world where projects are subject to delays or cancel-lation the World Bank's new co-financing formula, the so-called "B loans," has generally

been welcomed. With the aim of encouraging commercial banks to continue lending to the developing countries by improving the

Trade and **Project Finance MARGARET HUGHES**

security of the project, the World Bank participates directly in the commercial loan

for a project and in addition puts up its own separate loan, The new co-financing formula The new co-financing formula is still in its pilot phase but since it was introduced in 1983 six project finance deals have

been signed.

The first was for Hungary, marking its debut as a World Bank borrower, since it became a member in July 1982. second financial package involv-ing World Bank "B loans" has since been arranged for Hun-gary and at the beginning of April 2 third was approved by the World Bank board. and Paraguay, while Brazil is

from the new scheme. Two other projects which financing this year, are for teleand energy in Turkey. Two projects are also in the pipeline for Yugoslavia but its rescheduling programme has to be resolved

first.
The World Bank argues that the new formula allows banks to increase their exposure to repayments of the loan being countries but with a reduced cent.

tied to the sales of the aircraft risk because of the security of In the UK the Export Credits However, the recent fall in World Bank involvement. Howoil prices has demonstrated the ever, banks are not universally is considering cutting its loss-

bureaucracy and the fact that it insists that the projects are put out to open tender.

The intense competition for projects has forced banks to pare margins and extend maturities. It has also led to wider resort to mixed credits — the mixing of aid with commercial export lending - undermining much of the earlier intergovernmental progress within the Organisation for Economic Co-operation and Development (OECD) on eliminating interest

Mixed credits remain a vexed issue, with the U.S. (a strong critic of the practice) and the French, who make enthusiastic ise, at loggerheads. Washington Paris the greatest perpetrator. In the meantime even govern-ments like Britain, America's most active supporter, continue to use aid to make the terms of its exporters' project financing more attractive.

According to latest OECD figures France does by far the highest proportion of mixed credits financing, accounting for 42 per cent of the total. However, possibly to the surprise of many UK exporters, Britain comes next at 22 per cent while Italy and Japan are about even at 9 per cent each.

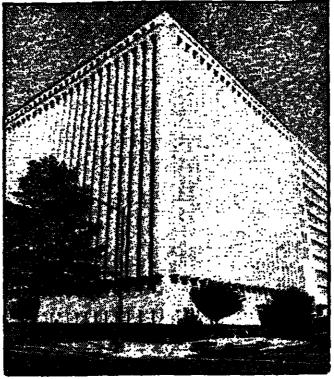
Having failed to persuade France into abandoning the practice the Americans are now retaliating by playing the same game. The U.S. Eximbank has offered mixed credit on sever projects although only one produced a contract, in Indonesia.

Ironically, the Jakarta Govern-

ment has just come out against

mixed credits, declaring that in future its contracts will be put out to international tender on the basis that this often produces he cheapest prices and financing. But although France makes the most liberal use of aid to help its exporters win contracts, it is by no means the larges overall supporter of exports. According to OECD figures, Japan supports a higher pro-portion of its exports than any other country at 36.9 per cent, with Britain a fairly close second at 31.9 per cent, France at 18.9 per cent, West Germany

9.5 per cent and the U.S. 7.8 per



World Bank headquarters in Washington

Trade and Industry Secretary, Mr Norman Tebbit, and others warn against over-enthusiasm in winning export orders if the cost in gaining them outweighs the benefit it brings to the exporter and the economy. The Commons select committee on trade and industry, however, advocates greater support for British exporters. The Govern-ment is considering whether to tracts in China claiming that the informal pact not to offer

The Overseas Project Board financiers and industrialists who advise the Government on the export of captial goods has recently attacked its "ambivalent

But while the Americans are moving in this direction there are opposite moves afoot in Britain. Earlier proposals put forward by merchants bankers, Britain. The bank hopes to be Morgan Grenfell, for establish-ing as specialised export bank. later to finance new export pro-The advantage of such a bank, jects.

making services, such as its sponsors argue, is that it comprehensive external trade would be able to raise finance and tender to contract facilities. itself on the capital markets at At the same time the debate a cheaper rate than the present over the extent to which exports cost of subsidising interest rate should be subsidised has become on commercial bank loans. If, as is proposed, the Bank of England had a 15 to 20 per cent stake in such a bank it would be virtually a sovereign bor-

rower, commanding a high credit rating. The possibility of financing through the capital markets has been under consideration for some time. But next Gatt negotiation is to be one of the major obstacles has been the need to match the requirements of the Eurobond investor with the financing needs of the exporter and his overseas borrower.

This would be overcome, the sponsors argue, because the ex-

sponsors argue, because the export bank would be able to raise funds in the market on a partly by ideological commitcash for individual projects in general. the staggered drawdown sche-dules demanded in project

financing. Morgan Grenfell broke new ground at the end of last year forward by a government-commissioned study that ECGD when it arranged the first capifrom companies like American should be hived off in a separtal markets loan for Britain's a wide range of international ate public corporation have ECGD raising \$155m through been rejected. But the Bank a floating rate role by a some-of England and Treasury are what indirect route to re-finof England and Treasury are what indirect route to re-fin-now investigating proposals put ance Brazil's trade debts with

New talks aimed at easing global restrictions

the barriers to international trade in banking and financial

It will not be easy to win international political consent for liberalisation, let alone to dismantle the barriers by negotiation

Much depends on a series of meetings of leading member nations of the General Agree-ment on Tariffs and Trade in the coming months. They are being pressed by the U.S., Japan (not itself an open market to trade in services), by the UK and some others to launch a new round of global trade negotiations, starting next year but probably taking five years or more to complete

It may turn out, as U.S. trade officials have been saying recently, that the complicated and controversial issue of free ing trade in services will not even reach the Gatt negotiating The impetus is there nonethe

That a question of such political delicacy for many developing countries should be under discussion at all is due largely to an unremitting cam-paign by the U.S. Administration over the past three of four years. At times that campaign has looked rashly aggressive, predicated on a trade-off in which the U.S. itself and other

dence on tradeable services, and

The domestic pressure has been provided by lobbies like the Coalition for Service Industries, chaired by the pro International American Group, with vigorous support a wide range of international

Developing countries, led by Brazil and India, have grudgingly conceded that the broad parameters of a possible negotiation to free services negotiation to free services trade should be considered with

see the start of the first serious achieved after a serious diplo-attempt to identify and tackle matic confrontation at the last annual meeting of the Gatt's 90 member states in Geneva in

> Of all the service industries, banking could prove the least susceptible to worldwide deregulation, since it lies at the heart of every nation's indus-trial and economic planning. It is not only in the developing world that governments bar or severely limit the operations of foreign banks, on grounds of national sovereignty.

Total world trade in invisibles was estimated at over \$700bn in 1982, the latest figure available. The U.S., although heading for a deficit in invisibles according to some

Trade Barriers CHRISTIAN TYLER

experts, traditionally accounts for 10 per cent of services exports, followed by the UK. France, West Germany, Italy and Japan.

Figures supplied to the British Invisible Exports Council show the U.S. heading the league of surplus countries in 1982, followed by the UK, France, Switzerland and Singapore. The deficit countries led by Saudi Arabia, followed by Japan, Brazil, West Germany and Canada.

The services statistics are, however, notoriously difficult to compile and compare—which is not the least of the problems facing any negotiation designed to frame global rules or codes for market access, domestic

Nevertheless. volume of the trade in banking services alone suggests to freetrade apologists that a looser regime could provide a big stimulus to trade of all kinds. According to the U.S. Govern-

ment's own study of services trade, submitted along with ingly conceded that the broad reports from nearly a dozen in place suggests that negotianes of a possible countries, to the Gatt, distortions to free services crimination against foreign that the broad reports from nearly a dozen in place suggests that negotianes to free services crimination against foreign the first place on the help of the Gatt secretariat. distortions " in the world flow the proposed Gatt agenda.

THE next twelve months could That small concession was only of services. It argues that such discrimination could be reduced damaging policy objectives.

"Discrimination against foreign banks, both with respect to establishment and national treatment, sometimes serves the almost exclusive end of sheltering domestic firms from competition," the study says.

Three main kinds of restrictions were identified: Restrictions on entry to a foreign market; discriminatory rules that put incomers at a cost disadvantage with local banks; and non-discriminatory regula-tions with "non-banking objectives" that hampered the outsider. Examples of the last kind included foreign exchange controls, immigration controls and professional licensing requirements.

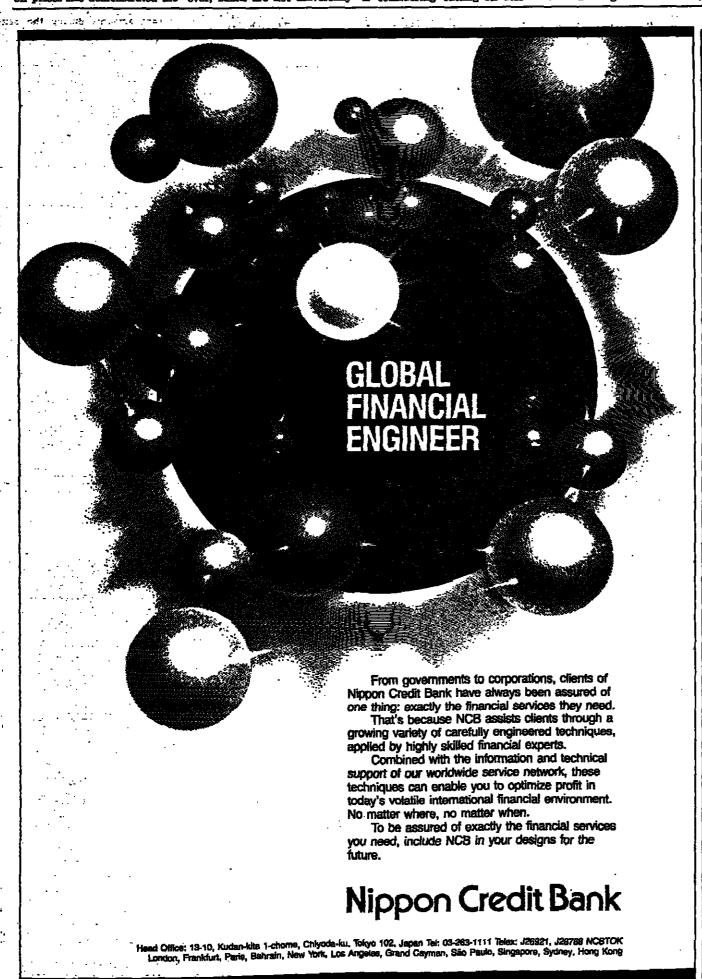
Entry restrictions might range from absolute prohibition to selective controls on the kind of service that a foreign-owned bank is allowed to perform.
Some countries will permit a
representative office with a
mainly lisison role, or will
forbid the average of least banks. mainly liaison role, or will forbid take-overs of local banks, or restrict the amount of equity that a foreign bank may hold

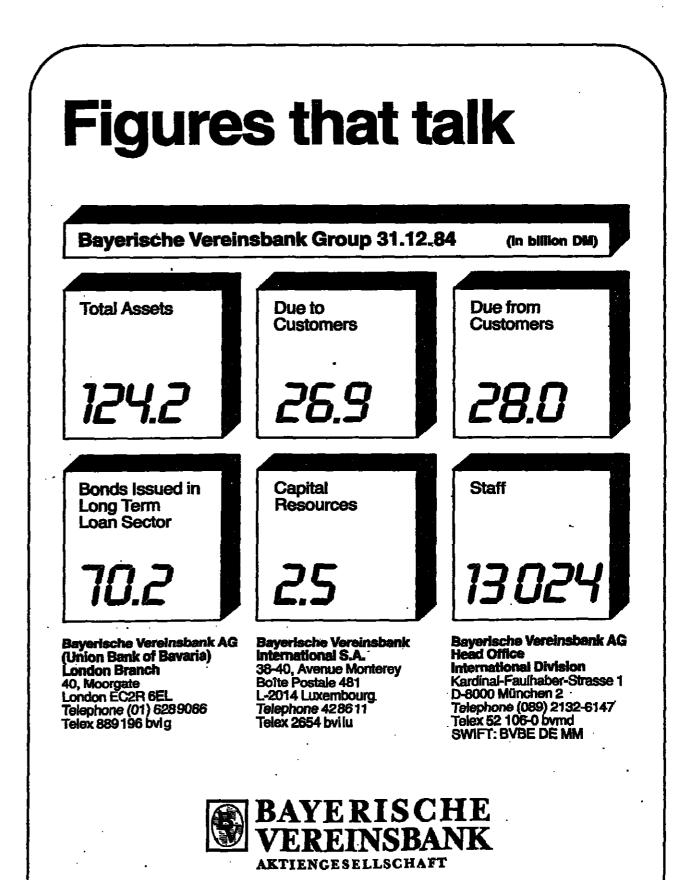
in a native institution. Operating costs for foreigners may be higher because of higher reserve requirements, higher capital-to-assets ratios or higher taxation. In some cases the local banking rules are simply applied more stringently

to foreigners than to natives. The outsider's ability to compete may be curtailed in respect of business done outside the country where he has secured a foothold. There may be limits on Government deposits, or it may be denied the chance to finance subsidised or officiallysupported export credits.

It may be denied access to central rated bank rediscounting facilities, or devied deposits from insurance companies, or limited as to the kind of securities or other financial assets he is allowed to acquire. National (that is,

discriminatory) treatment and rights of establishment are the and variety of barriers already





Patchy recovery in earnings

The U.S. PAUL TAYLOR

OVER THE past few months there has been a sharp and favourable swing in Wall Street's perceptions of the U.S. Money Center banks. Less than a year ago, in the wake of the \$4.5bn Federal bail-out of Chicago's Continental Illinois, Money Center bank stocks were selling at a substantial discount

Investors steered clear of big hank stocks as earnings laboured under the burden of soaring domestic and Third World problem loans and regulators began demanding higher loan loss reserves and primary

capital ratios.

In contrast most of the smaller regional bank stocks were commanding healthy premiums—buoyed by impressive earnings gains.
But all that has changed. The

Money Center Banks, under pressure, have moved aggresively to bolster loan loss reserves, write-off problem loans and add to their primary capi-tal. In addition most of them reported sharply higher 1984 final quarter and 1985 first quarter net earnings helping to heal some of the earlier

At the same time, although the Third World debt crisis has not gone away, it has slipped out of the immediate spotlight. Meanwhile the headlines of the last few months have focused investor attention—and conon the problems of other members of the U.S. financial and banking industry.

and banking industry.

The collapse of several small regional government bond dealers earlier this year sent shock waves reverberating through the U.S. financial system and directly led Ohio's State Governor to declare the first extended "bank holiday" generally affecting U.S. bank since the depression years. since the depression years.

The privately-insured Ohio

Savings Bank crisis, coupled with further heavy losses at banking groups.
Financial Corporation of J. P. Morgan and Bankers
America (FCA), the California Trust—both groups with little
S & L holding company, and elsewhere among the nation's lead the profitability tables thrift institutions, has cast a although a handful of other long shadow over the U.S. savines industry.
This has coincided with major

problems emerging at many small U.S. agricultural banks

Reflecting these factors
Money Center bank stocks have
soared on the recommendation
of most of the major Wall Street
finance houses while many
regionals have languished.

While latest earnings results from the U.S. majors have generally been impressive, the recovery in bank earnings remains patchy and some majors like BankAmerica and Crocker National have yet to benefit in any real way from the uptura.

Crocker National, the Mid-Crocker National, the Mili-land banking group's ill-fated Californian subsidiary, man-aged to edge back into the black in the first quarter under its new management with a \$9m profit compared to a \$121m loss in the same period last year. But it still ranks bottom of the list among the 15 largest U.S. banks in the key measures of architecture. of profitability. And its burden of non-performing loans has only just begun to decline. Similarly, although Bank-

America managed to post a 13 per cent advance in first quarter net earnings, its non-performing loans at \$3.55bn or 4.2 per cent of total loans, edged up from the fourth quarter.

Among the Texas Energy banks, Texas Commerce Banc-

shares, reported its first quarterly earnings decline in 16 years, largely because of higher provisions for loan losses and net loan write-offs.

Like several other major

Texas banks. Texas Commerce has also fallen foul of bank regulators who have questioned a loan to a director and charged that reserves for loan losses at

earnings at present, as well as highlighting the diversity apparent among the nation's major banking groups.

J. P. Morgan and Bankers

banks bouncing back from depressed year-ago earnings levels -registered bigger percentage net income gains.

J. P. Morgan and Bankers

and among some Texas energy Trust attributed their own earn-lenders and a growing sense ings gains primarily to higher

For Helaba Frankfurt, one

of Germany's leading financial

institutions, 1984 was another

two principal longer term ob-

Total assets rose by 5.4% to

Operating profits were again strong and only slightly below

the exceptionally high 1983

its loan-loss provisions, to

holders.

strengthen its equity base to

DM 1.316 billion, and to main-

Helaba Frankfurt is a govern-

ment-backed regional universal

bank concentrating on whole-

sale banking and medium to

long-term lending. It also acts

as banker to the State of Hesse

other centralized functions for

Hesse's 52 Sparkassen-regional

universal banks. Refinancing is

facilitated through issuing own bearer bonds whose volume outstanding at year-end 1984

and performs clearing and

was DM 27.3 billion.

tain its 5% dividend to share-

figure. The Bank used its solid

earnings perforance to step up

jectives: quality growth and consistently high earnings.

some DM 68.6 billion.

assets.

Significantly, this gain was the six achieved with a relatively which modest 29 per cent rise in consumer banking assets—fleshing out profit margins and emphasising the renewed drive at the world's largest banking group under its new chairman, ability of the crisis in incompanies of the cri

a 23 per cent decline in first accompanied by some caution-quarter net income, after writ-ing down its investment in a Mr George Salem of Donaldson, Brazilian affiliate, all the major Lufkin & Jenrette, issued what U.S. banking groups reported higher net earnings in the first three months of this year.

This improvement generally reflected higher net interest margins, an expanding asset base at all but two of the U.S. majors, BankAmerica and Continental Illinois, and higher fee income. These positive factors Brazil, have been partly offset by a that intecontinuing high level of problem loans and further heavy months." loan loss provisions and write-

ing groups also reflect their con-tinuing efforts to bolster past few years may not have reserves against future possible gone away for good.

that the regulatory environment has become tougher and tilted significantly towards the intersection wider margins between lending count towards the bank's privates of the major banks.

net interest income, reflecting loan losses. These reserves also wider margins between lending count towards the bank's privates of the major banks. increase in interest earning which have been strengthened assets. which have been strengthened assets.

In contrast, Citicorp's long and costly investment in consumer banking appears to be sure of bank "safety" has risen finally generating returns. The from an average of 5.72 per cent a year ago to 6.13 per cent. which ranged third in first quarter return on assets among the 15 largest banks and posted a healthy 24 per cent net earnings gain, said its income from consumer activities rose by 57.8 per cent to \$60m.

Cent a year ago to 6.13 per cent at year ag primary capital ratio's below the six per cent minimum level which will be imposed next

Whether these levels are suffi-

Already Wall Street's re-In fact, with the exception of reward enthusiasm for the major first Chicago which reported Money Center banks has been a 23 per cent decline in first he termed "an attempt to fine-tune our existing bullishness on Money Center bank stocks."

In his report, Mr Salem cited two basic reasons for a limited downgrading in ratings, a re-newed deterioration of the general less-developed coun-tries' situation, especially in Brazil, and, "the likelihood that interest rates will not fall materially over the next few

Mr Salem's comments could prove a timely and sobering re-But the substantially higher minder that many of the fun-first quarter provisions reported by many of the major U.S. bank-afficted the major U.S. banks.

1980	1981	1982	1983	1984
-0.3	2.6	2.0	3.8	6.9
13.5	10.4	6.2	3.2	4.8
1,890	6,290	-9,190	-41,580	-160,063
99.76	108,69	127.54	145.42	160.77
89.79	96.28	104.56	109.40	111.89
	-0.3 13.5 1,890 99.76	-0.3 2.6 13.5 10.4 1,890 6,290 99.76 108.69	-0.3 2.6 -2.0 13.5 10.4 6.2 1,890 6,290 -9,190 99.76 108,69 127.54	-0.3 2.6 -2.0 3.8 13.5 10.4 6.2 3.2 1,890 6,290 -9,190 -41,580 99.76 108.69 127.54 145.42

Top 20 U.S. banks 1st quarter 1985 results

		Asset Sto	1st Qtr 1985 Net Income Sm	% Change on Year	1st Qtr 1966 provision for loan losses \$m	Tet Qtr 1985 Net charge-off Sm	1st Qtr 1965 reserve for losn losses Sm	As % of fours total	Non- loans for performing	loans total As % of	ratio capital Primary
	· Citicorp	154.6	277.60	+24.0	118.0	184.0	952.0	0.92	2200.0	2:20	5.93
		117.9	114.00	+13.0	209.0	221.0	997.0	1.20	2546.0	4.20	5.99
	BankAmerica			+31.0	95.0	74.6	779.6	1.20	2400.0	3.90	6.53
	Chase Manhattan	85.7	133.90		108.7	80.9	660.2	1.15	1840.9	. 3.20 .	- 5.95
•	Manufacturers Hanover	72.8	190,29	+19.3	100-1		0002			٠.	
	,			•				Y 20.	870.0	2.46	7.09
•	J. P. Morgan	62.7	1 64 .60	+12.7	30.0	14.0	598.0	1.69	1261.9	3.38	6-52
	Chemical New York	55.7	89.70	+10.3	23.6	30.1	456.4	1.20	731.0	3.00	6.18
١	Bankers Trust	46.5	92,50	+25. 0	45.0	27.9	381.6	1.59		3.81	6.16
	First Interstate	46.1	71 <u>.59</u>	+12.2	59.0	53.6	396.1	1.32	1145.0*		6.10
	_ :	4			50 O	78.6	520.2	1.57	1189.0	3.80	6.42
	Security Pacific	45.2	73.50	+ 8.2	78.8		306.4	1.20	768.0	3.00	6.19
_	First Chicago	40.6	38.30	-23.0	89.0 †	65.3†	307.0	1.56	587.3	2.99	· 6.92
•	Melion Bank	20.7	41.50	+25.8	20.3	16.8		1.66	937.0	4.90	7.43
	Continental Himois	28.8	39.30	+33.7	37.0	18.0	385.9	1.00	201.0		****
			44.95	+12.0	128-6++	52.5	235.9	1.43	716.7	3.10	6.80
	Wells Fargo	27.9		+17.5	35.0	17.0	190.9	1.45	472.5*	2.02	6.27
	First Bank System	23.4	37.2 0		20.0	15.0	247.4	1.66	474.0	3.20	6.90
	Bank of B oston	22.6	43.90	+76.0		26.0	299.0	1.93	1007.0	6,50	6,39
•	Crocker National	22.5	9.00	N.M.	25.0	20.0	293.0	1,00		• ".	
•	Marine Midland	22.1	25.90	+14.4	35.0	17.0	219.0	1.47	526.0	3.57	6.99
•	Repulichank	21.8	25.40	+19.3	19.2	11.7	200.0	1.39	495.0	3.40	6.20
	Interfirst	21,3	15.10	+57.3	92.9	42.7	289.0	1.87	797.0*	5.11	6.74
•	Meorp	20.5	34.80	+46-8	21.9	26.9	178.0	1.26	N.A.	N.A.	Ņ.A.

* Non-performing assets. † Including American National. †† Including special addition of \$65m; excl. provision was \$63.6m. Research: Rivke Nachoma

Gap narrows between four pillars

Canada BERNARD SIMON

by far the most powerful players in domestic financial markets, but they stand to gain least from present moves to loosen some of the barriers between the traditional "four pillars" of the Canadian financial system.

The banks have angrily rejected government proposals on the future regulation of financial institutions published in mid-April which make it clear that they will have to temper their ambitions for the next few years while competi-tors are given a chance to catch up. One Toronto securities analyst observed that the government plans to put "the banks in a glass cage, and they'll have to watch the world

change around them."

Gaps between the four pillars have narrowed over the past two decades as the banks, for example, have moved strongly into the mortgage and con-sumer lending fields. But some clear differences remain. Banks are the only institu-tions in Canada with full freedom in commercial lending. Discretionary fiduciary activities are limited to the trust and loan companies. Life insurers have a monopoly on underwriting life insurance policies, while only investment

dealers can freely underwrite corporate securities and be members of stock exchanges.

Before the release of the latest recommendations, the latest recommendations, the banks lobbied hard to convince a sceptical public that big is not necessarily bad, and that it was in consumers' interests to allow the banks to spread their

Mr Rowland Frazee, chairman of the Royal Bank of Canada, argued recently that giving a freer rein to all market participants "will not lead to a domination by five or six institutions, any more than McDonald's and Burger King have wiped out restaurants... an era of changing consumer needs, intensified competition and expanded technological constitutions are supported to the competition and expanded technological constitutions are supported to the competition and expanded technological constitutions are supported to the constitution of the competition and the constitution of t opportunities requires widened powers for us as for our colleagues in other segments of financial services."

inancial services."

The new proposals suggest, however, that rules governing the existing schedule A and schedule B banks—the 14 domestic and 58 foreign-owned banks respectively—should remain substantially unchanged until the next ten-year review

Canadian Financial Institutions Financial assets (1967 and at June 1984).

		\$bu	Percent of total assets		
Major deposit-taking institutions:	1901	1984	1967	198 4	
Chartered banks	24.9	213.9	34.3	37.4	
Trust and loan companies	7.0	63.3	9.6	11.1	
Cooperatives	2.3	40.2	4.5	7.0	
Contractual savings institutions:					
Life insurers*	12.8	63.4	17,6	11.1	
Trusteed pension funds	8.0	83.8	11.0	14.6	
Other financial institutions:					
Private sector	10.8	62.9	14.9	11.0	
Public sector:	5.9	45.1	8.1	7.9	
Total	72.7	572.6	106.6	100.0	
Includes their accident and sickness in	surança	operation	ns and i	negreger:	

sumer loan companies, investmer banks, mortgage investment trust and business financing corporation \$ Excludes Bank of Canada-Source: Financial flow accounts, Canada Gazatte, and Bank of Canada Review.

Canada

					-
	1980	1981	1982	1983	1984
Real GDP growth (% from previous year)	1.9	4.0	-4.3	3.8	47
Inflation (%)	10.2	12.4	10.8	5.8	2.3
Current acent. balance (US\$m)	-953	-5,055	2,110	1,365	1,500
Exchange Rate: C\$ vs US\$	1.17	1.20	1.23	1.23	1.30
Trade weighted index	84.49	84.49	85.22	87.81	85.71
Real trade weighted index	86.95	87.57	90.26	92.45	91.10

of the Bank Act, due in 1990.
Some banks' hopes of moving directly into the corporate underwriting business or becoming more active in portfolio management are thus unlikely to be fulfilled for some time. The present 10 per cent limit

The present 10 per cent limit on any single shareholding in a schedule A bank will remain, as will rules limiting the business of the foreign-owned, schedule B banks to 16 per cent of the banking system's total domestic assets. (The ceiling was doubled from 8 per cent in 1984). cent in 1984). On the other hand, the new

policy will clear the way for owners of other types of financial institutions — notably trust and insurance companies -to become full participants in the banking sector, with up to 100 per cent control of new bank subsidiaries.

ing a new category of schedule C bank, to be commonly owned through a financial holding company. Thus, a trust company will not be given wider free-dom in commercial lending but its associated financial holding company would have full access to this market by forming a schedule C bank.

schedule C bank.

Although these associated companies will be required to appoint separate boards of directors and publish separate financial statements, they will be allowed to share resources, such as computer systems and sales forces. As the Government notes, the changes will "make it easier for non-bank financial institutions to provide one-stop shopping."

To the consternation of the banks, the proposed changes are

banks, the proposed changes are likely to bring the biggest benefits to a number of nonbank subsidiaries.

The proposals (which may become law by the end of this year) will allow different types of financial institutions, includ-

trolled by Peter and Edward Brontman, nephews of Sam Brontman, founder of the Seagram wine and spirits group. Brascan has a 39 per cent interest in Trilon Financial, a financial holding company which controls Royal Trust, the country's biggest trust com-pany, and London Life, a lead-ing life insurer. Two other Brascan affiliates, Hees Inter-national and Great Lakes group, are emerging as Canadian equivalents of British merchant banks. Another Bronfman-controlled company has a substantial minority interest in Continental Bank, the seventh largest schedule A

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 Montreal-based Power Corporation, whose non-financial holdings include a 9 per cent stake in the industrial and transportation giant, Canadian Pacific. Among Power's finan-cial interests are Great West Life, the country's largest shareholder-owned insurance company, and Investors Group, company, and investors Group, a leading provider of financial planning services. Power is a partner with three European groups in Pargesa, the Genevabased holding company with extensive banking and invest-

ment interests in the U.S. and Europe.
Assets under Trilon's control are larger than the domestic assets of Royal Bank of Canada, group. (The banks contend that their international business should be excluded in comparisons with the emerging non-bank financial conglomerates.) Only Canada's three largest banks have domestic assets greater than Power Financial, the financial services arm of

Power Corporation.

Despite the latest setback to Despite the latest setback to their ambitions, the banks are likely to press ahead with ventures giving them a toehold—if not a foothold—in their competitors' territory.

Canadian Imperial Bank of Commerce (CIBC) has become a minority shareholder in one of the Brascan companies. Great

of the Brascan companies, Great Lakes Group. Bank of Mon-Lakes Group. Bank of Mon-treal's takeover last year of Harris Bankcorp of Chicago gives it access to substantial securities management and other fee business providing a useful base for similar services in Canada, if and when exist-ing restrictions are eased. Montreal-based National Bank wants to provide a securities

wants to provide a securities
"safekeeping" service without
registering with the Quebec
Securities Commission.
The banks clearly believe
that the pressures for deregulation that have built up both in
and outside Canada in recent and outside Canada in recent years are not about to subside.

year of progress toward reaching DM 66.4 billion, while business volume advanced by 5.1% to

on course.

Another year

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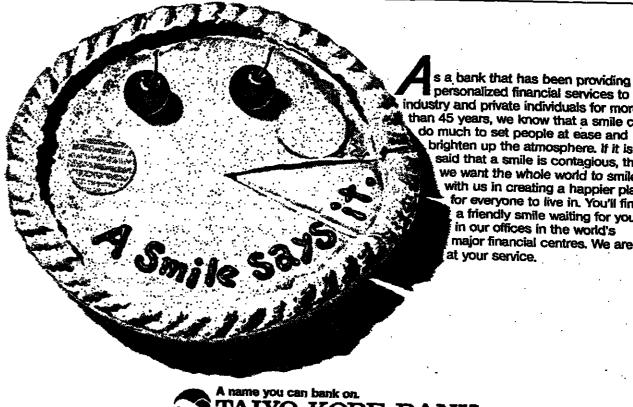
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Luxembourg Subsidiary: Helaba Luxembourg, Hessische Landesbank International S.A.

Tel. (52) 499 4011, Tx. 3295 hela hu

Financial Highlights DMmillion Dec.31	1982	1983	1984
Business volume Balance sheet total Total credit volume	64,638	65,315	68,622
	62,271	62,999	66,391
	49,929	49,590	50,150
Short-term assets Due from banks Due from customers	16,707	16,964	18,224
	9,668	10,884	12,631
	7,039	6,080	5,593
Long-term loans Loans to banks Loans to customers	28,252	28,013	28,978
	4,192	4,383	4,425
	24,060	23,630	24,553
Short-term liabilities	18,593	17,080	18,953
Long-term liabilities	5,459	5,225	4,976
Bonds issued	24,994	26,720	27,317
Capital and reserves	1,241	1,291	1,316
Net income	45	75	50

Helaba Frankfurt
Hessische Landesbank-Girozentrale-

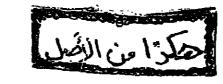


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Shares achieve touch of glamour

Japan ROBERT COTTRELL

THE SHARES of Japan's big publicly-quoted banks have been among the strongest performers in Tokyo's recent bull market, breaking out of an informallymaintained but rigid price structure which had kept benks' share prices stable relative to one another and in absolute

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terms.
The deregulation and internationalisation of Japan's finan-cial system has turned the banks into glamour stocks. Sumitomo Bank, the most profit-able of the 13 big commercial able of the 13 big commercial "city" banks, saw its share price rise from Y500 to a peak of Y1,910 between January 1984 and January 1985. At its mid-April price of Y1,610, Suminomo Bank enjoys a market capitalisation of around £12bn, the largest of any publicly-quoted Japanese corporation.

Optimistic investors see Japan's banks as financial giants now being belatedly freed from bureaucrafic fetters. Japan has five of the 10 largest interhas five of the 10 largest inter-national banks in the world. Japanese banks overseas offices form the busiest single national group of banks in the London Euromarkets, accounting for over one-quarter of inter-national lending there.

At home, they manage the financing of the second-largest economy in the non-Communist world, with virtually no foreign competition at the retail level, and very few inroads at the level of corporate and institu-tional banking.

Japan, encouraged by the U.S., has embraced financial

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The principal brake now on further changes within the domestic banking system is no longer bureaucratic inflexibility, but regulators' prudential con-cern for the stability and prosperity of smaller and specialist institutions which have until now enjoyed official protection from free competition.

An officially managed retail

interest-rate cartel, for instance, prevents the big aggressive city banks from posching deposits away from small, regional

Where Britain has four major clearing banks, and a few significant second-tier institutions, Japan has 13 "city" banks, and then literally dozens of other, smaller institutions. The city hashe have hig trainedly never the control of the city of the city of the city never high trained by the city of the city never high trained by the city of th banks have big, typically urban, branch networks, and lend for periods of up to three years.

The city banks' main rivals are the 64 "regional banks," which have deposit bases in individual prefectures, but are allowed to branch beyond. The regional banks are smaller than the city banks, but do the same sort of retail and corporate domestic borrowing and lend-

Smaller still are Japan's 69 mutual savings banks, 456 credit unions, and 463 credit co-operatives. These small local units are allowed to offer interest rates slightly higher than the city banks, but generally do strictly local business. The segmentation of banking

management of interest rates smaller and more specialised was valuable to Japan during rivals. If so, financial sector U.S., has embraced financial the three high-growth post-war liberalisation with enthusiasm decades when an efficient bank

Japan					
	1980	1981	1982	1983	1984
Real GDP growth (% from previous year)	4.8	4.2	3.1	3.0	5.6
Inflation (%)	8.0	4.9	2.5	1,8	2.2
Current acent. balance (US\$m)	10,759	4,770	6,850	29,800	35,000
Exchange Rate: Yen vs US\$	226.74	220.54	249.05	237.52	237.52
Trade weighted index	129.92	142.03	134.14	150.40	159.85
Real trade weighted Index	108.70	109.75	100.12	104.09	104.45

domestic household savings to domestic industrial borrowers except as a means of last-ditch with the minimum of fuss.

In recent years, however, apan's corporations have Japan's responded to slowing growth by borrowing less from banks, which now provide just 10 per cent of external corporate funding. Households have continued to save rather than

spend their rising incomes and have become more discriminating with affluence: the propor-tion of household financial assets held in cash and demand deposits fell from 11.2 per cent in 1980 to 2.6 per cent in 1982, according to figures compiled by stockbrokers Vickers da

Squeezed between blasé borrowers and demanding deposi-tors, Japan's banks are fighting to cut fixed costs and raise re-turns through more imaginative asset management. All the city banks are investing heavily in bigger and faster computer-ised cash transmission and information networks.

All are developing international capital markets expertise and offering more imaginative domestic investment vehicles, such as money-market certificates, geared to higher-return-

The stock market appears to be saying that Japan's biggest city banks will, with their finan-cial muscle and overseas expertise, thrive on deregulation at the presumed expense of the takeovers may soon become commonplace, though corporate

traditionally been rare in Japan

Japanese banks, having until recently chafed under regulations dating back in many cases to the 1920s, are now being cast in the role of incococlasts.

Long-term lending is the pro-vince of the "long-term credit banks," which unlike city banks are allowed to raise long-term funds through issues of deben-

Discretionary management of trust funds is the province of specialist "trust banks." Japan has seven—though a "grandfather" clause allows Daiwa Bank, a city bank, to share this field. Licences are due to be field. Licences are due to be issued in June permitting eight foreign institutions to start trust banking. Most bankers believe the field will be opened up to City banks within the next five years.

Other important specialist institutions are the Norin Chukin, a federation of rural co-operatives; and the postal savings bank, which, with some U.S.\$350bn of deposits, is the world's biggest deposit-taker.

The postal savings bank offers two advantages to small savers: its interest rates are slightly higher than those of the banks; and it operates no effective deterrent against tax

evasion by depositors.

In theory, each Japanese taxpayer can maintain up to Y3m
in a postal savings account
before attracting tax on interest payments. In practice, indi-viduals can maintain multiple accounts, illicitly increasing the

JAPAN'S POSTAL SAVINGS SERVICE

World's largest deposit-taker

JAPAN'S Postal Savings Service, managed by the Postal Savings Bureau of the Ministry of Posts and Telecommunications, is the world's largest deposit-taker.

Its most recent balance sheet, for March 31 1984, showed deposits of Y86.3 trillion (million million), or about £270bn at current exchange rates, equivalent to a market share of 25.4 per cent of all deposits with Japanese financial institu-

The Postal Savings Service's parentage is held by many Japanese bankers to be the main reason for its success. The MPT stands outside the interest rate structure fixed for other financial institutions under the aegis of the Bank of Japan, the country's central bank, and fixes postal banking deposit rates slightly higher than those offered to retail customers by Japan's high

The PSB also makes life easy for income tax evaders, by making no effective checks on abusers who open multiple accounts to profit several times over from tax exemp tions available to small savers.

While the interest rate advantage may vex bankers, the Postal Savings officials themselves say it is more than offset by restrictions placed on the asset side of their balance

Postal Savings deposits are lent on to the central government via a trust fund operated by the Ministry of Finance. The Government pays an interest rate pegged below the yield on its bond issues. Deregulation of dome

interest rates is an officially declared objective of Japan's broad range of financial lib-eralisations now in progress. Large deposit rates are al-ready effectively deregulated, with the advent of intergovernment bond investment funds, money market certifi-cates and low-denomination

Retail rates remain, how-ever, in a cartel and low, and ever, in a carter and low, and seem likely to do so at least for the next few years.

Japan's big banks say they would like to pay free-market retail interest rates—but that the Government, with its vested interest in containing the flow of cheap money, wants to keep regulated interest rates in order to maintain the Postal Savings Bureau's competitive advan-

Mr Shigeo Sawada, director general of the Postal Savings Bureau, says he would welcome interest rate deregulation, but only if his bureau received along the way the freedom to invest in free market assets.

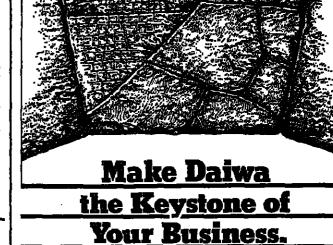
Statistics suggest the PSB needs to find some way of livening up its investor appeal. Mr Shigeo Sawada, director general of the PSB says he would not be against

interest rate reregulation if his bureau. along the way, received the right to invest in freemarket assets

Such a shift need not mean a drying-up of funds to the Government. Mr Sawada said that, even under a liberalised regime, the Postal Savings Bureau would still be investing its funds in public bonds, mostly government issues. So conservative an asset book would prevent the Postal Savings Bureau mounting a market share war to bid deposits away from the banks, argued Mr Sawada, while the Government would still get its money

—at a fair price. Bankers may say the Postal Savings Bureau's talk about deregulation is designed to obscure their own enjoyment of an easy life. But statistics suggest a clear need for the PSB to find some way of livening up its own investor

Its 1984 market share of 25.4 per cent, while still high, was down from 30.9 per cent in March 1983, reflecting, the Bureau acknowledges, an in-ereasingly sophisticated pub-lic looking for higher-yielding deposits.



To succeed in today's business world, it's important to begin with a sound financial base. And that's where Daiwa Bank can help. We're the only city bank in Japan to combine banking and trust businesses. Which means we can

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It's a solid place to start.

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Big banks ready for rivals

Australia LACHLAN DRUMMOND

THE AUSTRALIAN banking sector is on the brink of a massive expansion of its numbers which will intensity exist-ing competitive pressures in a crowded financial services sector. On February 27 the Federal Government announced that 16 foreign groups would be invited to apply for banking authorities and the most ad-vanced of these proposals can

be expected to be through the net of final approvals within six months. Almost all of the 16 new bank applicants, which in many cases include significant local institu-tional partners, have an existing core of operations to bring to their new banking ventures, providing a profitable and oper-ational base for their new lives

entire Australian banking sector in terms of total assets—has some A\$2.5bn of assets in its local finance company and merchant bank offshoots, Barclays has more than A\$1bn of assets spread through its operations and Bankers Trust has a highly successful fee oriented merchant

monwealth bank will see their once cosy position eroded.

As a part response, the Westpac and National Australia banks are each close to seeking formal approval to establish life incurrence operations to breaden insurance operations to broaden the range of products offered and to compete head-on with the new banks established with

local institutional partners.
The banks have also pushed offshore, most notably with the ANZ's acquistion of Grindleys Bank, a step which has cause problems on reciprocity with the Swiss and Indian Governments, two nations which failed round.

Meanwhile, the moves by the Westpac and National on life insurance are direct shots across the bows of the partner-ship between Chase Manhattan and the Australian Mutual Provident Society, which intends to move smartly to total assets of some A\$2hn with a full service

bank. With 2m policyholders and as As examples, Citicorp—which the biggest institutional investor on a global basis outstrips the in Australia, the AMP has an enviable list of contacts for seeking business. This headstart is almost rivalled by that of the National Mutual Life, which has teamed up with Royal Bank of Canada, although with a more corporate bias to its business

outlook.

The pending introduction of The pending introduction of additional foreign banks, meanwhile, has not been the only significant step in the banking all cases intend merging these interests into their new banks, although where they have run into reserve bank opposition and this matter has yet to be settled entirely.

With the additional competitive edge that existing operators will gain from access to cheaper funds under bank status, the trading banks taking deposits of the trading banks taking deposits of the pank of the trading banks taking deposits of the pank which earned A\$18m for additional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks, meanwhile, has not been the only agditional foreign banks and significant step in the banking one weak after the government on the 18 new where the government on the 18 new annountement on the 18 new agdition. The clear winners yast year annountement on the 18 new of the merchant banks as 30 per cent owned affiliate of Hill Samuel UK rather than a 100 per cent by structure of the clear winners yast year annountement on the 18 new of the merchant banks as 30 per cent owned affiliate of Hill Samuel UK rather than a 100 per cent owned affiliate of Hill Samuel UK rather than a 100 per cent owned affiliate of Hill Samuel UK rath

	1980	1981	1982	1983	198
al GDP growth (% from previous year)	1.7	4.4	-6.3	1.6	6.2
lation (%)	10.1	9.7	11.1	10.1	6.0
rrent accnt. halance US\$m)	-4,136	-8,244	8,152	-5,445	_ 7,500

8.87

95.91

88.0

82.6L

89.15

A\$ vs US\$...

Trade weighted index

Real trade weighted

sector which had prospered in this fallow ground of the short-term money market.

Although the merchant bank sector managed to boost its total assets from A\$16bn to A\$19bn to A assets from A\$16bn to A\$19bn assets from A\$16bn to A\$19bn last year more recent figures from the Reserve Bank show that in the four months to the end of January there was almost no growth in merchant bank deposits while trading banks the strategy of t no growth in merchant bank deposits while trading banks had grown by around 7 per cent as re-intermediation followed from the August 1 move.

It is the perception of this pressure on the merchant bank sector which saw Hill Samuel Australia pursue a conversion to a fully fledged bank under the existing domestic banking rules

less than 14 days were lifted a normal foreign investment step which has had a marked rules for 12 months to allow a effect on the merchant banking necessary rationalisation and sector which had prospered in this fallow ground of the shorting of bank licences.

96.72 93.97

8.90

1.11

bers will be swollen—six were added last year—despite an apparently more competitive

The effects of this competition were evident last year, with recent survey of financial in-stitutions showing merchant bank sector profits up by only

MONTE DEI PASCHI DI SIENA BANKING GROUP



Bouvenuse di Giovanni – Detail of a hand-pointed recoden cover of a Tax Book of the city of Siena for the year 1468

MONTE DEI PASCHI DI SIENA the oldest Bank in the world founded in 1472 **BANCA TOSCANA** Florence - established in 1904 CREDITO COMMERCIALE Milan - established in 1907 CREDITO LOMBARDO BANCA DI MESSINA **TTALIAN** INTERNATIONAL BANK PL London - established in 1972

733 BRANCHES OF THE "GROUP" IN ITALY MONTE DEI PASCHI DI SIENA Head Office in Siena Branch in NEW YORK Representative offices in FRANKFURT AM MAIN, LONDON, SÃO PAULO, SINGAPORE MONTE DEI PASCHI GROUP Representative office in CAIRO

AT YOUR SERVICE IN ITALY AND EVERYWERE

Competition cuts into profits

terest rates, imposed tight to attract customers. They are ratios, and generally restricted going out to compete for the freedom of the banks to operate within the monetary ment opportunities. system, banks could not help but make hig profits. This did not help improve the public

with almost breathtaking speed to remove all regulations and to remove all regulations and controls. For the first time in 50 years controls on foreign exchange capital transactions have been abolished and the whole

Take of the peak of cheaper arise over the next few years.

The trading banks claim the other financial operation country could be the first in the world to have a truly nationate twice EFTPOS system in which to the needs of individual customers.

The trading banks claim the overvices in New Zealand, as a result of these developments, is the possible shortage of skilled to the needs of individual customers.

It is not only the trading day.

New Zealand

HAYWARD

Bankers must be more competitive, more aggressive to compete for business, more fielde in their approach and able to react quickly to the needs of the market and their competitive and free atmosphere—to have reduced profits this year—but no bankers are really complaining. The drop in profit—ability comes from the new and much fiercer competitive environment in the New Zealand banking scene, caused by the sweeping removals of the sweeping removals of the former tightive controlled and regulated system.

Under the former tightive controlled and regulated system.

Under the former tightive controlled and regulated system.

Under the former tightive controlled and regulated system. They are enjoying the new former wide-ranging regulations and controls.

Under the former tightive controlled and regulated system. They are enjoying the new former wide-ranging regulations and controls.

Under the former tightive controlled and regulated system. They are enjoying the new former wide-ranging regulations and controls.

The four trading banks have again collaborated in the section of the development in banking. Millions of dellars have also adopted a more vigorous attitude to attract customers and deposits.

Some years ago, New Zealand trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks combined to set app Databank—intended origin and trading banks are proving the new compositive way. None approach and deposits.

The four trading banks have again collaborated in the set and trading

not help improve the public view of banks.

Since last July the new Labour Government has moved with almost breathtaking speed with almost breathtaking speed more efficient financial operations.

six month trial period, and although some details regarding the division of costs and profits make it among the foremost deposit funds and for investment opportunities.

In the long run bankers are convinced the new competition and the need to tailor banking services to suit individual customers will bring cheaper among the division of costs and profits make it among the foremost between banks, retailers and the world. It will be unique and the need to tailor banking services to suit individual customers will bring cheaper.

authough some details regarding development will once again the division of costs and profits make it among the foremost between banks, retailers and the world. It will be unique and equipped to help trading banks cope with whatever challenges arise over the next few years.

Zealand.

Cast in role of Government's milch cow

South Africa JIM JONES

SOUTH AFRICA'S banks are in a period of rapid adaptation to a changing environment. In line with the financial sectors operation and Development (OECD) that of South Africa accommodation rates is characterised by a blurring of the differences between the various financial institutions. of most countries in the Organisation for Economic Covarious financial institutions. Tighter controls are being introduced to bring local regu-lations more closely in line with those elsewhere and to give the Reserve Bank greater ability Reserve Bank greater ability in inregulated foreign activities in alor banking groups.

South African offshoots of improved pre-tax and attributable profits recently, which significantly towards the end of this year, and the entire banking sector is currently being cast in the role of a milch cow by a Government desperate for the introduction of the Basic concordat, which regulates banks' foreign activities, and several of the by a Government desperate for the issue.

Stanbic's rights issue will not be followed by Stanchar and,

Early in 1985, the Reserve Bank tightened controls by ruling that banks seeking temporary accommodation must find it directly from the central bank rather than from the discount houses. The new regulations were aimed at giving the authorities greater control over credit creation and inflation with the implicit

Regulations to curb the banks' ability and propensity for circumventing domestic liquidity and capital requirements are in preparation. The Bank of England, in particular, has been concerned about the unregulated foreign activities of South African offshoots of

the same capital requirements as a result, the British parent's. In recent months the balks as domestic liabilities. An interest in Stanble will drop to have complained that regula-

quirements are likely to be phased in over several years. Standard Bank Investment Cor-poration (Stanbic), which is a subsidiary of Standard Chartered opted for a rights issue which, it is believed, will pro-vide sufficient capital to enable the group to comply with any amendments to the Banks Act. Stanbic has been the only major banking group to report improved pre-tax and attribut-

as domestic liabilities. An amendment to the Banks Act to be promulgated in July will soliged the country's banks to consolidate foreign liabilities when determining capital adequacy.

As a result, all of the major banking groups will need to interest in Stancic will drop to have complained that regulations 53 per cent. Stancic will drop to have complained that regulations to consolidate foreign liabilities in favour of Liberty Holds for deposits with institutions such as the building societies. This is an increasingly important that regulation in the present trend for personal saving groups will need to interest in Stancic will drop to have complained that regulations to the present their abilities are likely to the hinder their ability to compete for deposits with institutions such as the building societies.

This is an increasingly important that regulation in the present that the present that the present the present that th

Africa's largest insurance group, as the largest individual shareholder in Stanbic. It further polarises the relationships betwen the insurance groups and the banks. Old Mutual has effective

control of Nedbank, the third control or Neumans, the third largest banking group, Barclays and Southern Life, the fourth largest insurance group, are closely linked; Sanlam, the second largest insurance group, controls Trust Bank, the fifth largest bank, and Volkskas, the fourth largest bank, has close ties with Rembrandt, the tobacco group.

As a result, all of the major banking groups will need to increase their capital bases, though the more stringent result allow the Liberty Group to supplant Old Mutual, South institutions have been obliged in resort to the

increasingly to resort to the comparatively expensive wholesale money markets depoists. Of course the major banks have not stood aside from the gradual blurring of differences between financial institutions.

Three years ago Barclays, the country's largest banking group, aggressively entered the mortgage market and rapidly established a home loan book of about Rl.1bn, which represents just more than 8 per cent of the bank's total end-1984

Barclays' entry into the

In recent months the baiks mortgage market was part of a successful strategy for gaining new account business, though it has led initially to negative returns on mortgage lending and has helped prompt some of the building societies to consider making the change from being mutuals with no shareholders to becoming shareholders to becoming quoted companies with equity shareholders and a greater ability to diversify away from the narrow focus of mortgage lending.

In his budget speech in March this year, finance minister Barend du Plessis announced an additional levy banks to raise R100m for the Treasury. The levy is a back-dated charge of 0.25 per cent (one quarter of 1 per cent) on the average 1984 end-quarter domestic deposits of the

South Africa 1982 Real GDP growth (% from previous year) 12.3 14.7 13.7 Inflation (%) 15.2 Current acent. balance (US\$m) Exchange Rate: 6.87 Rand vs US\$ 71.10 73.95 80.11 80.17 Trade weighted index Real trade weighted 118.10 112.68 125.00 105.32 index

avoid paying taxes by making use of tax legislation covering financial leasing contracts.

back-dated charge of 0.25 per cent (one quarter of 1 per cent) on the average 1984 end-quarter domestic deposits of the banks. Elizatively it is a tax on size and was justified by the finance minister on the grounds that the banks had been able to

If it does, bankers fear, in-dividual banks could have diffi-This legislation was originally culty generating from profits implemented as a device for the additional equity capital reducing interest rates to inneeded to comply with the dustrialists whom, it was stricter capital requirements believed, would consequently due to be announced this year. invest in productive assets.

Barclays, which is the only bank with a majority foreign

Usage of Bank Hapoalim's

terminals, situated in the bank-ing halls, is to be encouraged by a publicity campaign stres-sing the reduced charges offered to the client when he

interfaces with a machine rather than with a clerk, Hapoalin's

"drop boxes," enable clients to pay utility bills free of charges

While streamlined services

and lowered overheads have

obviously benefited the Israeli Banks' profit margins this year,

they are measures that may not be repeated. More long-term

sources of income are the over

seas operations of the banks.

which for some years have con-

tributed significantly to each bank's balance sheet.

Even the smallest-rank First International Bank of Israel has

overseas offices in Britain, Switzerland and the U.S. This

bank has been the real success

story of the Israeli benking scene Having avoided the share

manipulation scheme, FIBL was able to show t healthy profit when the bigger boys lost

in 1983 and continued the growth into 1984.

The larger banks have far more extensive operations abroad, all doing well, but they

Contrasting problems in the region

North Africa FRANCIS GHILÈS

THE PROBLEMS the three North African countries face today are—at least when it comes to banking and the role of banks in their respective -rather contrasted. Tunisian banks today are a more diversified, inventive group of institutions than is true of their Moroccan and Algerian counterparts. Morocco, the World Bank will soon complete a study which suggests many reforms while in neighbouring Algeria the authorities are grappling with changes which many users of the system wish could be implemented faster than at

not appear to have kept up of industry, real estate, farmwith the faster pace of recent years. Until 1981, 10 commercial banks, of which only three Kowetienne run by the quickwere in private hands, domi-wited Mohammed Brigui is not only active in industry and

on the industrial sector, the vestors have shown in Tunisia Banque Nationale de Tunisie on where they have substantial in the farm sector while UIB was terests in the fertiliser and instrumental in promoting tourist industries—state indusinstrumental in promoting

The latter today seems to be undergoing a major identity projects. crisis while other banks have Other sprung up or, as Arab Tunisian Bank, had their capital reconstructed and are bringing to Tunisia the more modern ways of the western world.

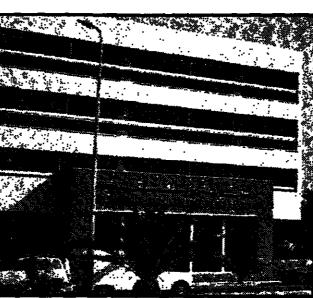
Arab Tunisian Bank which has both Tunisian and foreign, notably Jordanian shareholders, is actively promoting modern commercial banking methods, The older Tunisian banks such as Société Tunisienne de Banque (STB) and Union Inter-

nationale de Banque (UIB) do companies are active in the field

nated the banking scene.

STB, by far the most tourism but in a way typical of important, focused its interest the wider interest Kuwaiti inon the industrial sector, the vestors have shown in Tunisia Kuwaitis to fund worthwhile

> Other banks have been set up other banks have been set up along the same 49 per cent foreign, 51 per cent Tunisian shareholding line with Saudi Arabia, Qatar, the United Arab Emirates and Algeria The latter is presently quite busy as relations between the two countries have led to a spate of joint projects while the Societe Timiso Sardienne de Developpement is not simply investing but also raising money in the form of a long term bond—a first in



Compagnie Marocaine de Credit et de Banque in Agadir,

Foreign funds account for can easily afford.

bout one-lifth—if not more—of The situation in Algeria about one-lifth—if not more—of all the investment being made in the context of the Five Year Development Plan 1982-87); their importance is thus considerable, though they some-times show a considerable liking for prestige projects, ont some-thing that a country like Tunisia

stands in sharp contrast. Throughout the 1970s when massive investments were made in industry and hydrocarbons, the major role of the three Algerian banks was to go abroad and raise loans. Thus Banque National d'Algerie, Banque Exterieure d'Algerie and Banque Algerienne de Develop-pement became well known cus-

omers in the Euromarkets. After the decision in 1980 to halt further foreign borrowings and seeking to improve producgivity in what industry already that each bank and others since created, such as the Banque de l'Agriculture et du Développe-ment Rural should be allotted ment Rural should be another specific sectors. However, reforms are painfully slow and delays are blamed on the banks—who themselves will pass the buck to the central bank.

The new economic policy ushered in by President Chadli means that every state company ought to have its own balance sheet but that is more easily said than done. Not all com-panies are well structured financially and there is little doubt that the banks shoulder the blame for the shortcomings of the bureaucracy.

The role of the banks and of the powerful Ministry of finance is much greater today than it was a few years ago that is not surprising—and greater financial orthodoxy and more vigorous appraisal of perfor-mance form part of the govern-

Morocco for its part has a mixed private and public bank-ing sector but the public sector is very much the dominant force. Banks such as Banque Marocaine du Commerce Marocaine du Commerce Extérieur play an important role as commercial banks, notably in financing foreign trade and attracting foreign investment to the Banque Moroccaine du Dévelop-ment Economique is more of a development than a commercial animal and has been very active in developing sectors of the economy such as textiles.

In many ways however, all new developments have been new developments have been dominated over the past 18 months by the protracted negotiations between Morocco and its foreign bankers to reschedule the Kingdom's foreign debt. While rescheduling that part of its official debt which fell due between September 9, 1983 and December 31, 1984 was a comparatively easy affair, and one completed over one year ago, dealing with foreign banks has been difficult.

The Kingdom refused to allow the Banque du Maroc to stand as co-obligor of the rescheduled monies but has recently accepted the compro-mise solution proposed by the banks: the agreement includes a covenant which commits the Kingdom both to remaining a member "in good standing with the IMF," if possible throughout the life of the respectations (eight many) scheduling (eight years).

scheduling (eight years).

A letter from the Banque du
Maroc accompanying the agreement binds the central bank to
providing sufficient foreign
exchange to service the debt. Renegotiating that part of the banks' debt which fail due after December 1985 should be an easier task and that will, as before, be in parallel with an IMF programme and the further rescheduling of official

Back from the brink

israel LYNNE RICHARDSON

ISRAEL'S banks are showing modest profits for 1984 after losses of some \$220m the pre-

vious years had brought them to the brink of disaster. The country's bank system was severely shaken by the October 1983 share collapse,

when 51 per cent of the value of bank shares was wiped out. Repercussions of that episode are still being felt as the banks undergo investigation by a pubappointed to look into the whole Time and again, in testimony

before the commission, top executives of the banks have tive, "regulation" (of shares) is and more convenient hours than only one distortion in an the regular branch.

economy full of distortions."

Bank Leumi, the country's

In the last year, in a deter- largest bank, has opted for an ained effort to improve profit- extension of the automated teller mined effort to improve profit-extension of the automated teller ability, staff was cut by some machines. Facilities in the

During the dark days at the end of 1983, banks were talking computerisation but Mr Dov Naveh of United

Exchange Rate:

Shekels vs US\$

Mizrahi Bank argued strongly to clients of all branches. that such moves would be coun-terproductive. Mr Naveh's views seem to have prevailed and all the banks have introduced new technology this year.

United Mizrahi, always the forerunner in the technology field, has more than 200 private clients, many of them profes-sionals, linked up to its mainframe computer, enabling them to get real-time information on their accounts in the privacy of their homes via personal computer or TV screens.

This precursor of home banking is a follow-on from UMB's original system that put mainframe access at the disposal of its corporate clients. Bank Leumi and Bank Hapoalim now offer this facility to their corporate clients too.

Israel Discount Bank has introduced what it calls "satelstressed their claim that the lites" within some branches banks' manipulation of their with electronic doors leading lites" within some branches share prices was carried on with to a number of terminals, all the full knowledge and tacit activated by the client's magapproval of the Government and netic-strip card. Offering a the Bank of Israel, the central selection of services, these bank. In the words of one execu-"satellites" are open for longer

Bank Leumi, the country's ability, staff was cut by some exterior walls of its branches, closed and new projects shelved. which now offer a printer to their growth as funds for new supply data and a depositary ventures are now seriously curtailed.

All the printers are on-line to the main frame and so accessible

24.27 56.21 293.21

Israel Real GDP growth (% from previous year) Inflation (%) 13L0 145,6 373.8 116.8 120.4 Current seent, balance

The health of the Israeli banking system reflects that of no one would claim that the Israeli economy is healthy. Many bankers here are exasperated at the Government's failure to get its economic house in order because of the attendant negative reflection on the country's

> After all, these institutions are the life-line between Israel and loans from overseas. Foreign bankers wil be closely watching the performance of both the banks and the national economy, at least the former is trying hard.

Italian Genius

Maybe it was in Roman times that Venetian glassmaking started. Or maybe new techniques and direction were learned from the Saracen Workshops, around the 12th century. Unfortunately the history is unclear. But there remains no uncertainty about the genius of the Italians who create it, even to this day.

> This genius has been flourishing from generation to generation for hundreds of years. From the earliest 15th century examples surviving to today's products, the craftsmen have used time only to perfect their art.

Reproduced by kind permission of the British Museum.

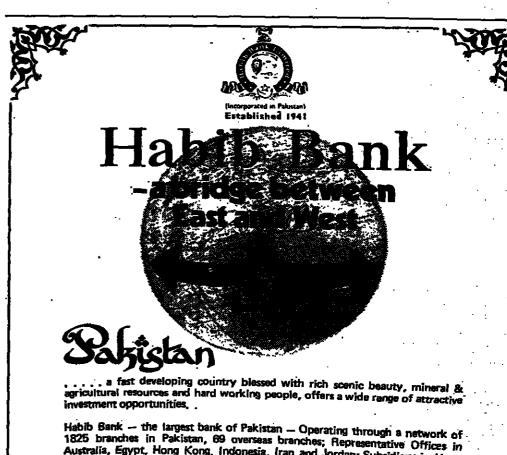
But perhaps that's a familiar Italian trademark. It's certainly one that Italy's foremost bank shows in following the traditions of the world's first paper money dealers from Venice. Today we at Banca Nazionale del Lavoro not only offer a full range of banking services, but also provide the communications contacts essential in international finance. Through our extensive network of offices we provide your link with the Common Market and the rest of the world.

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The new era brings pitfalls and rewards

The UK DAVID LASCELLES

iy 13 1985

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6: Bank Hapon

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THE banking industry has had more than its fair share of restrictive legislation in recent years, and the time has come for more evident recognition and encouragement to be given to the banks as major contri-buters to our national pros-

perity. These plaintive words from Lord Boardman, the chairman of National Westminster Bank, in his annual report last month reflect some of the frustration felt by UK banks at the way Government has hit them in the past two or three years, particularly with tax measures.

But that is only one side of the story. In other ways, UK banks stand at the threshold of

ing and—if they handle it well
—rewarding era, what with the
—the volution and opportunities to get into new businesses and dependent eligibly.

The changes in a spital to the business and the securities in the business pound are committed to give the securities in the business pound are completed in the securities i

what should be a highly excit- of tax rather than gross start-

some speculate, Britain's high streets may be dominated by half a dozen mega-bank/building markets. societies offering everything The of banks to new risks by drawing them into the securities

half a dozen mega-bank/building societies offering everything from money market funds to mortgages.

But others disagree. The also marks a big change in attitudes from the secondary consisting of institutions like the Scottish banks (who are consolidating their position building system.

The obvious reluctance with banks are making against Third World debt, where their exposure is moderately large. notably in the case of Midland and Lloyds.

But the current banking cautiously and with some miscouth of the border), the inno-

informal bonds that once held maker last year, beating its the City together, but they more adventurous and larger

able banks. All the big clearers big investment programme in managed to raise their earnings new technology.

foreign business was still against an ever-rising tide of patchy, mainly because of the paper, cheques and credit card substantial provisions that UK slips.

banks are making against Third

In fact, their own projections

The Governor of the Bank of try's second largest and most England recently regretted the conservatively run bank, oradical disappearance of the became the biggest profit-

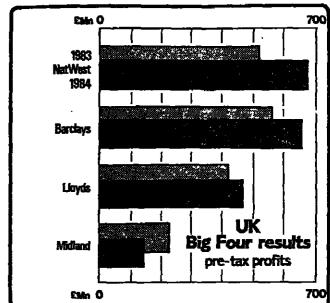
winds now whistling down its narrow streets.

If UK banks had a tough time last year, they managed to preserve their reputation as some of the world's most profitable banks. All the big sleaves with the control of th

Among their more ambitious plans is a nationwide cashless land Bank which was battered by the huge \$324m losses of Crocker National Bank, its troubled California subsidiary, which has become an object which has become an object Funds Transfer at Point of Sale (EFTPOS), it will start with a nilot scheme in the next into the U.S. market.

The main reason for the into the installation of 250,000 crease in bank profits was the surprising and continued terminals in 120ps with which strength of the UK loan market for their goods simply by which has increased by 20 per wiping a card through a slot.

The scheme should be the first of its kind in a major country and — it is hoped — should produce big cost savings for banks who have been fighting a losing battle



U.K.					
	1980	1981	1982	1983	1534
Real GDP growth (% from previous year)	-2.1	-1.1	1.9	3.3	2.1
Inflation (%)	18.0	11.9	8.6	4.6	5.0
Current acent. balance (US\$m)	8,690	15.068	8,365	3,419	51
Exchange Rate: £ sterling vs US\$	0.43	0.49	0.57	0.66	0.75
Trade weighted index	74.43	75.94	73.39	69.62	67.74
Real trade weighted index	115.23	116.43	112.53	106.60	193.09



Tough at the top for Lord Camoys. As chief executive designate of Berclays de Zoete Wedd (BZW) he will bring together one of the largest mergers caused by the City revolution

PROFILE: LORD CAMOYS

Chief welder at BZW

LORD CAMOYS has one of the tougher jobs in UK banking at the moment. As chief mg at the moment. As their executive designate of Barclays Bank's new securities subsidiary, the 45-year-old merchant banker is responsible for welding tegether one of the largest mergers spawned by the City revolu-

Barclays, the UK's biggest bank, is buying 75 per cent stakes in de Zoete and Bevan, a leading stockbreking firm, and Wedd Durlacher, one of the two largest jobbing firms on the Landon Stock Exchange. The firms are to be combined with Barclays Merchant Bank to make what Barclays claims will be a major force in the international securities business called Barclays de Zoete called Barclays de Zoete Wedd (BZW).

The challenge facing Lord Camoys, whose career has taken him through Rothschilds and American Express Bank, is to give a shape and direction to this new entity, which will employ more than 1,500 people, many of the superproperty of them unaccustomed to working for a big group, let alone one combining so many different functions. Then he must earn a profit in a marketplace whose size and character people can at the moment only guess at.

Barclays has been quieter than most about its plans while petential rivals like while petential rivals fike County Bank (which is masterminding NatWest's securities venture) and Mercury Securities (the parent of S. G. Warburg) have published blueprints of their new organisations. This has been a graphical that has bred a suspicion that Barclays is making heavy weather of the merger.

Lord Camoys denies this. "We're motoring along," he says, adding that many of the big decisions have already been taken and should be unveiled this summer. He dismisses talk of defections and the "cultural" problems of uniting brokers, jobbers and bankers.

The new group will be involved in banking, securities

trading, corporate finance and fund management (administ-ering about £8bn of funds), a mix similar to the other

Barelays has said that BZW Barclays has said that \$ZW will be launched with about £150m in net assets. In practice, the figure may well be a lot higher than that—over £200m, including the value brought to the business by de Zoete's and Wedd's as well as Barclays Merchant Rank and the direct invaction in made in it by Barclays Bank.

This means it will be smaller than Mercury which will have a value of some £350m but this figure includes Mercury's traditional banking business of which there will be less at BZW because it will leave banking largely to its parent and devote more of its capital to the securities side. parent and nevote more of its capital to the securities side. So in terms of sheer trading muscle, the two groups could be closely matched.

Lord Camoys intends to pull his group together by moving all three firms into a new building beside the Thames where they will work along-side each other, and be motivated by similar bonus

Challenging the widely held City view that fierce competition in the new markets will lead to a lot of spilt blood, at least in the early stages, Lord Camoys believes BZW will be profitable from the start, and will match the financial perfections of the big IIS. formance of the big U.S. investment houses.

"Even on a gloomy view of the markets, we are looking for profits in the first 12 months. I don't accept that we necessarily have to lose

Results will inevitably be volatile, but post-tax returns on capital of 40 per cent are envisaged in good years. Lord Camoys also expects to make money in the market for government securities where the competition may be fiercest of all. But Wedds is already one of the largest jobbers of gilt-edged stock, and BZW intends to capitalise its new gilts dealing operation at around £30m-£40m, which will put it among



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Profile: Walter Seipp

No man to trifle with

By Jonathan Carr

THEY CALL him "Walter the Tank! " It's no poor descrip-tion of a man not easily deflected from his aim and whose (verbal) salves tend to attract startled attention over

a wide area.

Dr Walter Seipp, chief executive of Commerchank, smallest of the "big three" German banks after Deutsche and Dresdner, is definitely not a person to trifle with.

Take his public proposal a few months ago that domestic "offshore" banking centres be set up to boost West Germany's flagging role as a turn-table for international finance.

In the conservative German context, that suggestion had something of the shock effect of a Salvation Army official pleading the virtues of drink. In the meantime, however. the Bundesbank has pressed for greater capital market de-regulation and given its assent (if hardly its blessing) to financial novelties like variable interest rate instru-

nents. In that context Seipp's idea seems much less far fetched —even if it still goes beyond what the central bank, and a lot of his banker colleagues. are ready to countenance. Perhaps a year from now things will look different!

Herr Seipp welcomes the Bundesbank's green light for greater financial innovation, but he still feels the key improvement will only come with creation of offshore centres, freed from the central bank's strict minimum reserve requirements.

He pooh-pooh's the objection that the Bundesbank's control of money supply might be undermined if his scheme were adopted. Other countries have been able to deal with that problem, he notes. Why not Germany?

Herr Seipp, now aged 59, is something of an expert on the topic. For years he was the driving force behind Westdeutsche Landesbank's buoyant Eurobond business, moving on from there to take over the ailing Commerzbank

The appointment presented German financial observers



Dr Waiter Seipp

with a fascinating riddle. Would "Walter the tank" propel Commerzbank back to the heights of steady profit-ability, or would be be engulfed in the morass. In the event, Selpp got his way (as he usually does).
From the very start he showed he was boss, giving a clear lead—and encouragement—to middle management in a way which had been looking before the start of the sta

lacking before. There was less axing of There was less axing of top management than had widely been feared—but. Seipp nonetheless made crystal clear he was "chief executive" not the "primus inter pares" which some other German banks have at the top to represent the views of the managing board to the least of the Seinn

Not the least of the Seipp reforms was a new monitor-ing system to avoid the grave mismatching of lending and funding which had previously bedevilled Commerzbank's earnings. Rewards were not slow in coming: the bank re-sumed dividend payments for 1983, after omitting them for

three consecutive years.

Moreover, in 1984 the
group was able to record an
operating profit of more than DM 1bn for the second year in a row, strengthen reserves and risk provision and display a balance sheet structure far

True, the last few years have been good ones for vir-tually all German banks not just Commerzbank. And Commerzbank still has a tough road ahead, not least to match its capital to credit volume in accord with the tough new provisions of the revised Banking Act. But it would be churlish

not to give Walter Seipp the credit for much of the strategy which has turned Commerzbank around. As well as his talent for public utterance, Seipp is something of an ace at chess. "The tank" may shock—but it is

Challenge on several fronts

THE WEST GERMAN banks are having to face new challenges on several fronts simultaneously. They are being squeezed by lawmakers under the tough provisions of the revised Banking Act which is taking effect this year; they are up against new domestic and foreign competitors muscling in on what had long seemed to be the German banks' private

And, not least, they face the cost in funds and personnel of the electronic banking revolu-

But against all that the banks have big new opportunities too, they have had years of buoyant profits and are well padded against risk at home and abroad. The single most dramatic illustration of the new challenge and chances facing the banks this year has come from the Bundesbank, the central bank.

Not only has the Bundesbank decided that foreign banks resident in West Germany be allowed (at long last) to lead manage foreign D-mark bond issues, a lucrative activity denied them so far. It has also dropped its objections to at instruments-such as variable

IONATHAN CARR (CD's) are still not acceptable to the Bundesbank for legal and technical reasons. But the steps announced this spring

nonetheless go further than most people expected, even at the start of this year.

One reason for the central bank's move is the fear that, without such a step, West Germany — notably Frankfurt — would fall ever further behind London, New York and Tokyo as a world financial centre.

The decision last year of Deutsche Bank, the country's biggest commercial bank, to transfer its non D-mark Eurobusiness to London from Frankfurt was treated as a vivid warning in this respect. But behind this fear lies a changed attitude on the Bundesbank's part to the role of the D-mark.
A few years ago the central bank's key concern was that the D-mark would gain too big a role as a world reserve currency, imposing commit-ments (and bringing ever bigger capital flow problems)

West Germany

hard to fulfil.

In the meantime, with the

D-mark as an attractive mercial banks, private banks, currency in a vital, (more) savings banks and the co de regulated domestic market.

The German banks are in the main delighted that the Bundesbank is taking a somewhat more relaxed attitude to financial innovation—but are also well aware that competition with fortable.

foreign banks at home is going Again the banks cannot com foreign banks at home is going to become steadily tougher.

They successfully pressed the central bank to try to ensure that reciprocity is guaranteed, neaning that German banks abroad will receive much the same benefits as those granted to foreign banks resident in Germany.

central bank to try to ensure that reciprocity is guaranteed, meaning that German banks abroad will receive much the same benefits as those granted to foreign banks resident in Germany.

One result is that, for the time being, Japanese banks are being as excluded from the Bundesbank's latest deregulation move (pealing an understanding between Germany and Japan on opening up the Tokyo market).

But the squeeze from the Bonks say they are ready in foreign banks is unavoidable all the street states of the same. The big Swiss banks, for example, are starting to move into West Germany after a long period of self-denial. But the Germans in this case can hardly complain; for some years they have been establishing themselves on the Swiss market. Alongside this foreign challenge, the German banks are facing new domestic rivals too. Competition in this extract of comparity in the case of the street of the same in this case can hardly complain; for some years they have been establishing themselves on the Swiss market.

All these changes: are now having the banks, leadedly to the banks, a tougher legal to the banks, legal to the banks, a tougher legal to the to sure the banks legal to the took (applying to group, not just parent bank figures include to the same high done). The banks say they are ready for the banks lengthy to a bank during for individual banks germany and Japan on opening into banking-like banks lengthy to substitute the same high of their risk markedly transitional provides a provision. The banks lengthy

Spain's sober banking insti-

tutions have had to keep up

vices. In the financial services

sector, the competition has been increased by offshoots of the

powerful regional savings banks venturing outside their home

Spanish bankers are, on the

surface at least, optimistic that they can defend their market

after EEC entry. They argue that almost all the major banks

which it has frowned on so far.

This is far from being a renaissance of the dollar, the complete de-regulation of the gradual rise of the yen and German capital market. For example, Certificates of Deposit is on the other foot. The German country has long been intense to the dollar, the facing new domestic rivals too.

Competition in this extra
Hence the drive to provide the drive to provide services electronically, and to the country has long been intense try to combine that with more

mans now want to steady the -- for example between the com operatives.

But now major retail outfits and insurance companies are eyeing the "financial services business in a way which makes the banks feel decidely uncom-

plain since several (led by the Deutsche) started the ball rolling by combining savings plan offers to their customers with insurance deals. The banks may however, be going to get more than they bargained for.

Yet another challenge (and

				•	
West Germany					·
	1980	1981.	. 1982	1988	198
Real GDP grewth (% from previous year)	1.8	e.o.	-1.0		2.
Inflation (%)	5.4	6.3	5.3	3.3	2.
Current acent balance (US\$m)	-16 ,90 0	-5,720	3,410	4,000	6,30
Exchange Rate: D. Mark vs US\$	1.82	2.26	2/1		
Trade weighted index	152.68	147.64	_156.88	167.37	169.8
Real trade weighted index	102.59	96.09	99.56	100.86	9 6.8

"in depth" customer advice as markedly strengthen their risk the computer relieves bank staff provision.

provision. Last year many banks (includ-

Suffering from surfeit of branches

Spain DAVID WHITE

"SPAIN IS not different," proclaim the billboard advertise-ments. The campaign, bearing the opposite message from Spain's tourism slogan of the 1960s, is run jointly by three international bankcard systems -recent arrivals on a rapidly evolving banking scene.

EEC entry, set for the beginning of next year, comes after a period of hectic changes in Spanish banking and promises a few more. As the opening up of the sector goes into its final stages, further questions will be raised about the structure of the country's commercial banks.
Some believe that the real
merger wave has still to begin merger wave has still to begin lish retail banking networks.
—in the search both for size and for economies. The sector, which grew prodigiously when spanish banks, or in the recent.

FACT 44 offices abroad

FACT 460 domestic branches

FACT 29 affiliated banks and companies

BANK OF GREECE

mAny significant

FACT Total assets: \$ 15707 m. 200 27 200

NATIONAL MANUE

FACT Total deposits: \$ 11 111 m. ACC 37 SEA

FACT Among the largest banks in the world

and cash-dispensers, and one Spanish bank—Santander—can claim to be a pioneer in Europe of "home-banking" services. by the foreign banks — new financial instruments and sertechnologies have still to be vices. In the financial services fully digested

Winds of change have been blowing for the last six years from two directions, and have yet to blow themselves out. The first is the arrival of foreign banks under liberalised rules. There are now three dozen in Spain, several of which, besides the original four which were around from pre-restriction days, have been able to estab-

banking was still a very un- case of NatWest through link- increasing their role: accountsophisticated business in Spain, now suffers notoriously from a surfeit of branches and staff that hampers its competitivity.

Automation has made big strides recently, with more generalised use of computers and construction and staff that hampers its competitivity.

Automation has made big strides recently, with more generalised use of computers and construction and construction in late 1983.

The other major change same ways as Spanish banks.

The other major change since 1978 has been Spain's own banking crisis, which has brought down almost half the banks that were in existence at that date. The crisis, affecting over 50 banks (most of them after receiving state aid), has forced changes in the outlook of many banks, particularly as to their equity holdings, has concentrated power in the

helped to promote a new commercial banking ethos. What used to be the country's two leading industrial

Spain	٠	:			
	1980	1981	1982	1983	1984
Real GDP growth (% from previous year)	1.5	0.2	1.2	2.3	2.5
Inflation (%)	15.6	14.6	14.4	12.2	11.3
Current acent. balance (US\$m)	-5,173	-4,989	-4,240	-2,480	2,000
Exchange Rate: Pesetas vs US\$	7L.70	92.31	109.86	143.43	160.76
Trade weighted index	84.28	76.89	76.34	68.51	69.81
Real trade weighted index	107.79	101.57	101.97	93.57	94.78

concentrated power in the assets puts the main burden on banking crisis, the new and hands of big groups and has the private banking sector, tighter rules imposed on banks' helped to promote a new which offered to intervene in operations, and the high level which offered to intervene in operations, and the high level order to limit the role played of bank funds tied down by the by the Bank of Spain.

Government in compulsory

Group—are going through their through the state's growing second rescue. The plan to mop influence. The Government's up some \$300m worth of dud repeated interventions in the that almost all the major banks country's two leading industrial
renow in Spain and that
banks — Banco Urquijo and there will be few newcomers.
The foreign banks have been part of the Hispano Americano "nationalisation" of the sector vis-avis the state.

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he line

Competitive effect

Portugal DIANA SMITH

FOR EIGHT years Portuguese governments have gritted their teeth and tried to convince themselves, and the population, that if they waited long enough and were patient enough their attempts to join the European Community would pay off.

It finally happened at the end of March Negotiations were successfully completed, accession should come on January 1 1986 and Sr Mario Soares' coalition government is racing against the clock to begin adjustments away from two generations of sluggishly-centralised or oligopoly-dominated financial managenent towards more liberal

policies and practices.

Banking has already benefited from alterations that began in 1981 with authorisation for investment and leasing companies to operate, continued in early 1984 when legislation was changed to permit foreign and privately-owned Portuguese banks to apply for licences, and multiplied with the competitive effects of these new arrivals on a once-sleepy scene.

So far, three investment and eight leasing companies with a strong dose of foreign capital are competing to offer diverse and sophisticated financing instruments to large, small and medium companies. American

Manufacturers Hanover Trust and Chase Manhattan, have joined the older-established Lloyds, Credit Franco-Portugais (Credit Lyonnals) and Banco do Brasil in full operations. Nine foreign banks, one American, one Middle Eastern and seven European are awaiting licences. The first Portuguese investpioneering investment company,

(Companhia de Investimentos Real GDP growth (% e Servicos Financeiros), financial services company hold a minority with the majority controlled by private Portuguese investors or insur-ance companies and banks. It started up last May, is doing a roaring trade in public and private bond issues, and is nudging clients on to a stock exchange that has begun to

awaken after a coma induced by sweeping revolutionary nationalisations in 1975. Portugal's state-owned enterprises have found bond issues a highly useful form of financing— in 1984 major enterprises like Petrogal. Electricidade de Portugal, and the Post Office/ Telephone Company contributed heavily to bond issues of Es 40.7bn (\$242m) on the domestic market.

The stock and bond markets and indirectly, the banks, investment and financial services companies who will benefit from more diverse portfolios, are destined to receive a filip from tax incentives due to come into

force soon.
The incentives include capital tax exemptions for investment funds (a novelty in Portugal), 50 per cent reduction in capital tax on dividends of companies quoted on the Stock Exchange, deduction from personal income tax of up to Es 250,000 a year (\$1,500) investment in shares as long as these are held for three years, and exemption from stamp duty on capital increases of companies whose shares are quoted on the market.

The real impact of these measures may not be felt for a Another important change has been brought about by com-

petitive market forces. These are making nationalised Portu-guese commercial banks offer solid borrowers payment of interest at the end not begin-ning of short-term loans—a wel-come breach of a practice that ment bank Banco Portugues de ning of short-term loans—a wel-Investimentos (BPI) has come breach of a practice that emerged, a result of the con-version of SPI, the country's ing short-term stock financing. In all, Portuguese banking has at last begun to move more

Portugal								
	1980	1981	1982	1983	1984			
Real GDP growth (% from previous year)	4.2	0.8	3.2	-0.1	-1.1			
Inflation (%)	16.6	29.0	22.7	25.1	28.9			
Current acent. balance (US\$m)	-1,964	-2,605	- 3,250	-1,005	— 790			
Exchange Rate: Escudos vs US\$	50.06	61.55	79.47	110.78	114.39			
Trade weighted index	47.52	45.73	40.00	32.08	26.97			
Real trade weighted index	92,41	97.47	100.58	87. 9 5	88.22			

Current scent. balance (US\$mi) -2,408 -1,892 -1,878 -2,996Exchange Rate: Drachmas vs US\$ 55.41 88.96 112.72 Trade weighted index Real trade weighted 107.92 108.50 101.85 100.82

24.9

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24.5

-0.1

21.0

New spirit needed

Greece ANDRIANA IERODIACONOU

to deregulate the banking system all right. But the prob-lem is out there—nothing is happening. It seems we have to educate banks to the new to educate banks to the new spirit," one Bank of Greece official remarked recently.

While translation into every-day banking practice may be proving frustratingly slow, on paper at least Greece's central bank has begun to take significant steps in the direction of freeing the country's banking

freeing the country's banking system—about 75 per cent of which is state controlled, private Greek and foreign banks residue. banks making up the balance—from the straitjacket of a strict and intricate system of credit controls which effectively fixed banks' lending portfolios for them in aid of channelling funds to preferred sectors of the economy.

funds to preferred sectors of the economy.

Mr Dimitris Halikas, the liberal-minded governor of the Bank of Greece, and Mr Geras-simes Arsenis, the economy and finance minister, have been prime movers of the deregula-tion effort which began to gather momentum in 1983. One of the first steps taken was the unification of the rates of interest (numbering over 20) then in use—all set by the central bank—to four basic rates.

Greece completely liberated housing loan interest rates. According to central bank officials, consumer loans will probably likewise be freed by the end of this year, followed by ordinary business loans. The aim is for a considerable range of rates to "reflect genuine" the taux of approximately 18 per cent.

They say, however, that they would have done even better with lower deposit rates which would still have allowed the Government to fulfil its liquidity targets. Deposits grew by over 28 per cent in 1984, reaching 100bn drachmas aware the taux of approximately 18 per cent. Last month the Bank of Greece completely liberated housing loan interest rates. According to central bank better with lower deficiency of the control of the

lending, within which the banks can select their own customers. The categories are: working capital for industry, long-term loans for industrial investments, loans for agriculture and small and medium-size businesses (the backbone of the deregulate the banking Greek economy), and housing

Quantitative credit controls on various types of loan have been abolished altogether for specialised credit institutions such as the National Mortgage Bank and the Agricultural Bank, with the central bank now only fixing the rate of fotal and the property of the same of the credit expansion.

The effort to loosen credit restrictions is coupled with a drive to initiate both the banks and the Greek public into more sophisticated banking practices. Cheque accounts are being encouraged along with consumer credit in the form of overdrafts

—a novelty, as is the use of cheques or credit cards in every-day transactions in what is still largely a cash society.

On another along the Deals

On another plane, the Bank of Greece is taking the first steps towards trying to develop the country's embryonic money market—marketable Treasury bills are to be issued soon as bills are to be issued soon as a new instrument for savers.

Greek private bankers say they did "well" in 1984 working with nominal savings and fixed deposit rates ranging from 15 per cent to 20 per cent and lending rates of 14 per cent to 21.5 per cent against an official annual inflation rate of approxiannual inflation rate of approxi-

of rates to "reflect genuine market conditions" by 1986.

In the area of who-gets-how-much money, though, it is still largely the say of the Bank of Greece that counts. The extreme will once profitable shipping Greece that counts. The extreme past practice of taking individual decisions on virtually each and every loan application case has given way to general rules to for four basic categories of economic recession and the socialist Government's volatile economic policy

A PERCOS

More diversified

Luxembourg PAUL CHEESERIGHT

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The Government

THE GRAND DUCHY'S banking community earned over LuxFr5bn in commission fees last year. The figure is signifi-

cant only in that it is more than double earnings of that type in 1980. It shows the increasing stress being placed on private banking. It was in 1980-81 that most banks entered what Mr Pierre Jeans, director general of the

Jeans, director general of the Luxembourg Monetary Institinte, calls a period of "critical
reflection." Many came to the
same conclusion.

"The majority jumped on the
bus of developing private banking. But that builds up
through reputation. It cannot
have immediate results," noted
Mr Jeans.

This shift in emphasis from
wholesale banking, and
especially Euromarkets business, is changing the nature of

especially Euromarkets business, is changing the nature of Luxembourg as a financial centre, making it more diversified. While the 1970s was the decade of rapid bank establishment in Luxembourg, the 1980s looks like being the decade of the investment funds.

The number of funds established in the Grand Duchy fell from 102 at the end of 1970-74 at the end of 1979, but in the following years the number started to edge up, reaching 99 in 1983 and then 132 by the end of last year. end of last year.

year for wholesale banking, 1979, the relationship between inter-bank financing and nonbank financing was eight to one. Last year the banks brought this down to four to one.

But none of this is to suggest that banks in Luerbourg are ignoring what they were first best known for the Euro-markets business. There was evidence in the second half of last year that activity was pick-ing up, but this certainly had less to do with Luxembourg as such than with the general change in economic circum-

Luxembourg was able to pick up its share of the business. But "its share" are the crucial words. The rise of Luxembourg in the 1970s stalled as banks and markets became more inter-nationalised. Luxembourg is now competing with centres like Singapore, Bahrain and New York's International Banking Facilities.

Banks in the Grand Duchy continue to specialise in lending to major companies and institutions in the industrialised world but since the crisis bit, major borrowers from the market have become very liquid, leading to very limited credit growth in two areas keen in the past to tap the Luxembourg market— Germany and Scandinavia.

Bank profits, meanwhile, have flattened out. The latest figures show that after an explosion in the early 1980s, they peaked at Luxfr 68.7bn in 1983 and then last year declined slightly to Luxfr 67.9bn.

These floures are taken be-

Now applications are dropping daily at the Monetary Institute, the regulatory authority for both banks and funds. There are likely to be 180 by the end of this year.

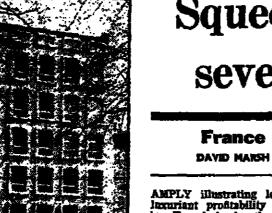
This movement is running parallel to 2 deliberate policy by the the authority to authority for both banks and suggest that earnings on that basis are providing a return slightly higher than 1 per cent on total assets. In 1980, by contrast, the return was 0.5 per cent.

The growth of assets in real

parallel to a deliberate policy by the banks to attract more stable money from depositors. They have had some success. Last year the process of restructuring the banks' refinacing antiqued.

The growing interest terms adjusted for interest rates has continued, but in the future there seems little chance of the heady advance which took picae between 1972 and 1981, when growth was anything between 15.6 and 60.9 per

	1980	1981	1982	1983	1984
Real GDP growth (% from previous year)	0.3	12	2.1	-0.5	2.(
inflation (%)	6.3	8.1	9.4	8.7	5.(
Current acent, balance (US\$m)	p.e.	n.e.	n.z.	D.2.	B. 2.
Exchange Rate: Francs vs US\$	29.24	37.13	45.69	51.13	57.78



Manufacturers Hanover branch in the Grand Duchy

cent a year. In 1983 assets growth was 10.1 per cent and last year finished at 11.2 per cent at a total of LuxFr 7,831bn. Clearly the contrasting speeds have samething to do with the different rates of establishment. At the end of March, the number of banks in Luxembourg was the highest ever at 117, but the figure has been just under that for three years. "I would see that as a cruising level," observed Mr Jaans.

The strongest foreign repre-sentation is from Germany with 28 banks, followed by Scandinavia with 16. There have been suggestions

that expansion is unlikely be-cause the Grand Duchy has put itself at a disadvantage by its capital requirement regulation—broadly that branches of foreign banks should hold capital equivalent to 3 per cent of liabilities. But Mr Jaans doubts the need

for change, noting that the banks are generally comfort-ably above 3 per cent gearing. The statistical average, excluding country risk provisions is 3.7 per cent. If part of the funds for country risk provision are added in then, said Mr Jaans gearing is 4-4.5 per cent.

The main recent regulatory change, however, came into force at the beginning of the year. It is the single debtor rule and specifies that a bank should not expose itself to a single debtor for an amount exceeding 50 per cent of its own funds in its first five years. After that the limit is 30 per cent. But international banks, supervised elsewhere on a con-solidated basis can be made exceptions. Decisions are being taken bank by bank.

Squeezed from several sides

France

AMPLY illustrating less than luxuriant profitability at leading French banks, the postage bill at Crédit Lyonnais, the bill at Crédit Lyonnais, the country's second largest nationalised institution, came to FFr 300m last year—or only slightly less than its declared net profits (after provisions of FFr 4.9bm) of FFr 360m.

The largely nationalised French banking sector is in the uncomfortable position of being squeezed from several sides. The Government is pressing for action to tighten up bank costs.

action to tighten up bank costs. The aim is to lower their over-large margins which basically

With pressure on the banks to bail out companies in diffi-culties now considerably below the level of two years ago, these two objectives might be just about reconcilable. But the attempt to balance opposing demands has been made practic-ally impossible by the fact that margins—and profits—are al-most certain to come under further pressure over the next ance 12 months as French interest Assur rates pursue their gradual Group decline

To face up to the problems of low profitability banks are trying to diversify out of traditional commercial banking business where rewards are in indirect proportion to the increasing commetition.

increasing competition.

They are brushing up their France investment banking activities—responding to, and at the same time pushing ahead, slow moves to deregulate the French financial markets, which have enjoyed an unprecedented increase in importance over the last three years.

Competition between the banks to bring new companies to the equity markets, for instance, has never been so high. About 50 companies—including some large groups which should by rights have made their entry to the bourse

several years ago—have floted 10 per cent or more of their capital on the "second market" of the stock exchange since it was opened just over two years ago. An increasing number of high technology launches have been announced in recent

Demarcation lines between the banks and stockbrokers, who benefit from a unique monopoly position in France, are gradually being broken down. Banks and brokers will eventually be allowed to trade as equal par-ticipants on the futures market this autumn.

The Government has also made moves to lower commissions charged by stockbrokers on dealing with banks, and allowed commissions to be negotiable after a certain level. The constitute a supplementary source of indirect taxation.

Supervisors — in France and internationally — want the banks to plough more of their slender profits into improving their capital ratios, which are generally low by international standards.

With presume as the harm

Banks are also becoming more active in offering a greater range of financial products --including insurance and sophisticated savings schemes - to their retail clients.

The most visible sign of changes in the rigid pattern of French financial relationships Commercial banking groups.
The Government is encourag-

Real GDP growth (% from previous year)

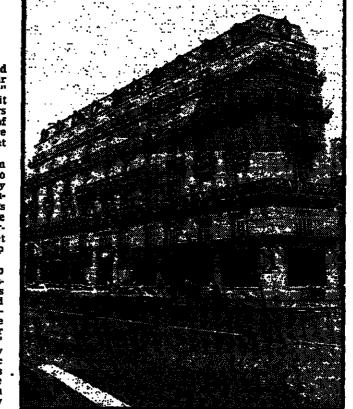
inflation (%)

Current accut. balance

Trade weighted index 103.89

Exchange Rate:

Franc vs US\$...



Banque de Paris et Pays Bas (Paribas) building in Paris

ing innovation in the banks' An increasing number of banks and financial institutions changes in the rigid pattern of banks and financial institutions french financial relationships are launching into venture has come from the entry of capital activities, now being two (albeit state-owned) insurance groups — Union des incentives. This follows on Assurances de Paris and from the operations of Innovationales — into the capital of them with bank participation, respectively, the Banque Worms and Credit Industriel et business for up to a decade, and have arrely straved into and have rarely strayed into the limelight.

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ing innovation in the banks. The banks are also in the financial departments in line forefront of moves to bring the with the Socialists' new-found information technology revoluspirit of economic liberalism. though cashless retail payare through cashless retail payare. ment systems and videotex "armchair banking" screens. Both in the "smart card" technology for point of sale transactions, now being launched on a nationwide scale, and in home banking using the and in home banking using the telecommunications authority's Minitel screens, French banks claim a world lead. Despite these advances-

their impressive position in the world wholesale banking scene, where the French have the third largest international network after the U.S. and British institutions — French banks will not really come of age in a deregulated financial world until they are shorn of the protection in her fields cheen by tection in key fields given by exchange controls. The Government has so far

The banks are also in the

taken some relatively insignifi-cant moves to ease controls. In spite of the relatively comfortable position of the franc on the exchange markets, it will take considerable boldness to take any more dramatic steps less than a year away from next year's legislative elections.

Profile: Jacques Mayoux

A more thrusting image

By David Marsh

A CLUSTER of garishlycoloured motorcycles drawn up amid the Byzantine surroundings of Société Générale's railway station-like central banking hall in Paris gives a clue to what M Jacques Mayoux is up to. Chairman of France's thirdlargest nationalised bank since 1982, M Mayoux, aged 60, is trying to shake up the image of an institution which has perhaps had the reputa-tion of the most old-ladyish of the Big Three.

M Mayoux, of pronouncedly hawkish views on the need for tough solutions over re-

for tough solutions over re-structuring French industry, is acerbie, quick-talking and makes a point of not suffering fools gladly.

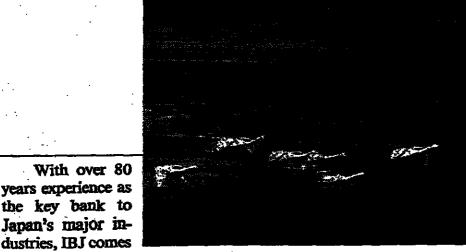
He drew dissent from sec-tions of the Socialist Party in the early life of the Mitterrand Administration, and at one stage last year was rumoured to be on the list of nationalised bank chiefs facing non-renewal of their facing non-renewal of their

Now after the pronounced swing towards economic orthodoxy in the Government's policies, his position seems secure. And should the right return to power after next year's parliamentary elections, M Mayoux would be one of the most likely public sector chairmen to stay on.

M Mayoux's economic liberalism in fact might be a little hard for self-proclaimed right-wing liberals (who hardly lived up to that philo-sophy when the Giscard administration was in power) to stomach.

He is a keen watcher o government manoeuvres to cloud over the effect of heavy public borrowing on the money supply. He believes that the true deregulation of the French financial markets could best be accomplished by a theroughgoing break-up of the monolithic Caisse des Depots financial organisation — an institution which has served as the Government's arm

Successful large-scale financing requires an ability to lead.



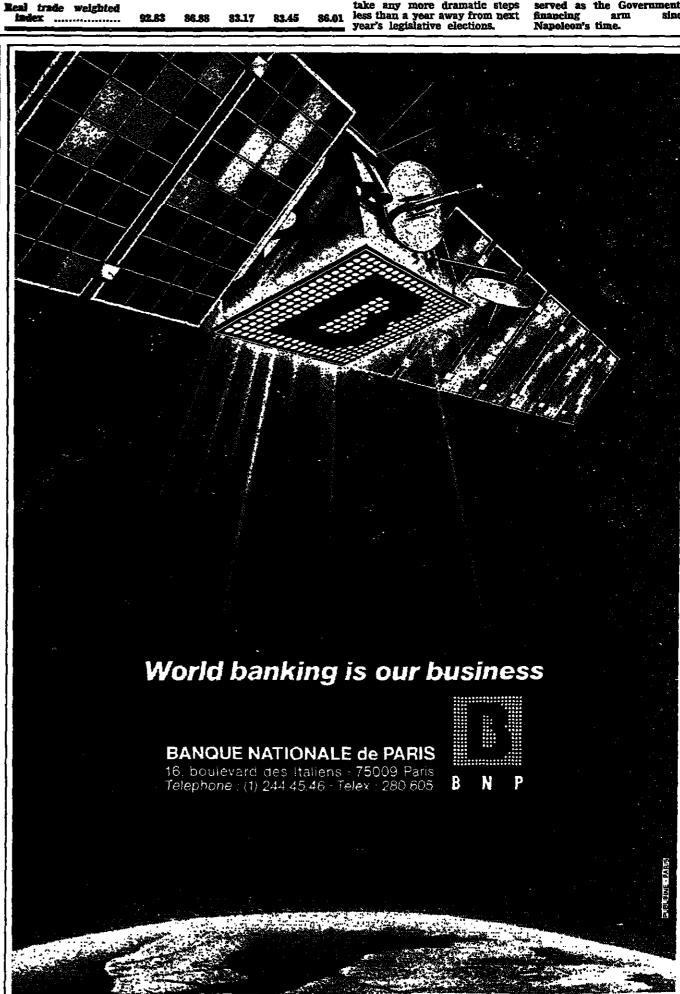
Today, IBJ innovates corporate, project, and other financing solutions in yen and key inter-

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YOUR RESOURCEFUL BANK



World Banking 24

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Into the Ninth Decade bank leumi במק לאמר

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The beginnings of a competitive environment

italy alan friedman

MOST OF the leading banks in Italy's 90 per cent state-con-trolled banking system reported hefty increases in profits last herty increases in measures year. Meanwhile, measures designed to relax control over the growth of credit are gradually beginning to create more competition among the

For reasons built into the Italian financial system, however, this does not mean that Italian banks are about to introduce. Italian banks are about to intro-duce U.S. style competition. Many remain large and heavily bureaucratic institutions, con-strained by reserve require-ments, a watchful central bank monetary policy and at times an olopolistic mentality which has yet to alter radically.

Profile: Ottavio Salamone

Merchant

manager

OTTAVIO SALAMONE is an Americanophile. The 55-year-old newly appointed directorgeneral of the Banco di Sicilia spent a year at the Harvard Business School in 1971 and returned to Italy full of love and admiration for U.S. business methods.

and a

By Alan Friedman

yet to alter radically.

Still, there are signs of change in Italian banking, among them modifications of the regulator; environment, a desire to develop a more sophisticated financial market and a strong the strong than t financial market and a strong commitment to new technology, both at the retail banking level and for back-office operations. At the regulatory level the Bank of Italy, a highly regarded Central Bank both at home and abroad, has introduced the following changes over the past 18 months:

• After rigid control since the 1970s, the summer of 1983 and winter of 1983-84 saw a relaxation of constraints on individual bank lending, both in terms of volume and type of loans.

Now that he has the responsibility of running Sicily's major bank and the ninth largest in Italy, with total assets of L23,227bn (US\$11.6m), he can put into practice even more of the "management tools which I learned at Harvard." Not that the affable Dr Salamone has not already put much of his American experience into practice—indeed in the 1970s as chief economist, head of international division Banks have been pressed to produce consolidated accounts with more information. • Greater supervision over foreign branch operations of Ratian banks have been seen, reflecting at least in part the nightmare of the 1982 Banco Ambrosiano fallure.

• A small, but significant

relaxation of the right of banks to move branches within the 1,500 areas into which the Central Bank divides the Italian banking market has head of international division and director of strategic plan-ning he worked for significant organisational and policy change at the Palermo-based occurred, but banks still need permission to open a branch.

There has been a clamping down on the previously wide-spread practice of "window-dressing" year-end accounts to indate balance sheets. The Banco di Sicilia, which has 325 branches in Italy and employs a workforce of 9,400, is Tacit approval has been a proud old institution whose origins go back to the 15th century. Until 1926, in fact, the bank was a regional central bank, even issuing currency. It was only during the last decade that Banco di Sicilia began

given to the way Italian banks set their prime rate, thus making for slightly different levels among the big banks. These measures, combine with a certain degree of innova-tion on the part of banks, is pointing the way toward a freer market. But as many bankers admit, it will be a few years before Italy achieves the financial sophistication of the

Having entered the bank's Messina branch as a clerk in 1950, Dr Salamone's rise through A continuing constraint on the system is the Government's annual U.S.\$50bn public sector the ranks parallels the careers the ranks parallels the careers of many UK clearing bankers. Throughout most of the 1950s he worked as a loan officer and credit analyst in Palermo, earning a degree in law and political science during years of night school at the University of Palermo, Then, in 1959, he went to London in an exchange programme as a trainee at the Midland Bank. annual U.S. 5500n public sector deficit, which keeps nominal interest rates well above the level of other industrialised countries and siphous off savings into high-yielding and tax-free treasury bonds. But the Craxi Government is battling to contain public expenditure and is committed to curbing

The 1960s saw Dr Salamone first a manager of the bank's Brussels office (for four years) and then based in Paris, where and then based in Paris, where he was in charge of European operations in Paris, Brussels, Zurich and Frankfurt. For ten years, until 1978, he was chief economist of the bank and head of strategic planning. And during this decade he went to Boston, where he says he learned about "planning and control of systems."

expanding its foreign network

offices, and much of this expan-

sion was inspired by Dr

enizove –

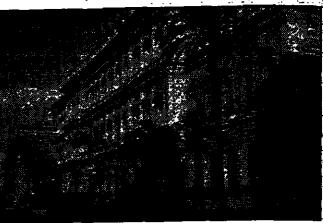
The first thing he did upon his return from the U.S. in 1972 was to call in McKinsey, the management consultants, who management consultants, who spent two years reformulating the bank's system for monitoring branch profitability. Working with his mentor in the 1970s. Professor Francesco Bignardi (who was then the bank's director general and now holds this position at Banca Nazionale del Lavoro, Italy's largest bank). Dr Salamone says "we changed the culture of the bank and tried to stress to managers the importance of quality and profitability in loans rather than sheer quantity."

From 1978 to 1983, as head of From 1978 to 1983, as head of international division he international division he branches. From 1983 until his appointment as director general two months ago, Dr Salamone was one of two deputy chief executives, commuting every few days between Rome and Palermo and effectively running the branch network. the branch network.

Dr Salamone, whose private interests include classical music and gardening at his liberty-style villa in the elegant fishing village of Mondella (near Palermo), remains a convinced internationalist and forecasts further growth in Banco di Sicilia's foreign business.

moving quickly to introduce new technology, both to serve customers and to reduce over-heads. He is also a believer in

"We need to be both merchants and managers," he says, apologising if that sounds like an American "slogan." But then Dr Salamone says he is an



labour costs through its cuts in the scala mobile wage indexa-

the scala mobile wage interaction system, even if this is a political hot potate.

While there is frequent talk of creating Italian merchant banks, very few real merchant banks (in the Anglo-Saxon sense of the term) exist. Mediobanca, one of the few genuine such institutions, is a state-controlled merchant bank now engaged in a power struggle with politicians over a proposal to allow the Lezard Freres Group to take a 20 per cent

Without a doubt the most exciting new development in Italian finance has been the Italian finance has been the recent and amazingly rapid growth of newly authorised unit trusts. Some 44 trusts are being authorised in all, many of them administrated by the banks. The 23 operating unit trusts have already attracted more than 15,000hn since starting up to last summer.

more than 1.5,000hn since starting up last summer.

The unit trusts, which are designed to attract small investors, provide tax-free capital gains and may well be able to outperform the tax free Treasury bonds, which pay 13.5 to 14.5 per cent.

Dr Ernesto Ugolini, managing director of Cariplo (Italy's largest savings bank which claims to be the largest such institution in the world with total assets of 1.46,268hn, says much will depend upon the new unit trusts being carefully managed.

that the funds are not risk-free. At a more pedestrian level, bankers say that competition is beginning to appear in the way banks go after quality corporate clients.

Dr Ugolini points out that

controls in 1983, competition was "suppressed". Now, he "approaching our best clients and telling them that funds are

of course the cost of loans remains high, still in some cases above 20 per cent. The prime rate last month was between 16.5 and 17 per cent, while the average cost of loans to premium borrowers ranged between 15.5 and 18 per cent

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The average deposit rate meanwhile, was closer to 12 per cent. But bankers point ou that the margin is not as huge as it seems when one considers that the Central Bank requires a deposit equivalent to 25 per cent of new savings, which pays banks only 5.5 per cent interest and adds at least 2.5 per cent

At the retail banking level Italian customers now enjoy a pensers second to no other may use their Bancomat card to withdraw cash in virtually every part of Italy and at almost any bank. Likewise, the

"If these funds are managed properly then they will be a key factor in our financial system towards the end of this decade," gays Dr. Ugolini.

Dr Ottavio Salamone, director general of the Banco di Sicilia, agrees that the new unit trusts ing the way for a great leap could provide a major impetus to the modernisation of Italy's financial system, but warns that

Italy			_		
	1980	1981	1982	1983	1984
Real GDP growth (% from previous year.	3.9	0.2	-0.4	-1.2	2.9
Inflation (%)	21.2	17.8	16.5	14.7	10.7
Current secut. balance (US\$m)	-9,801	-8,604	-5,684	597	-1,000
Exchange Rate: Lira vs US\$	856.4	1,136.8	1,352.5	1,518.8	1.757.0
Trade weighted index	53.64	48.42	45.86	45,73	44.69
Real trade weighted	80 19	04 09	04 17	ac er	

has embarked on an ambitious 6th Five Year Plan since July 1983. Under the Pakistan Government's liberal industrialization policy, the targets for private investment are projected at Rs. 200 billion. A number of concessions and facilities are provided in Pakistan for investment from overseas. An Export Processing Zone has been set up at Karachi for export-oriented industries.

National Bank of Pakistan

offers free advice on how to invest in Pakistan besides providing international banking facilities and local currency loans through their 1300 domestic and overseas branches in all financial centres of the world. Participation is extended in Syndicated Long-term Financing on Profit and Loss sharing basis, Leasing, Hire Purchase end/or Mark-Up basis, to meet the Capital requirements in medium and large size industrial projects, National Bank of Pakistan also offers offshore banking services at its branch at the Export Processing Zone, P.O. Box 17004, Landhi, Karachi N54, TLX 23060 NB EPZ.

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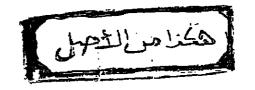
Other Financial Centres: Frankfurt, Paris, New York (2 branches), Washington D.C., Chicago, Nassau, Cairo, Offshore banking unit at Manama, Bahrain, Tokyo, Hong Kong

Representation at: Beijing, People's Republic of China and at Seoul, the Republic of Korea. Affiliations: Bank Al-Jazira in Saudi Arabia with 25 branches in the Kingdom. National Exchange Co. U.A.E. (Managed by National Bank of Pakistan)



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World Banking 25



Fee-based emphasis

SWITZERLAND'S BANKS beat all the records last year. The balance-sheet total of the 71 which report monthly to the swiss National Bank was up by 10 per cent to over SwFr 545bn, so that the combined assets of the entire banking system doubtless rose to well over the SwFr 700bn mark At the same time, portfolio-management and other fee husiness expanded even faster,

4ay 13 1983

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and paid off even better. and paid off even better.

The result has been a substantial improvement in what were already substantial profits. The Big Five (Union Bank of Switzerland, Swiss Bank Corporation, Crédit Suisse, Swiss Volksbank and Bank Leu; all paid higher dividends after showing net earnings up by between 12 and 20 per cent, while virtually every other bank while virtually every other bank with published accounts also improved its income.

The overall rise in profits was mainly caused by an inwas manny caused by an increase in net interest income-both on the higher loans volume and from the banks' positions in bills of exchange and money-market paper—and to a further increase in com-mission income mission income. Earnings from their securities

Earnings from their securities portfolios was well up over the year, while income from foreign exchange and precious metals trading tended to fall as a result of the poor gold market. According to the National Bank, domestic loans rose by 9.5 per cent last year, partly because of the strengthening of the Swiss economy but partly also to the new inclusion of Liechtenstein in the "domestic"

Foreign loans, which were almost exclusively in currencies other than the Swiss franc, rose by 19.5 per cent or faster than in any year since 1979. This was also rather an optical ties).
Illusion, though, since the sharp rise in the dollar in terms of bond issues, the total of new Swiss franc made the growth money raised publicly on the

Swiss francis vs US\$

Real trade weighted

Switzerland JOHN WICKS

rate seem much more than it would otherwise have been.
In fact, Swiss banks are increasingly interested in building up fee-based financial services rather than interest-based balance-sheet business.

The increase in the balance-sheet total would have been only modest last year out for the higher dollar. Generally speaking, bankers are none too happy about any marked swell-ing of the published assets in light of Switzerland's stringent equity-ratio rules.

As it was, banks nearly doubled their share issues in 1984 (to some SwFr 616m) as well as raising almost SwFr 2.5bn of new money on the bond market. It is impossible to do much

more than guess how much money is currently being man money is currently being managed by the Swiss banks. Fiduciary assets alone had passed the SwFr 250bn mark by the end of last year. It seems realistic to assume that managed funds are today at least as large as the banks' and finance companies' combined. finance companies' combined balance sheets, and that they might even have reached the SWFr 1,000bn point.

Any assessment of the Swiss banking sector has to take in a look at the Swiss-franc capital market, since the banks play the multiple role of underwriters, stockbrokers and major institutional investors quite apart from their iming pressure brought to bear by portance as the biggest single the U.S. group of borrowers (even exceeding that of public authori-which in the past years has

Switzerland			•			
	1980	1981	1982	1983	1984	
Real GDP growth (% from previous year) Inflation (%)	4.6	1.5 6.5	-1.1 5.7	0.7 3.0	2.5 2.9	
Current acent, halance (US\$m)	-1,555	1,498	3,934	3,526	3,260	
Frebruer Peter						

Trade weighted index 187.70 191.43 208.85 221.78 221.52

1.68

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Swiss capital market remained very high at SwFr 19.8bn last year. While this was just below the 1983 record, turnover on the country's Stock Exchanges jumped to a new high; in Zurich alone, it rose 16 per cent to over SwFr 308bn.

The overall increase in the issue volume was due largely to a further rise to SwFr 11.15bn, in the floating of Swissfranc bonds by foreign

This accounted for well over one-quarter of total foreign borrowings in Swiss francs, the remainder being made up of nearly SwFr 19.5bn worth of medium-term notes (so-called private placements) and SwFr 10.3bn in banks' finance and export credits.

Generally speaking, Swiss bankers are today rather less cagey about lending money abroad. They have stayed cautious, though; in 1984, three-quarters of all approved foreign borrowings were by industrialised countries and a further 12 per cent by such development organisations as the gilt-edged World Bank. As far as the regulatory environment is concerned, the banks were very relieved when the Social Democrats' "Bank-

ing Motion" was thrown out last year in a national referenlast year in a national referen-dum. This would have cramped their style considerably, not least by weakening bank-secrecy protection. Nevertheless, the past few years have seen considerable encroachment on the banks' freedom to operate — partly

due to a more restrictive policy on the part of the Swiss authorities, and partly follow-

The Banker's Association, which in the past years has already taken the initiative by signing good-conduct agreements with the National Bank, a "memorandom of understanding" with the U.S. aimed at combatting insider deals through Swiss banks and a voluntary deposit-insurance scheme, is now looking closely at the implications of the pend-ing Bank Act revisions.

At the same time, the Swiss Banking Commission continues to keep a close and ever-closer watch on banks solvency and accounting techniques.

The banks have little complaint at this — but are very exercised at the Finance Mini-stry's apparent unwillingness to do much to relieve their fiscal disadvantage on international

	1980	1981	1982	1983	1984
Real GDP growth (% from previous year)	3.0	-0.1	1.0	2.1	2.5
Inflation (%)	6.4	6.8	5.4	3.3	5.7
Current acent. balance (US\$m)	-1,725	-1,464	385	-119	. 0
Exchange Rate: Schillings vs US\$	12.94	15.93	17.06	17.96	20.60
Trade weighted index	133.92	132.89	138.63	144.75	146.96
Real trade weighted index	103.46	100.43	100,22	100.95	98.54

Self-regulation

Austria PATRICK BLUM

AFTER five years of deregula-tion and cut-throat competition Austria's credit institutions have decided to try to bring some order in the financial market through self-regulation. If that fails then most bankers unhappily admit that Government intervention will be inevitable if banks are to improve profit margins and capital ratios.

I cans are to carry interest below the rate at which the Government borrows

Other steps, including legislation, are expected to tighten the rules on capital adequacy ratios

margins and capital ratios.

Austria's banks have suffered on two accounts: high interest rates in the late 1970s and early 1980s and over-enthusiastic competition caused by changes in the banking law in 1979, which effectively allowed almost all credit institutions to turn themselves into universal banks on the Swige or West Gerbanks on the Swiss or West German model.

This encouraged a scramble for new business, both domestic and foreign, as well as providing an expansionary impetus for setting up new branches. The intense competition that

followed further depressed already low profit margins while

Banking business was also adversely affected by the introduction in January 1984 of a 7.5 per cent flat rate tax on interest and the yield of fixed interest securities.

According to a recent study

on costs and margins in banking by the Organisation for European Co-operation and Develop-ment (OECD), Austrian bark-Opera

ing the various banking sectors drew up a voluntary agreement earlier this year to curb compe-

tition.
The agreement seeks to regulate lending and borrowing rates, curb "unfair" advertising practices and to establish sand tions against those that break the agreement. Interest rates are now determined according to the rate prevailing in lend-ing to the Government and no loans are to carry interest below

tion, are expected to tighten the rules on capital adequacy ratios which have constantly failen in

recent years.

The Finance Ministry is now looking at various proposals to improve capital ratios. While some bankers favour radical change with a new banking act, it is generally felt that the best option is to amend the existing law on the grounds that it pro-vides an adequate framework for change.

In the mean time, bankers hope that their own self-regula-tion will work. The problem is that similar agreements have broken down before, and despite the introduction of fines for those who break the agreement mains difficult to enforce. The banks should neverthe

less be able to improve their performance this year. For a start the tax on interest has been reduced from 7.5 per cent to 5 per cent as a first move by the newly appointed Finance Minister, Dr Franz Vranitzky, to encourage the capital

ment (OECD), Austrian barking institutions have some of the lowest profit margins among OECD countries,

Falling profit margins and rising costs finally convinced the banking deregulation of 1979, when total operating costs insecretized banks, after promptings from the Finance Ministry and the central bank, that it was time to put their house in order. To that 37.6 per cent between 1978 and 1981 for the savings banks. Operating costs may still be

Cautious on automation

DUTCH BANKS are moving carefully into the era of increas-ing competition, automation and globalisation that is reshaping the financial community world-

The Dutch preference for reliability and consensus over speculation and aggressiveness has preserved the Netherlands' long reputation as a trustworthy financial centre, but it has also slowed banks' acceptance of new ways. Electronic banking and innovative financial instruments lag far behind those in the U.S., although Holland compares more favourably on the more fa

One area where consensus has predominated is automation. Dutch banks are proceeding cautiously with computerisation. The boldest move has been by Amsterdam - Rotterdam Bank

(AMRO), the second largest commercial bank, which recently announced that it would cut 1,000 jobs in the coming two years in a cost-cutting drive that includes automation. On the retail side, electronic

banking is still in its infancy. Display terminals for cash dis-pensing and funds transfers and identity cards, in the shape of credit cards, were introduced only last year. Dutch bankers have argued that the wide usage of Eurocheques made cash hines unnecessary.

The postal giro system, which competes directly with the com-mercial banks, has raised the stakes with a "chip card" that allows cash withdrawal in Holland and five other European countries. The six European PTTs and Japan plan to install several hundred terminals

system. The two separate clear-ing systems, one for the com-mercial banks and one for the giro system, impedes the transfer of funds and a proposal to merge the parallel systems has long been discussed. At the end of last year, however, com-mercial banks expressed reservations about efficiency and cost-eavings of such a plan.

and cost-savings of such a plan,
At the heart of the commercial banks' apprehension is the
threat of increased competition,
which is even greater because
of plans to link the clearingssystem merger with the spin-off
of the postal bank. The merged

Netherlands LAURA RAUN

postal bank and giro system aiready offers a wide range of services from chequeing to consumer credit, mortgages and

A legislative proposal to spin off the postal bank and give it free rein to provide all services, including business lending, has been languishing since 1977. The general banks particu-

larly fear further competition amid modest prospects for the industry in the coming year. Interess-rate margins—the difference between borrowing and lending fees—are expected to remain squeezed by stagnating credit demand.

The modest economic the modest economic re-covery in Holland has not prompted much new borrowing among business, which is financ-ing investments from healthler profits, or from private indivi-duals, whose consumption is still dampened by restrictive fiscal policy. Commercial banks are

scrambling to trim their fees for securities brokering and insurance, for example, while clearing costs, in particular, are rising. The four largest banks—ABN, AMRO, Nederlandsche Middenstandsbank and Rabobank — reported higher earnings last year, more because of reduced loan-loss provisions and taxes than because of expanded lending.

Not only are the commercial banks battling among them-selves for retail and corporate e matically deducts petrol purchases from the holders account, in Eindhoven.

General banks, which comprise commercial, savings and cooperative banks, also are pitted against the giro system in another area.

Netherlands

Real GDP growth (%

from previous year)

Inflation (%)

Corrent acent, balance

Exchange Rate: Guilders vs US\$

Real trade weighted

(US\$m)

6.5

-2,974

1.99

100.06

Trade weighted index 127.98 123.28 131.19 136.24 136.08

1981

2.883

2.50

is part of the huge Robeco group of trusts, offers the closest thing Holland has to a U.S. money - market fund. Roparco's rapid growth since its introduction several years ago has put the banking indus-

try on guard. Foreign banks, meanwhile, are also a real threat. Those

with a 50 per cent or greater stake in Dutch banks now claim about one-third of the market Dutch bankers, for their part,

are turning their attention to retail customers and small- and edium-sized busines is launching a F1 100m, multi-year programme aimed at transforming its branches into "living room" banks.

Andre Batenburg, the retiring chairman of ABN, recently said that instead of being a "house banker," ABN wanted to become a bank where customers felt at home. Called the open bank project, ABN plans to returbish its 700 branches to replace the ubiquitous teller's counter with easy chairs and computer

terminals.

ABN is also launching a range of new or revamped services including a capital start-up account for budding

In the light of the heavier emphasis on service and competitive fee cutting, the Dutch central bank has subtly warned banks against too drastically slashing their fees. The costs of providing banking services should be carefully reflected in the charges to customers, the Nederlandsche Bank cautioned

in its 1984 annual report. In General, Dutch seem content to concentrate on their domestic business for the time being. After a period of fairly rapid overseas expansion, Dutch bankers want to consolidate their growth while Roparco, a saving fund that courting the customers at home,

2.8

5,000

3,788

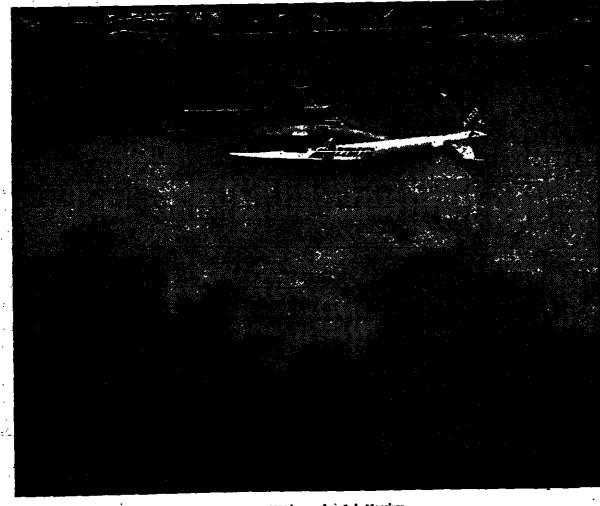
1982

3.632

2.67

95.59 100.42 100.22 97.45

the of very last between the con-The bank with an overview of Italy's high-flying region



An Agusta A109 hovers above Lake Maggiore

Agusta, Italy's leading aircraft manufacturer has been operating ever since the birth of the flying machine. Today the company employs over 10,000 people. Agusta is perhaps most famous for its beautifully designed helicopters, built in Lombardy. They produce the world's widest range of helicopters, two thirds of which are exported to many countries all round the world.

Agusta is one of nearly half a million businesses in Lombardy that make the region by far the most productive in Italy. accounting.

for a third of

the country's

industrial

CASSA DI RISPARMIO DELLE PROVINCIE LOMBARDE

output. Like most of these companies Agusta banks with Cariplo, and Cariplo too, is steadily increasing its overseas activities.

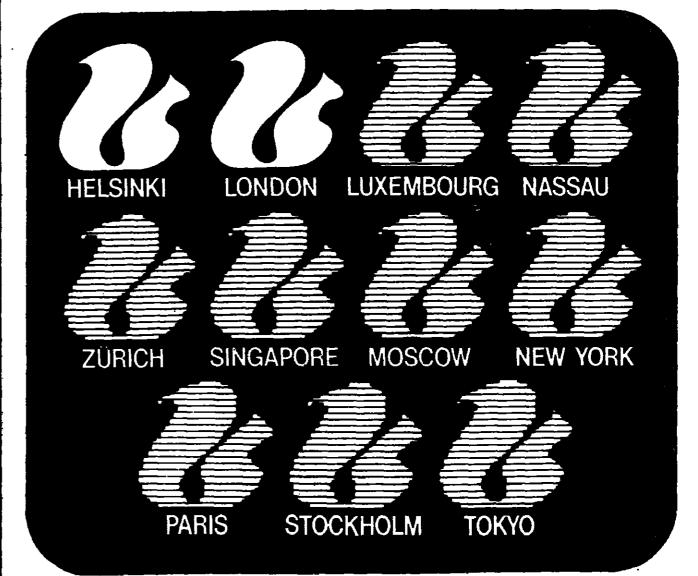
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banking resource get in touch with your nearest branch, or contact us at our Head Office, Via Monte di Pietà 8, 20121 Milan...

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KANSALLIS THE LARGEST COMMERCIAL BANK IN FINLAND



Kansallis-Osake-Pankki, Finland's leading commercial bank, was founded in 1889. Privately owned, total assets approx. USD 8,500 million (December 31, 1984). Branches and sub-branches 660. In addition to

its own international chain, Kansallis-Osake-Pankki has a network of more than 2,000 correspondent banks around the world.

& KANSALLIS-OSAKE-PANKKI

Head office: Aleksanterinkatu 42, P.O.Box 10. . SF-00101 Helsinki, Finland Telex: 124412 kopi sf. Phone: (+358-0-) 1631. Cables: kansallis. SWIFT: KOPIFIHH Overseas Branch: London Subsidiaries: Kansallis Finance Ltd., Helsinki Nordfinanz-Bank Zürich, Zurich

Kansallis International Bank S.A., Luxembourg Kansallis Overseas Bank Ltd., Nassau Kansallis International Bank (Asia-Pacific) Ltd., Singapore Associated Banks: Manufacturers Hanover Banque Nordique, Paris Representative Offices: Moscow, New York, Stockholm, Tokyo. The decision has been taken to set up a branch in New York, probably to open by the end of 1985.

THE INTERNATIONAL FINNISH BANK

Lack of consensus on electronic format

Belgium PAUL CHEESERIGHT

CO-OPERATION among the major Belgian banks in the development of electronic banking is becoming tattered around the edges. The steady growth of a common communications system has stalled in the face of the rival claims of the main cash card competitors, Mister Cash

and Bancontact.

Speed and efficiency in the domestic banking system has markedly increased since, in the 1970s, the banks created a common clearing system based on a uniform pattern of account

Senior bankers concede that the technical difficulties of cooperation could be overcome but they note increasing concern about the loss of a bank's identity behind a generic card. Mister Cash brings together Société Générale de Banque, the largest of the Belgian private sector banks and now changing its name to Générale de Banque, with Crédit Communal, a state stitution, and other smaller

financial concerns. Bancontact is the child of Banque Bruxelles Lambert and Kredietbank, respectively the second and third largest private sector banks, and Calsse Générale d'Epargne et de Retraite, with other smaller

The major commercial banks are, in any case, independently competing to offer clients a greater range of electronic

This drive into electronics, still in its early stages, however, has been taking place against a background of relatively low profitability compared with banks in other countries.

The latest analysis from the The latest analysis from the Banking Commission, the national regulatory body, showed that if net profits are expressed as a percentage of financial resources, the return for the Belgian banks is 0.22 per cent against 0.61 per cent for the UK, 0.44 per cent for Switzerland and 0.25 per cent for Germany. for Germany.
Banque Bruxelles Lambert, in

The next stage is to extend the cash card system through point-of-sale terminals beyond those already situated extensively in petrol stations and to a lesser extent in department stores.

Senior bankers concede that

the two countries.

FINANCIAL OROUT
THAT INCORPORATES
ISRAEL DISCOUNT BANK.
ONE OF ISRAEL'S THREE
LARGEST BANKS AND HIB
DEVELOPMENT CORPORATION, THE
MOST DIVERSHIED AND ADVANCED
INVESTMENT GROUP IN ISRAEL, WITH TO LAL ASSETS IN EXCLSS
OF \$10 BULLON

funds alloc	cated to misucing or	E
Relgian Du	iblic sector.	
On the	second point, though	L
ON THE B	- e the much!	7
the need i	to finance the publi	Ŀ
sector has	provided security fo	Ľ
hanks and	i helped avoid exces	-

sive exposure to Latin America

and Eastern Europe.
Private sector lending has been sluggish, and only in recent months, the latest figures from the banks show, has the rise in the provision of credit to the private sector started to increase proportionately faster than that to the public sector. Operating profits have also been on the rise, while balance sheets have been stabilised by rights issues. The process of capital raising has not finished: Société Générale de Banque is going to the markets for BFr 4bn. According to the Belgian Association of Banks, the proportion of shareholders' funds to the total balance sheet among the banks had fallen from 6.42 in 1960 to 1.72 in

ISRAEL DISCOUNT BANK

IDB DEVELOPMENT

Belgium 	1980	1981	1982	1983	1984
Real GDP growth (%					1.5
from previous year)	3.3	-1.2	1.1	0.4	
Inflation (%)	6.6	. 7.6	8.7	7.7	6.3
Current accut. balance (US\$m)*	-4,945	-4,174	-2,669	<u>-762</u>	+20
Exchange Rate: B. francs vs US3	29.24	37.13	45.69	51.13	57.78
Trade weighted index	118.37	113.24	102.70	100.99	100.23
Real trade weighted index	93,53	87.98	79.73	78.37	78.16

1983 1984 1982 Real GDP growth (% -0.52.3 from previous year) Norwegian subsidiaries have this year been given permission to do so. They are Samuel Montagu, of the UK, three French groups—Indosuez, Paribas and Banque Nationale de Paris—and three from the U.S., Citibank, Chase Manhattan and Manufacturers Hancor Inflation (%) 12.1 8.6 8.9 Current accut, balance -4,404 -2,487 -3,394 -- 916 (US\$m) Exchange Rate: Kroner vs US\$ 6.28 4.23 5.06 7.67 94.92 98.85 84.63 76.62 79.81 Trade weighted index Real trade weighted 161.83 100.82

Credit policy more market orientated

Sweden KEVIN DONE

Sweden

"IN RECENT years reality has "IN RECENT years reality has caught up with Swedish credit policy and we have witnessed controls collapsing under the weight of their own unwieldiness," says Mr Curt Olsson, chairman of Skandaniels Enchild ska Enskilda Banken, Sweden's

biggest commercial bank.
Swedish credit policy has become more market-oriented, not least under the twin presures of continuing heavy state udget deficits and a big rise the liquidity of the corporate

The regulatory measures that emain, apart from the capital narket institutions' investment obligation, are chiefly the central bank's recommendations that govern the banks' lending operations which apply both to rices and to volumes

The financing of the Government debt has become increas-ingly more market-oriented, with one of the most recent innovations being the introduction of an auction procedure for Treasury bills and Treasury

"With the growing tendency on the part of the authorities towards de-regulation, the situamarket is very interesting," says Mr Olsson. "Never before have the opportunities for the creation of a smoothly running

capital market been as large as they are today."

Before 1980 a money market hardly existed in Sweden. The corporate sector had little choice but to place surplus liquidity on deposit on special terrors with the banks. terms with the banks. At the same time the state managed its same time the state managed its borrowing needs by force leed-ing the banks and insurance companies with below market rate state and mortgage bonds. New ground was broken in 1980 when the banks introduced certificates of deposit and the pace began to quicken in 1982 with the launch by the state of Treasury bills and the creation by the banks of a commercial paper market. In 1983 the Gov-

state bonds (Riksobligationer) or Treasury notes. Additional instruments are being introduced and futures trading in Treasury notes and Treasury bills is a growing activity. Mr Olsson maintains that the money market is still in a "turbulent phase" of developfaster rate of turnover and increased competition for the banks from stockbrokers and merchant banks.

The volume of the money

ernment launched market rate

market in Sweden has mushroomed. By the end of 1983 it had grown to some SKr 180bn had grown to some SKr 180bn according to S-E Banken, in the form of deposits on special terms, certificates of deposit, commercial paper, Treasury notes, corporate/municipal paper and Treasury bills.

The turnover on the second-

ary market was estimated at some SKr 500bn in 1983, rising to SKr 600-700bn in 1984. The outstanding volume on the market had increased to some SKr 300bn by the end of last

The credit market has been revitalised by the new debt instruments that have been

deregulation measures.

deregulation measures.

Bank liquidity requirements have been abolished, bond issue controls have been made less rigorous and bank interest controls have at least been replaced by the central bank recommendations. At the same time the Riksbank, the central bank the beautiful to the control of the control bank, has been more and more active in open market opera-

The Swedish banking market

is also finally being opened up to foreign banks. Sweden is the last country in the Organisation for Economic Cooperation and Development (OECD)—apart from Iceland and New Zealand —to make such a move, but according to legislation now before the Riksdag, the Swedish Parliament, foreign banks should be able to establish subsidiaries in Sweden from

early 1986. Sweden has been driven join the international fold by the need to show reciprocity. but the Government has put a but the Government has put a brave face on the move, and Mr Kjell-Olof Feldt, Finance Minister, believes that the arrival of the foreign banks "will generate stimulating and positive competition."

Foreign banks will "receive equal treatment as far as possible with Swedish banks, says Mr Feldt, and will be able to operate both finance companies and stock market brokerages.
At the same time, all foreign banks opening up in Sweden must offer at least some limited form of retail banking services.

Increasing competition for the domestic banks is coming not only from abroad but also from the big multinational industrial corporations in Sweden, which are becoming more sophisticated and self-sufficient. Volvo, the Swedish automobile group, for instance, has recently formed its own financial subsidiary to take over the more management of group's growing cash mountain.
It is becoming one of the biggest institutions in the Swedish money and capital markets—it will rival the country's fourth largest bank in size—dealing chiefly in Treasury

deposit.
One area of financial regulation that has remained largely unreformed since 1939 is Sweden's foreign exchange control regime, but here too opportunities for change are at least begin examined. A Government committee has be studying possible reform of the country's foreign exchange regulations since 1978 and its report is expected to published in the autumn.

With the current account the balance of payments heavily in deficit for several years until 1984—it is expected to fall back into deficit in 1985—and continuing large capital out-flows, the Government feels that the moment is hardly suited for any sweeping liberalisation, but some small moves may follow the publication of the committee's report.

The corporate sector is campaigning hard for some easing of the regulations governing direct investment abroad. At present, any invest-ment abroad has to be financed abroad, which leaves companies heavily exposed to foreign exchange risks and unable to use surplus domestic liquidity

Stronger foreign competition

Norway FAY GJESTER

socialist predecessors, the pre-sent administration enforces a policy of rigid ceilings on bank interest charges, combined with measures to curb lending growth, which squeezes interest

rate margins hard.
The minimum reserve requirement for south Norwegian banks, increased three times. its ban on foreign banking subsidiaries until next year and Norway insisted on reciprocity. The decision to admit the foreigners—albeit on a limited scale, to start with—fits in with the Conservative-led coalition's general strategy of liberalising the credit market and encouraging greater competition in the provision of financial services. during 1984, was further boosted in January—from 10 per cent to 11 per cent. At the same time, the Government intro-duced measures to lower short-term money market rates (to discourage influence of chart-from discourage inflows of short-term, foreign funds) and slashed the Treasury bill rate by two percentage points to 8.5 per cent. Steps in this direction have

included the abolition, from January 1, of rules requiring banks to maintain bond holdings The banks regarded the latter move as virtually an extra tax at a certain level and a loosen ing of restrictions governing kroner loans to foreign custo-

This year, too, banks and nance companies have been blowed—for the first time—to sue short-term negotiable aper. This newly-won right will partly compensate for the fact that banks, like insurance Bank—all show declines in net interest income, as a proportion of total assets. Last year the impact of this companies, are still not allowed

trend was offset by sharply increased profits from other sectors, particularly share ing community was a government decision that the Bank of Norway should be allowed to put a small proportion of its extensive foreign exchange reserves on deposit with Norwegian banks, at market interest

SEVEN OF ten foreign banks

which had applied to set up Norwegian subsidiaries have

Manufacturers Hanover.

allowed

to issue bonds.

Three Swedish banks which

also applied were refused be-cause Sweden will not be lifting

rates.

The amount that is being made available, at first, is only about NKr 3-4bn, less than 5 per cent of the central bank's foreign currency reserves at end-1984 and modest, too, in relation to Norwegian banks' normal foreign currency bor-rowing from other sources.

Moreover, deposits are for a maximum of 12 months, and no one bank may borrow more than 1.5 per cent of its total assets. These limits are temporery, however, and bankers hope they will be gradually eased, after an initial trial

period. are equally popular with

comfortable cushion. .The stock comfortable cushion. The stock exchange boom could be coming to an end. Share values on the Oslo bourse weakened, overall, from end-January to mid-April—pulled down by declining oil prices and some steep falls in certain high-tech issues.

On April 17 the all-share index stood at 25412, compared with 2689 on January 31 and

with 268.9 on January 31 and 259.9 on February 28. (January 1 1983 = 100.)

After much hesitation, because of customer resistance, the commercial banks have now decided to begin charging for payments services, as a way of compen-sating for shrinking interest margins. The commercial banks association had hoped to intro-duce a uniform charge on cheques, effective July 1 this

The idea of a uniform charge has had to be dropped, because the Government would not waive existing rules which bar monopoly price fixing. But the individual banks will almost certainly begin charging customove as virtually an extra tax on their activities, since they normally invest in Treasury mers for cheque cashing from bills the funds they put aside to meet minimum reserve requirements.

The 1984 accounts of Norway's "Big Three" commercial post office should also charge hanks—Den norske Credithank

Christiania Repub and Research

system.

If the post giro service remains free, the keen competition between the bank and post office gire systems could delay the introduction of bank increased profits from other sectors, particularly share trading (reflecting Norway's 1984 stock market boom) and once heavily dominated by the currency dealing. Costs rose less than in previous years, partly because of a moderate spring wage settlement.

This year, these other activities may not provide such a delay the introduction of bank giro charges. The past decade has seen a steep increase in the bank's share of this market, the bank's share of this market, once heavily dominated by the currency dealing. Costs rose partly because of a moderate spring wage settlement.

This year, these other activities may not provide such a steep increase in the bank's share of this market, and the bank's share of this market, the bank's share of this market, the bank's share of this market, and the bank's share of this market, the bank's share of the bank's share of the bank's share of the bank's share of this market, and the bank's share of the

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1989	1987	1982	1983	1984
4.3	0.9	1.0	3.2	3.0
′ 10.8°	13.7	11.4	8.4	6.3
- 1,098	2,184	675	2,264	2,999
4.94	5.74	6.45	7.30	8.10
115.68	117.65	119.13	117.76	117.19
101.43	103.85	103.35	102.44	101.89
	4.3 10.8 -1,098 4.94 115.68	4.3 6.9 10.8 12.7 -1,098 2,184 4.94 5.74 115.68 117.63	4.3 0.9 1.0 10.8 13.7 11.4 -1,098 2,184 675 4.94 5.74 8.45 115.68 117.65 119.13	4.3 0.9 1.0 3.2 10.8 13.7 11.4 8.4 -1,098 2,184 675 2,204 4.94 5.74 8.45 7.30 115.68 117.65 119.13 117.76

A near euphoric feeling

Finland

LANCE KEYWORTH

A LITTLE over a year ago Fin-In the banks' 1984 annual re-ports results for the year are scribed in terms ranging om "best result ever" (SKOP, Central Bank of Savings Banks), to "good" (Okobank and Union Bank of Finland). Kansallis - Osake - Pankki (KOP) uses "very satisfactory,"

while all three foreign banks in Finland, Citibank, Chase Manhattan and Indosuez, reported a good vear.

Finland

Real GDP growth (%

Inflation (%)

Current accut, balance

Trade weighted index

Real trade weighted

Exchange Rate: Markaa vs US\$.

good year.
The fact that the Finnish
economy in general was healthy,
contributed to this near
euphoric feeling in the banking

world. But the gradual steps to-wards deregulation were also a Certainly, the enormous amount of space that the Finnish newsfactor and more important, they were evidence that the papers have been devoting change was succeeding, and that the process should be conrecently to the banking and securities markets is both a far greater public interest rate

The banking system will outre rationalisation as the transition continues. To take transition continues. To take one example, the commercial banks of this country of 4.8m inhabitants have more than 2,500 savings and cooperative

The process will have to be gradual. Mr Rolf Kullberg. Governor of the Bank of Finland, noted in the Bank of Finland's Monthly Bulletin

4.82

111.79 117.03 118.36 113.62 115.40

5.57

anks in Finland for rapid change could ficulties." restructuring of the system is promoting	dividend income is taxable. The trading volume of the Helsinki Stock Exchange doubled in 1984, but is still small by international standards. However, there is no question of bank-stockbroking
	mergers in Finland. In January
	1985, according to the Selfina

unchanged.

s no ques-lockbroking In January 1985, according to the Solina Stock Market Review, banks accounted for 62.5 per cent of the trading in listed shares, while independent while independent brokers handled only 37.5 per cent. At the Nordic Investment At the Nordic Investment Seminar, organised by KOP and Reincheimer Nordberg, the Finnish Prime Minister. Mr Kalevi Sorsa, a Social Democrat, concluded his speech by saying: "It is only right and proper that aggressive foreign investment didn't Fireigh experience." investors drive Finnish con

panies to improve their profit

system, regulated and un-regulated. It is so far only in

the unregulated market that there is any real scope for

competition. The regulated market, in which bank lending

rates are controlled by the

Central Bank, is still largely

ing sudden popularity, although

Securities have been achiev-

Swift action restores confidence

93.73

Denmark HILARY BARNES

THE COLLAPSE last December of Kronebanken, Denmark's seventh ranking commercial bank (ninth ranking including The National Bank also savings banks) and proposals by guaranteed to meet all the bank's ing in the past year.

The Kronebanken collapse was the most serious event of its kind since the 1930s, but the causes of the collapse were specific to Kronebanken and did not reflect a general unsound-ness in the Danish banking

1983, was apparently gripped reduced its losses to more man-in 1984 by a fit of collective ageable proportions it will be lunacy, as the head of the bank taken over by a larger bank. inspectorate, Mr K. Bjoern Jensen put it.

a substantial margin. At a nightmare, rejects criticism DRr1.5bn, the losses were so hig that neither of the banks which Under Danish law, financial were interested in acquiring services are strictly compart-

Kronebanken's branch network, Provinsbanken and Jyske Bank, felt that it was able to proceed

felt that it was with a merger.

Kronebanken was kept affoat when the three big banks,

Handelsbank, Copenhagen Handelsbank, Danske Bank and Privatbanken together with the National (Central) Bank put up DKr 500m in guarantees.

the three largest insurance companies to diversify into noninsurance financial services vided a dispensation from the were the two outstanding rule that a bank's equity capidevelopments in Danish banktal must equal at least eight tal must equal at least eight per cent of its deposits and After a serious run on the

bank in December and January, after the news of the bank's problems, the swift action by the authorities finally restored confidence in the bank, but its future remains a matter for The bank, created by a mer-speculation. The most likely ger of two regional banks in outcome is that when it has

taken over by a larger bank. The problems at Kronebanken Inspectorate, ar k. Bjoern The problems at arone darken Jensen put it.
When disaster struck, the adequacy of the bank inspectorate, but Mr Bjoern Jensen, ing the bank's equity capital by for whose staff the events were

Denmark					
	1580	1981	1982	1983	
Real GDP growth (% from previous year)	-0.4	-0.9	3.4	2.5	
Inflation (%)	12,3	11.7	10.1	6.9	
Current scent. balance (US\$m)	-2,466	1,875	2,259	-1,176 -	-3
Exchange Rate: Krener vs US\$	5.64	7.12	8.23	9.15	
Trade weighted index	102.24	96.15	43.07	04.97	-

mentalised: banks stick to bank. able to own companies which ing, brokers to broking and are able to undertake business insurance companies to insurother than insurance, which is

Real trade weighted

necessarily very radical. The three major insurance companies, Hafnia, Baltica and Topsikring (the latter a mutual company which is proposing to

not permissible for the insur-This may now be about to ance companies themselves. change, though change will The details of what the insur-probably be gradual and not ance companies propose to do remain hazy, but the general idea is that they will branch

out into other forms of finan-cial services. The concept of the financial supermarketre-mutualise and turn itself into some say the financial shopping a joint stock company) either that the authors have or are in the process of it seems likely that the authors rearranging their corporate ties will endeavour to ensure structures, providing the comtant the breaking down of the barriers between the financial barriers between the financial service sectors does not go too The holding company will be far or too fast.

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